

Defense Health Agency

ADMINISTRATIVE INSTRUCTION

NUMBER 001 December 2, 2014

> ISD A&MD

SUBJECT: Telework Program

References: See Enclosure 1

- 1. <u>PURPOSE</u>. This Defense Health Agency Administrative Instruction (DHA-AI), based on the authority of References (a) and (b), and in accordance with the guidance of References (c) through (x):
- a. Cancels TRICARE Management Activity's Administrative Instruction 001, "TRICARE Management Activity Telework Guidance," December 30, 2011 (Reference (y)) and reissues herein.
- b. Implements the DoD Telework Policy (Reference (d)), assigns responsibilities, and prescribes procedures for implementing the DHA Telework Program.
- c. Implements the provisions of Public Law (P.L.) 111.292 (also known as the Telework Enhancement Act of 2010) (Reference (f)), Section (Sec.) 359 of P.L. No. 106-346, "Department of Transportation and Related Agencies Appropriations Act 2001," October 23, 2000 (Reference (g)), which requires DHA to administer a policy for eligible civilian employees and/or members of the Armed Forces to participate in teleworking.
- d. Complements the Continuity of Operations Program (COOP) plan, which allows work to continue during emergencies and closures.
 - e. Implements successful use of telework in the event of a pandemic health crisis.
- 2. APPLICABILITY. See Enclosure 2.
- 3. POLICY. It is DHA policy that telework shall be:

AI 001

a. Actively promoted and implemented throughout the DHA in support of the DoD commitment to workforce efficiency, emergency preparedness, and quality of life. Telework facilitates the accomplishment of work; can serve as an effective recruitment and retention strategy; enhance DoD efforts to employ and accommodate people with disabilities; and create cost savings by decreasing the need for office space and parking facilities, and by reducing transportation costs, including costs associated with payment of transit subsidies. DHA shall be promoted as an employer of choice by offering eligible employees and supervisors more flexible work arrangements to optimize the benefits of teleworking, while assuring continued productivity.

- b. Authorized for the maximum number of positions to the extent that mission readiness is not jeopardized.
- c. Used to the broadest extent possible by eligible employees on a regular and recurring basis, up to and including full-time telework, or a situational basis at an approved alternative worksite. Telework, however, is not an entitlement. Instances when telework can be used are as follows:
- (1) To perform large projects/tasks that requires concentration and uninterrupted blocks of time for successful completion, or to accomplish routine job tasks when practicable.
- (2) For continuous learning, including educational requirements required by law or regulations. Training requested by an employee or Service member is subject to the supervisor's approval, as applicable, and must conform to the provisions of applicable regulations.
- (3) When the Official Duty Station (ODS) is closed during adverse or inclement weather conditions (e.g., snow emergencies, floods, hurricanes) or when the Office of Personnel Management (OPM) (Reference (e)) or the Federal Executive Board (FEB) announces that Government offices are open with the option for unscheduled telework when severe weather conditions or other circumstances disrupt commuting and compromise employee safety.
- d. Periodically exercised to ensure its effectiveness in continuing operations in the event of a crisis or national emergency (e.g., pandemic influenza).
- e. Used to help create employment and return-to-work opportunities for veterans, people with disabilities, and spouses of Service members and employees being relocated.
- f. In effect for those employees with signed regular/recurring or situational/ad hoc telework agreements when the ODS is closed for emergencies due to adverse weather conditions—such as snow, floods, hurricanes, or any type of emergency situation—or when Government offices are open with the option for unscheduled telework when severe weather conditions, or other circumstances, disrupt commuting with the potential of compromising employee safety.
- 4. RESPONSIBILITIES. See Enclosure 3.

- 5. PROCEDURES. See Enclosure 4.
- 6. INFORMATION REQUIREMENTS. See Enclosure 5.
- 7. <u>RELEASEABILITY</u>. Cleared for public release. This AI is available to DHA employees and contractor support personnel with Common Access Card authorization on the DHA Intranet.
- 8. EFFECTIVE DATE. This AI:
 - a. Is effective upon signature.
- b. Will expire 10 years from the date of signature if it has not been reissued or cancelled before this date in accordance with DoD Instruction 5025.01 (Reference (c)).

Douglas J. Robb, DO, MPH
Lieutenant General, USAF, MC, CFS
Director

Enclosures:

- 1. References
- 2. Applicability
- 3. Responsibilities
- 4. Procedures
- 5. Information Requirements
- 6. DD Form 2946: Department of Defense Telework Agreement Form
- 7. DHA Form 25: Request for Use of Personally Identifiable Information and Protected Health While Teleworking
- 8. DHA Form 32: Telework Schedule by Location
- 9. DHA Form 13: Monthly Telework Activities Log
- 10. Guide for Safeguarding Personally Identifiable Information and Protected Health Information
- 11. Frequently Asked Questions

Glossary

TABLE OF CONTENTS

ENCLOSURE 1:	REFERENCES	5
ENCLOSURE 2:	APPLICABILITY	6
ENCLOSURE 3:	RESPONSIBILITIES	8
ENCLOSURE 4:	PROCEDURES	12
ENCLOSURE 5:	INFORMATION REQUIREMENTS	22
ENCLOSURE 6:	DD FORM 2946, DEPARTMENT OF DEFENSE TELEWORK AGREEMENT	24
ENCLOSURE 7:	DHA FORM 25: REQUEST FOR USE OF PII/PHI WHILE TELEWORKING	30
ENCLOSURE 8:	DHA FORM 32: TELEWORK SCHEDULE BY LOCATION	31
ENCLOSURE 9:	DHA FORM 13: MONTHLY TELEWORK ACTIVITIES LOG	32
ENCLOSURE 10	: GUIDE FOR SAFEGUARDING PII AND PHI	33
ENCLOSURE 11	: FREQUENTLY ASKED QUESTIONS	41
PART I:	ABBREVIATIONS AND ACRONYMS DEFINITIONS	45

4 CONTENTS

REFERENCES

- (a) DoD Directive 5136.01, "Assistant Secretary of Defense for Health Affairs (ASD(HA))," September 30, 2013
- (b) DoD Directive 5136.13, "Defense Health Agency (DHA)," September 30, 2013
- (c) DoD Instruction 5025.01, "DoD Issuances Program," June 6, 2014
- (d) DoD Instruction 1035.01, "Telework Policy," April 4, 2012
- (e) United States Office of Personnel Management, "Washington, DC, Area Dismissal and Closure Procedures," December 2013
- (f) Public Law 111.292 (also known as the Telework Enhancement Act of 2010), December 9, 2010
- (g) Section 359 of Public Law No. 106-346, "Department of Transportation and Related Agencies Appropriations Act 2001," October 23, 2000
- (h) Under Secretary of Defense (Personnel and Readiness) memorandum dated February 26, 1999, "Special Work Arrangements as Accommodations for Individuals with Disabilities"
- (i) Sections 531.605, 550.409, 550.112(g), 551.422, and 2635.704 of Title 5, Code of Federal Regulations
- (j) DHA Administrative Instruction 20, "Administrative Grievance System," May 7, 2012
- (k) DoD Instruction 8500.2, "Information Assurance Implementation," February 6, 2003
- (l) DoD CIO Memorandum, "Department of Defense (DoD) Guidance on Protecting Personally Identifiable Information (PII)," August 18, 2006
- (m) DoD CIO Memorandum, "Encryption of Sensitive Unclassified Data at Rest on Mobile Computing Devices and Removable Storage Media," July 3, 2007
- (n) Section 552a of Title 5, United States Code, "The Privacy Act of 1974"
- (o) Section 278g-3 of Title 15, United States Code, "Computer Security Act of 1987"
- (p) DoD Directive 5230.25, "Withholding of Unclassified Technical Data from Public Disclosure," November 6, 1984
- (q) Joint Publication 1-02, "Department of Defense Dictionary of Military and Associated Terms," June 13, 2007 as amended
- (r) DoD 6025.18-R, "Health Information Privacy Regulation," January 24, 2003
- (s) DoD 8580-02-R, "Health Information Security Regulation," July 12, 2007
- (t) DoD 5400.11-R, "DoD Privacy Program," May 14, 2007
- (u) DoD 5200.1-R, "Information Security Program," January 1997
- (v) Administrative Instruction Number 15, "Office of the Secretary of Defense Records Management Program Administrative Procedures," April 18, 2008
- (w) Military Health System Information Assurance Policy Guidance and Implementation Guides, October 10, 2008
- (x) DoD Regulation 5400.7-R, "DoD Freedom of Information Act Program," September 4, 1998
- (y) TMA Administrative Instruction 001, "TRICARE Management Activity Telework Guidance," December 30, 2011 (hereby cancelled)

APPLICABILITY

This guidance applies to eligible DHA civilian employees, military members, and the Public Health Service. Participation in the DHA Telework Program is not an entitlement, but rather an individualized structured program that is documented with a formal written agreement. Entering into a DHA telework agreement requires employees to continue business as usual when the Federal government is closed for emergencies, unless other arrangements are approved by the supervisor. An employee's request to telework is approved or denied based on the organization's operational and mission needs, not on the employee's personal needs. Telework offers discretionary workplace flexibility. Although use of telework is encouraged, employees cannot be ordered to telework, unless the employee's duties are designated as mission-critical or the employee's telework agreement addresses this requirement.

- a. <u>Eligibility</u>. Not all employees are eligible to telework. Eligible employees shall be permitted to telework to the maximum extent possible without diminished individual or organization performance. All employees shall be notified by their supervisor of their eligibility to telework. Work suitable for telework depends on job content, not on the job title, type of appointment, or work schedule. Positions eligible for telework are those involving tasks and work activities that are portable, do not depend on the employees being at the ODS, and are conducive to supervisory oversight at the Alternate Duty Station (ADS). Tasks and functions generally suited for telework include, but are not limited to: writing, policy development, research, analysis, and data entry.
- (1) There may be circumstances when employees in positions not appropriate for telework may be considered for telework on a situational basis. Employees in the types of positions below are typically not eligible for telework:
- (a) Employees whose position requires an on-site activity or face-to-face personal contacts on a daily basis that cannot be handled remotely or at an alternate workplace.
 - (b) Employees whose duties require access to classified information.
- (c) Employees whose performance or conduct warrants closer supervisory direction than telework may provide, whose rating of record is below fully successful (or its equivalent), whose conduct resulted in disciplinary action within the past 12 months, or who have unresolved security issues.
 - (d) Entry-level positions within the first six months in the position.
 - (e) Summer students.
- (2) Employees that Telework and/or take advantage of Alternative Work Schedule (AWS) and are out of the office for more than two days per pay period combined shall be considered for shared work spaces within DHA government space.

- (3) Consistent with the guidance set forth in Reference (c), employees shall not be authorized to telework if:
- (a) The employee has been officially disciplined for being absent without permission for more than five days in any calendar year.
- (b) The employee has been officially disciplined for violations of Subpart G of the Standards of Ethical Conduct of Employees of the Executive Branch for viewing, downloading, or exchanging pornography, including child pornography on a Federal Government computer or while performing Federal Government duties consistent with the guidance set forth in Sec. 2635.704 of Title 5, Code of Federal Regulations (CFR) (Reference (i)).

b. Federal Contractors.

- (1) The Federal telework program and policies cover only Federal employees; Federal contractors are not governed by OPM and General Services Administration (GSA) telework guidance, or by DHA policies. However, this does not prohibit and should not prevent contractor employees from actually teleworking, as appropriate.
- (2) Telework arrangements for contractors should be negotiated with both the contractor's own employer and with the appropriate Federal agency official, i.e. DHA Contracting Officer Representatives, so policies and procedures are in close alignment and all concerned parties are in agreement. Telework language should be integrated into the contract itself. OPM information can be found at http://www.opm.gov/faq/telework/Can-Federal-contractors-telework.ashx.
- c. Exceptions. Criteria in this AI can be waived by the Director, DHA or designee when the DHA COOP Plan is activated in the event of an emergency and a determination is made that mission critical work can and must continue at ADS. Any questions or concerns about this AI or its requirements should be referred to the Chief, Infrastructure Support Office, within the Administration and Management Division.

RESPONSIBILITIES

- 1. <u>Chief, Administration and Management Division (A&MD)</u>. The Chief, A&MD shall oversee the development and implementation of a telework program for the DHA.
- 2. <u>Chief, Infrastructure Support Office</u>. The Chief, Infrastructure Support Office is the DHA Telework Manager and shall:
- a. Establish annual DHA telework participation goals, track employee participation, monitor goal progress, and provide employee telework eligibility and participation data to OPM for the annual Status of Telework in the Federal Government Report to Congress.
 - b. Appoint a DHA Telework Coordinator.
- c. Administer the DHA Telework Program in accordance with guidelines in this DHA AI. The program shall establish supervisory and employee responsibilities and require written agreements for documenting teleworking arrangements.
 - d. Respond to any reporting requirements related to the Telework Program.
- 3. DHA Telework Coordinator. The DHA Telework Coordinator shall:
 - a. Maintain documentation for all teleworking participants.
- b. Notify the employee's supervisor 60 days prior to the employee's Telework Agreement expiration date, after which the employee must reapply to continue participation in the DHA Telework Program.
- c. Actively promote telework within DHA through education and training for personnel on telework benefits, performing in a telework environment, and the value of integrating telework into the continuity of operations activity.
- 4. <u>Supervisor(s)/Manager(s)</u>. The Supervisor(s)/Manager(s) shall:
- a. Complete the OPM/GSA online telework training, if they have not previously participated in DHA's Telework Program, at http://www.telework.gov/tools_and_resources/training/managers/index.aspx.
- b. Determine the eligibility of all employees to participate in telework and notify all employees of their telework eligibility. Designate positions to indicate telework eligibility in the Defense Civilian Personnel Data System (DCPDS). Make telework position determinations when establishing new positions or filling vacant positions that were not previously designated

for telework eligibility. To the extent that mission requirements are not jeopardized, employees who exhibit suitable work performance and occupy eligible positions, i.e. those positions that involve portable work and are not dependent on the employee's presence at the traditional worksite, shall be permitted to telework to the maximum extent possible.

- c. Sign DD Form 2946, Block 13 on Page 1, and Block 6 on Page 3 (Enclosure 6). Forward telework agreements to your Directorate's senior level Authorized Management Official to sign in the Component Specific Terms and Conditions block on the DD Form 2946. The Directorate's senior level Authorized Management Official may authorize in writing a Designate Official to sign DD Form 2946. The signed agreements and the employee's telework training certificate, if applicable, shall be forwarded to the DHA Telework Coordinator for the telework central files via email at DHATelework@DHA.mil.
- d. Set work schedules in advance to ensure that an employee's time and attendance can be properly certified and to preclude any liability for premium or overtime pay.
 - e. Approve leave requests or other absences from the employee's ADS.
- f. Include the teleworking employee in office activities so that he or she feels part of the team, e.g., staff meetings, training, and office celebrations.
- g. Investigate any report of an employment-related accident sustained by the employee at the ADS.
- h. Terminate the arrangement when the employee's performance declines, he or she fails to meet the terms of the agreement, or the overall interest of the office is adversely impacted.
- i. Review all requests and maintain documentation of approved requests for the removal of sensitive information, including Personally Identifiable Information (PII) and Protected Health Information (PHI) from government spaces to be used by an employee at the ADS. Classified documents (hard copy or electronic) are not permitted at the ADS. Supervisors must review and approve DHA Form 25 (Enclosure 7) before PII/PHI can be removed from the ODS.

5. Eligible Employees. Eligible employees shall:

- a. Complete the OPM/GSA online telework training, if they have not previously participated in DHA's Telework Program, at http://www.telework.gov/tools_and_resources/training/employees/index.aspx.
 - b. Forward a copy of the certificate to the supervisor.
 - c. Complete the DoD Telework Agreement DD Form 2946 (Enclosure 6).
 - d. Adhere to the guidance outlined in this AI.
 - e. Use Government Furnished Equipment (GFE) for official business only.

- f. Ensure his/her home complies with the Safety Checklist in Section II of DD Form 2946, and ensure a proper work environment is maintained at the ADS (e.g. family responsibilities must not interfere with work time at home).
- g. Use his/her time performing official duties as if the employee is working in the traditional office setting. Be accessible and available for recall to their ODS. Examples of situations that might justify a recall are training, special meetings, new work requirements, and emergencies. These examples are for illustrative purposes and are not intended to be all inclusive.
- h. Complete the DHA Telework Activities Log (Enclosure 9), if required by supervisor. The log will be provided to the immediate supervisor by the close of business on the last business day of each month, or a specified day designated by the supervisor. This log will also be used to record duties performed and all absences with the type of leave taken.
- i. Use only Government equipment and e-mail accounts for processing sensitive information, and follow DHA policies regarding the use of digital signature and encryption.
 - j. Have a minimum of 4-Mbps Internet speed from home.
- k. Report network issues immediately to the DHA IT Call Center during and after business hours at (703) 681-9411. Employees are advised that IT Call Center support does not extend to home networks.
 - 1. Report incidents and breaches involving PII and/or PHI.
- m. Notify his/her supervisor of any intent to use unscheduled leave or unscheduled telework when Government employees are provided this option from OPM or FEB.
 - n. Maintain a required performance level of at least the fully successful level or equivalent.
 - o. Code and report approved telework time in the Time and Attendance System.
- 6. Network Support Services. Network Support Services shall:
- a. Receive all equipment purchased by DHA Directorates for use in teleworking and configure the equipment to meet Federal, DoD, and DHA Information Assurance (IA) policies.
 - b. Use the laptop with a docking station as the default workstation for all DHA users.
- c. Configure the GFE for the DHA network account of the person assigned to the equipment, including necessary software, within licensing availability.
- d. Provide automated software updates, including virus definitions and security patches that will be downloaded to the GFE when connected to the DHA network.
- e. Support troubleshooting and changes to the GFE when brought to the DHA IT Call Center. The IT Call Center support does not extend to personal computers.

PROCEDURES

- 1. <u>Telework Training</u>. Authorized employees and their supervisors shall complete telework training prior to signing the telework agreement. Employees currently teleworking under an approved telework agreement may be excused from this requirement. Comprehensive OPM Telework training courses for supervisors and employees are available at the joint OPM/ GSA Telework Web Site (www.telework.gov/tools_and_resources/training/index.aspx). OPM also offers telework training for supervisors available through OPM's Eastern and Western Management Development Centers. Details on the Development Centers and course schedules can be found at www.leadership.opm.gov.
- 2. Telework Agreement. An employee may participate in the DHA Telework Program if the supervisor agrees that the employee's duties can be performed off-site to the same standard expected for on-site performance. An employee who teleworks either on a regular/recurring or situational/ad hoc basis shall sign the DD Form 2946, "Department of Defense Telework Agreement," (Enclosure 6) prior to commencement of teleworking. While employees may not be required to sign an agreement, supervisors should encourage employees to have at least a situational agreement on file in case the organization is in a COOP status. A telework agreement must be approved in advance by the employee's supervisor and the Directorate's senior level Authorized Management Official, or his/her designee. DHA Form No. 32 "Telework Schedule by Location" shall also be completed to annotate the ADS, Alternate Work Schedule (AWS), and leave schedule (Enclosure 8). A copy of approved agreements shall be maintained by the employee's supervisor and forwarded to the DHA Telework Coordinator in the Infrastructure Support Office within the Administration and Management Division.
- 3. <u>Telework Agreement Renewal</u>. The telework agreement shall be revalidated every two years by the teleworker and approved by the immediate supervisor. When a new employee/supervisor relationship is established, a new DD Form 2946 telework agreement shall be completed. In approving requests to work at the ADS, management officials must ensure that any additional costs are appropriately funded within the Directorate's existing resources.

4. Official Duty Station.

a. For pay purposes, the ODS is the city/town, county, and state in which the employee normally works. This is the location of the employee's desk or the place where the employee normally performs his/her duties, e.g., Aurora, Colorado; Falls Church, Virginia; San Antonio, Texas; Great Lakes, Illinois; San Diego, California, etc. To effect a change in ODS, the supervisor must contact DHA Human Resources Division to initiate a Request for Personnel Action to document the change on a Standard Form 50, "Notification of Personnel Action."

- b. If a teleworker works solely from an approved ADS, and the ADS and the ODS are not in the same locality pay area, the ADS should become the employee's ODS. It is contrary to the intent of the locality pay law to provide locality pay entitlements to an employee who does not actually work within the locality in question.
- c. Employees are entitled to reimbursement for official business travel to the traditional worksite when the employee teleworks full-time from a location outside of the local commuting area, and his/her ADS has been determined as his or her ODS.
- d. Reassignment of the employee from the official worksite to the telework site may also have implications for a reduction in force, e.g. the telework site may be a different competitive area than the traditional worksite.
- 5. <u>Alternate Duty Station</u>. Work at home telework is an approved arrangement where the employee performs his/her official duties in a specified work area of his/her home. The employee and family members should understand that the home worksite is a space set aside for the employee to work without personal disruptions, such as non-business telephone calls and visitors during working hours. DHA assumes no responsibility for any operating costs associated with the employee using his/her personal residence as an ADS, including home maintenance, insurance, or utilities—heating, electricity, water, etc.
- 6. Hours of Duty and Work Schedules. All DHA Directorates are to be staffed with live telephone coverage during core working hours (0700-1700) from Monday thru Friday, except holidays and administrative dismissals. The number of days an eligible employee may telework on a recurring/regular basis is up to the supervisor, as long as the employee is scheduled to report physically at least twice each bi-weekly pay period to the ODS. Employees approved to perform telework for medical conditions may exceed this requirement. Employees may be approved both to telework and to work an AWS. If a holiday occurs on an employee's regularly scheduled telework day of the week, no additional telework day will be added into that week. Supervisors reserve the right to require an employee to report to the ODS on scheduled telework days based on operational requirements.
- 7. Telephone Line. DHA Government and military employees may transfer their dedicated government telephone line to his/her home line in order to conduct official DHA business while teleworking. Reimbursement of long-distance telephone calls is authorized if costs are incurred as a result of DHA official business, reimbursement is approved in advance by the supervisor, and funds are available in the budget of the employee's directorate. Reimbursement will not in any event be provided for any telephone calls to and from their Permanent Duty Station. Employees shall process the claim using a SF-1164 Claim for Reimbursement for Expenditures on Official Business. Billed charges for the official business calls made on a personal cell while in telework status should be highlighted and attached to the SF-1164.

8. <u>E-mail</u>. E-mail is the main avenue of communication in DHA. The use of e-mail should be a seamless transition to the ADS. During an employee's scheduled work hours while teleworking, responses should be provided promptly to e-mails, and the "Out of Office Assistant" should not be turned on while in telework status. It is to be used the same way at both the ODS and ADS, i.e., notification of leave, day off, temporary duty, etc. If an employee plans to take approved time off during the scheduled telework day, an out-of-office message should clearly state this fact. An example of an out-of-office message is as follows: "Today is Wednesday, March 26, 2014. I am out of the office from 1:00 p.m. to 5:00 p.m. I will address your e-mail on Thursday." Whether the employee is in telework status or regular office status should be transparent.

9. Work Schedules and Compensation.

- a. Employees that telework must be at their ADS during their scheduled hours of duty. He/she may not use telework as a substitute for dependent care, e.g., child or elder care. Employees who telework may also have AWS at the discretion of the supervisor. Employees may work part of the day at their approved ADS and part of the day at the ODS to accommodate work schedules and personal commitments, e.g., to attend a training course or a medical appointment located near the employee's ADS prior to reporting to the traditional worksite, if doing so will reduce time away from duty.
- b. Premium pay provisions that apply to work at the ODS also apply to employees who telework. Employees may work overtime only when specifically ordered and approved in advance by the supervisor. Instances in which employees perform overtime work without prior supervisory approval may be cause for administrative or disciplinary action.

10. <u>Defense Agencies Initiative (DAI) Certification and Control of Time and Attendance.</u>

- a. Employees must record dates of telework performed in the DAI tool so that DHA's telework usage can be tracked. Proper monitoring and certification of employee work time is critical to the success of the program. Time spent in a telework status must be accounted for and reported in the same manner as if the employee reported for duty at the ODS. Supervisors must ensure that employees are paid only for work performed and that absences from scheduled tours of duty are accounted for correctly. Employees will record the number of hours spent in a telework status during the regular daily tour of duty by entering the following code in the DAI tool:
- (1) TW-Telework Regular—Employees who telework at least twice each biweekly pay period at the ADS.
- (2) TS-Telework Situational—Employees who telework less frequently than twice each biweekly pay period; short-time special assignments.
- (3) TM-Telework Medical—Employees recovering from an injury, medical condition, or affected by an emergency situation, e.g. pandemic influenza, that prevents an employee from commuting to the ODS.

- b. The policy for requesting annual and sick leave, or leave without pay, remains unchanged. The employee is responsible for requesting leave in advance from the supervisor.
- c. Teleworkers should ensure that their availability to customers, coworkers, managers, etc., during their normal work hours is not diminished by telework. Telework should be transparent so that a teleworker's normal expected availability is the same regardless of work location. For example, if a home-based teleworker has a single phone line used for both voice and data, it is expected that the teleworker should take steps, such as forwarding calls to a cell phone, to ensure that telephone access is not cut off for long periods of time while the teleworker is working online. Meetings via teleconference should be encouraged as much as possible to facilitate the use of telework.

11. Performance Management

- a. To participate in the DHA Telework Program, employees must have a proven or expected—for new employees—performance rating of "fully successful" or equivalent. A teleworker's performance should be monitored in the same manner as all employees at the ODS. Employees are required to complete all assigned work in accordance with the standards and performance measures in the employee's performance plan.
- b. Teleworkers and non-teleworkers should be treated the same for the purpose of work requirements, periodic appraisals of job performance, training, rewarding, reassigning, promoting, retaining and removal, and other acts requiring management discretion. The performance standards for teleworking employees should be the same as the performance standards for on-site employees. As with any supervisory relationship, work assignments to be performed or training to be accomplished while on telework should be agreed to and understood in advance of the telework event.
- c. A supervisor's expectations of an employee's performance should be clearly addressed in the DD Form 2946. As with on-site personnel, employees shall be held accountable for the results they produce while teleworking. Supervisors shall communicate expectations of telework arrangements, including work assignments, office coverage, and staff communication to teleworking and non-teleworking employees in the work group. Supervisors shall put procedures in place to maintain communication across members of a work group. Supervisors are responsible for the effective functioning of the work group. However, employees are responsible for their availability and information sharing with the work group. Supervisors and employees are responsible for ensuring the success of the telework arrangement.

12. Telework Denial and Termination.

a. A telework request may be denied by the supervisor. A telework agreement may be terminated at the discretion of the supervisor or at the employee's request. When an employee's request to telework is denied, or an agreement is terminated by the supervisor, the reasons for denial or termination should be documented in writing and given to the employee. Denial or termination of telework agreements should be based on business reasons, e.g., the telework

agreement fails to meet the organization's needs or the employee's performance does not meet the prescribed standard.

b. Employees may dispute the denial of telework, the reasons given for a denial, and the termination of an existing telework agreement through the DHA's administrative grievance procedures located in DHA Administrative Instruction No. 20, "Administrative Grievance System" (Reference (j)).

13. Employees with Disabilities.

- a. The Telework Program is an excellent tool for accommodating employees with disabilities (Reference (h)).
- b. Employees with a disability who request to participate in the DHA Telework Program as a form of reasonable accommodation must contact the Computer/Electronic Accommodations Office at (703) 614-8416 or at www.CAP.mil.
- 14. <u>Telework and Travel</u>. The provisions in the guidance set forth in (Reference (i)) concerning time spent in a travel status are applicable to employees who are directed to travel away from the ADS during a period that is scheduled for telework.
- 15. <u>Telework Log (Optional)</u>. The DHA Telework Activities Log (Enclosure 9) is optional and may be used at the supervisor's discretion.

16. Emergency Situations.

- a. Employees who are members of an emergency response group or assigned to a job with emergency duties may be required to work at either the telework site or report to the ODS during emergency situations that may cause the ODS to be closed to non-emergency employees. Employees who perform mission-critical duties may also be required to work from home or an ADS during an emergency situation.
- b. In the event of a pandemic health crisis, employees with COOP responsibilities, as well as employees who do not have COOP responsibilities but are trained and equipped to telework, may be asked to telework to prevent the spread of germs. These employees should telework on a regular basis to ensure their effectiveness and proficiency with telework procedures. Employees in positions not typically eligible for telework should telework on a situational basis when feasible.
- c. When an employee's residence or other approved ADS has been designated as a safe haven during an emergency, such as a pandemic health crisis evacuation, the supervisor may assign any work necessary, as long as the employee has the skills to perform the assigned work, without regard to the employee's grade or pay band level. In cases where a safe haven is designated, a DD Form 2946 does not need to be in place, consistent with the guidance in

15

ENCLOSURE 4

(Reference (i)). Employees or military members designated as mission-critical should telework on a regular basis to ensure the efficiency and proficiency of their participation in the telework program to support continuing operations in the event of an emergency or pandemic. Mission-critical employees in positions not typically eligible for telework should telework on a situational basis, when feasible.

17. Guidance on Dismissal and Closure Procedures.

- a. Operating status announcements on closures and delays will be made by:
 - (1) Director or Deputy Director, Defense Health Agency (DHA); or
 - (2) Office of Personnel Management, or
 - (3) Federal Executive Board.
- b. DHA satellite organizations outside of the National Capitol Region (NCR) are subject to different weather and traffic patterns and shall follow the guidance of the closest FEB.
- c. DHA employees on an approved telework agreement are required to telework in emergency situations, or take annual leave.
 - d. OPM and FEB Announcement: OPEN.
 - (1) What the announcement means: "Federal agencies are open."
- (2) Normal operating procedures are in effect. Employees must account for their hours of work by WATS:
 - (a) Working at a worksite (typically the office),
 - (b) $\underline{\mathbf{A}}$ WS day off,
 - (c) <u>T</u>eleworking, or
 - (d) Scheduled leave or other paid time off.
- e. <u>OPM and FEB Announcement: OPEN WITH OPTION FOR UNSCHEDULED LEAVE OR UNSCHEDULED TELEWORK.</u>
- (1) What announcement means: "Federal agencies are open and employees have the option for unscheduled leave or unscheduled telework."
- (2) Non-Emergency Employees. Non-emergency employees must notify their supervisors of any intent to use unscheduled leave or unscheduled telework (if telework-ready). Non-emergency employees have the option to use earned annual leave, compensatory time off,

credit hours, or sick leave, as appropriate; use leave without pay; or request to use their flexible work schedule day off or rearrange their work hours under flexible work schedules.

(3) Telework-Ready Employees. Telework-ready employees who are regularly scheduled to perform telework or who notify their supervisor of any intention to perform unscheduled telework must be prepared to telework for the entire workday, or take unscheduled leave, or a combination of both for the entire workday, in accordance with their agency's policies and procedures, subject to any applicable collective bargaining requirements.

f. OPM and FEB Announcement: OPEN-XX HOURS DELAYED ARRIVAL-WITH OPTION FOR UNSCHEDULED LEAVE OR UNSCHEDULED TELEWORK.

- (1) What announcement means: "Federal agencies are open under XX hours delayed arrival and employees have the option for unscheduled leave or unscheduled telework."
- (2) Non-Emergency Employees. Non-emergency employees must notify their supervisors of any intent to use unscheduled leave or unscheduled telework. Non-emergency employees have the option to use earned annual leave, compensatory time off, credit hours, sick leave as appropriate, leave without pay, or request to use their flexible work schedule day off or rearrange their work hours under flexible work schedules.
- (3) Telework-Ready Employees. Telework-ready employees who are regularly scheduled to perform telework or who notify their supervisor of any intention to perform unscheduled telework must be prepared to telework for the entire workday, or take unscheduled leave, or a combination of both for the entire workday, in accordance with their agency's policies and procedures, subject to any applicable collective bargaining requirements.
- (4) Pre-Approved Leave. Employees on pre-approved leave for the entire workday or employees who have notified their supervisors of any intent to use unscheduled leave when a delayed arrival is announced should be charged leave for the entire workday. Such employees should not be granted excused absence.

g. OPM Announcement: OPEN-XX HOURS STAGGERED EARLY DEPARTURE.

- (1) What announcement means: "Federal agencies are open. Employees should depart XX hours earlier than their normal departure times from the office and may request unscheduled leave to depart prior to their staggered departure times."
- (2) Telework-Ready Employees. Telework-ready employees performing telework must continue to telework or take unscheduled leave, or a combination of both for the entire workday in accordance with their agency's policies and procedures, subject to any applicable collective bargaining requirements.
- (3) Employees who telework from remote locations. Employees who telework from remote locations may be required to work during any closure of their agency's home office, as provided in the employee's telework agreements, consistent with their agency's policies, procedures, and any applicable collective bargaining requirements. If Federal offices in the geographical remote area of their location announce an early departure (e.g., a snow emergency,

floods, hurricanes), such employees should follow the requirements of their telework agreement, consistent with their agency's policies, procedures, and any applicable collective bargaining requirements, or contact their supervisor for further information and instructions.

h. <u>OPM and FEB Announcement: OPEN-XX HOURS STAGGERED EARLY</u> <u>DEPARTURE-EMPLOYEES MUST DEPART NO LATER THAN XX:XX AT WHICH TIME</u> FEDERAL OFFICES ARE CLOSED TO THE PUBLIC.

- (1) What announcement means: "Federal agencies are open. Employees should depart XX hours earlier than their normal departure times and may request unscheduled leave to depart prior to their staggered departure times. Employees must depart at no later than XX:XX, at which time Federal offices are closed to the public.
- (2) Telework-Ready Employees. Telework-ready employees performing telework must continue to telework or take unscheduled leave, or a combination of both for the entire workday in accordance with their agency's policies and procedures, subject to any applicable collective bargaining requirements.
- (3) Employees who telework from remote locations. Employees who telework from remote locations may be required to work during any closure of their agency's home office, as provided in the employee's telework agreements, consistent with their agency's policies, procedures, and any applicable collective bargaining requirements. If Federal offices in the geographical remote area of their location announce an early departure (e.g. a snow emergency), such employees should follow the requirements of their telework agreement, consistent with their agency's policies, procedures, and any applicable collective bargaining requirements, or contact their supervisor for further information and instructions.

i. OPM and FEB Announcement: IMMEDIATE DEPARTURE-FEDERAL OFFICES ARE CLOSED TO THE PUBLIC.

- (1) What announcement means: "Immediate departure. Employees should depart immediately. Federal offices are closed to the public."
- (2) Telework-Ready Employees. Telework-ready employees performing telework must continue to telework or take unscheduled leave, or a combination of both for the entire workday in accordance with their agency's policies and procedures, subject to any applicable collective bargaining requirements.
- (3) Employees who telework from remote locations. Employees who telework from remote locations may be required to work during any closure of their agency's home office, as provided in the employee's telework agreement, consistent with the agency's policies, procedures, and any applicable collective bargaining requirements. If Federal offices in the geographical remote area of their location announce an early departure (e.g. a snow emergency), such employees should follow the requirements of their telework agreement, consistent with their agency's policies, procedures, and any applicable collective bargaining requirements, or contact their supervisor for further information and instructions.

(4) Employees on an AWS day off. If Federal offices are closed to the public on the employees' regular AWS day off, they are not entitled to an additional "in lieu of" day off. AWS employees who fulfill their biweekly work requirement in less than 10 working days are already entitled to an AWS day off. Such employees may not receive an additional day off. In addition, employees cannot be granted excused absence on a non-workday. AWS employees whose agency's offices are closed to the public on their AWS day off may not be granted excused absence for the scheduled non-workday.

j. OPM and FEB Announcement: FEDERAL OFFICES ARE CLOSED TO THE PUBLIC.

- (1) What announcement means: "Federal offices are closed to the public.
- (2) Telework-Ready Employees. Telework-ready employees who are scheduled to perform telework on the day of the announcement or who are required to perform unscheduled telework on a day when Federal offices are closed to the public must telework the entire workday or request leave, or a combination of both for the entire workday in accordance with their agency's policies and procedures, subject to any applicable collective bargaining requirements.
- (3) Employees who telework from remote locations. Employees who telework from remote locations may be required to work during any closure of their agency's home office, as provided in the employee's telework agreements, consistent with their agency's policies, procedures, and any applicable collective bargaining requirements. If Federal offices in the geographical remote area of their location announce an early closure (e.g. a snow emergency), such employees should follow the requirements of their telework agreement, consistent with their agency's policies, procedures, and any applicable collective bargaining requirements, or contact their supervisor for further information and instructions.
- (4) Employees on an AWS day off. If Federal offices are closed to the public on an employee's regular AWS day off, he/she is not entitled to an additional "in lieu of" day off. AWS employees who fulfill their biweekly work requirement in less than 10 working days are already entitled to an AWS day off. Such employees may not receive an additional day off. In addition, employees cannot be granted excused absence on a non-workday. AWS employees whose agency's offices are closed to the public on their AWS day off may not be granted excused absence for the scheduled non-workday.

k. OPM and FEB Announcement: SHELTER-IN-PLACE (SIP).

- (1) What announcement means: "Federal offices are under SIP procedures and are closed to the public."
 - (2) General description.
- (a) SIP procedures are conducted when employees (and visitors) must remain in the office or take immediate shelter in a readily accessible interior location to protect themselves. A SIP may be needed for a variety of reasons, which could include severe weather (e.g. tornadoes) or danger from exposure to outside contaminants in the event of a release into the atmosphere of hazardous materials such as radiological, biological, or chemical contaminants.

- (b) A SIP announcement could be used in conjunction with other OPM and FEB operations status announcements. OPM's and FEB's announcement is not intended to supersede any agency-specific SIP plans or procedures, and agencies retain the authority to act on their own without an OPM or FEB SIP announcement as circumstances dictate.
- (3) Employees located at agency worksites. All employees should follow their agency's emergency procedure for SIP announcements. Employees should remain in their designated safe area until notified by agency officials that they may return to their offices or leave their worksites.
- (4) Employees prevented from entering agency worksites. Employees who are unable to enter their buildings due to SIP procedures should be granted excused absence (administrative leave) for the duration of the announcement.
- (5) Telework-Ready Employees. Telework-ready employees performing telework are expected to continue working during the SIP, unless affected by the emergency or otherwise notified by their agencies.

18. Equipment.

- a. In approving requests to work at an ADS, management officials must ensure that any additional costs are appropriately funded within the Directorate's existing resources.
- b. GFE must only be used for official duties. Family members and friends of teleworkers are not authorized to use any GFE at any time. The employee must return all GFE and materials to DHA at the conclusion of teleworking arrangements or at management's request.
 - c. Connecting printers to the DHA laptop is not authorized at the ADS.
- 19. <u>Telework Centers</u>. DoD no longer provides GSA Telework Centers and central funds to underwrite the expenses associated with the use of Telework Centers in the Washington, DC, metropolitan region. The DHA Directorates shall cover the cost—if funds are available—associated with renting space, equipment, and utilities at a Telework Center for their employees.

20. Worker's Compensation and Other Liabilities.

a. Employees who are directly engaged in performing the duties of their jobs are covered by the Federal Employees Compensation Act, regardless of whether the work is performed on the agency's premises or at their ADS, and qualify for compensation for on-the-job injury or occupational illness. An employee on the worker's compensation roll who is a candidate for vocational rehabilitation may, upon approval by the Department of Labor (DOL), use telework as an option.

- b. The employee must notify the supervisor immediately of any accident or injury at their ADS, provide details of the accident or injury, and complete the DOL Form CA-1, "Federal Employee's Notice of Traumatic Injury and Claim for Continuation of Pay/Compensation."
- c. For work at home arrangements, the employee is required to designate one area in the home as the official work station. The Government's potential exposure to liability is restricted to this official work station for the purposes of telework. Prior to beginning telework, each employee with an approved telework agreement for work-at-home telework must sign DD Form 2946, Sec. II, "Safety Checklist," that proclaims the home safe. Employees are responsible for ensuring that their homes comply with safety requirements.

INFORMATION REQUIREMENTS

- 1. Consistent with DoD security and information technology policies, no classified documents—hard copy or electronic—may be taken to an employee's ADS when teleworking. GFE computers with encryption as required by DoD 8500.2, "Information Assurance (IA) Implementation" (Reference (k)), DoD CIO Memorandum, "DoD Guidance on Protecting Personally Identifiable Information" (Reference (l)), and DoD CIO Memorandum, "Encryption of Sensitive Unclassified Data at Rest on Mobile Computing Devices and Removable Storage Media" (Reference (m)), are required for any regular and recurring telework arrangement that involves sensitive information. The employee is responsible for the security of all official data and the protection of any GFE and property.
- 2. All files, records, papers, or machine-readable materials created while teleworking are the property of DHA. Employees shall receive prior approval from their supervisor before removing sensitive information from the ODS.
- 3. Sensitive information shall be transported between the employee's ODS and the ADS in opaque envelopes to prevent unintentional disclosure. Only copies of documents containing sensitive information may be taken out of the ODS. These documents must be returned upon completion of the assignment.
- 4. Sensitive information shall not be transported on removable devices—to include, but not limited to, laptops, personal digital assistants, flash or thumb drives, compact disks, diskettes, or removable hard drives—without proper encryption as required by DoD policy.
- 5. A tracking process shall be established and maintained by the Directorate for the transportation of sensitive information, whether on files, records, papers, machine-readable materials, or stored on removable devices, to ensure the accountability of the protection of sensitive information. Tracking shall include, at a minimum, type of file, including file, records, and spreadsheet on laptop, etc.; employee transporting the data; supervisor approving the transport; date transported; and date returned.
- 6. Records containing sensitive information may not be disclosed to anyone except those who are authorized access as a requirement of their official responsibilities.
- 7. Teleworking participants should be aware when sensitive information used in teleworking includes PII and PHI under the Privacy Act and the Health Insurance Portability and Accountability Act of 1996 (HIPAA), respectively, and are required to adhere to the corresponding statutes and DoD issuances (References (k) through (w)).

8. The DHA Privacy and Civil Liberties Office has created the "Telework Program Guide for Safeguarding Personally Identifiable and Protected Health Information" (see Enclosure 10) to assist authorized DHA employees who telework with understanding and applying appropriate privacy and security measures to protect PII/PHI.

DEPARTMENT OF DEFENSE TELEWORK AGREEMENT

PRIVACY ACT STATEMENT

AUTHORITY: 10 U.S.C. 113, Secretary of Defense; DoD Instruction 1035.01, Telework Policy.

PRINCIPAL PURPOSE(S): Information is collected to register individuals as participants in the DoD alternative workplace program; to manage and document the duties of participants; and to fund, evaluate and report on program activity. The records may be used by Information Technology offices to determine equipment needs, to ensure appropriate safeguards are in place to protect government information, and for assessing and managing technological risks and vulnerabilities.

ROUTINE USE(S): None.

DISCLOSURE: Voluntary; however, failure to provide the requested information may result in your inability to be a participant in the telework program.

TERMS OF TELEWORK AGREEMENT

The terms of this agreement must be read in conjunction with Department of Defense (DoD) telework policy, available on the DoD Issuances Web Site at http://www.dtic.mil/whs/directives/ or on the Civilian Personnel Management Service Web Site at www.cpms.osd.mil and any additional guidance provided by the employing organization. Signatories certify they will abide by this agreement, DoD telework policy, and all supplemental terms established by the employing organization.

- 1. Work schedules and hours of duty may be modified as necessary, but are subject to local management procedures and approval and/or collective bargaining agreement requirements. A copy of the employee's approved work schedule should be kept on file with the signed telework agreement. In emergency situations (as indicated in Section I, Block 12 of the telework agreement), the teleworker's work hours may be subject to change. Emergency schedules will be set based on mission needs.
- If the employee reports to the regular worksite at least twice per pay period, the regular worksite is the official worksite as defined in part 531.605, subpart F of title 5, Code of Federal Regulations.
- 3. If the employee does not report to the regular worksite at least twice each biweekly pay period, the official worksite is the location of the employee's telework site. Exceptions to the twice each biweekly pay period requirement may be made during emergencies (including a pandemic) and for short-term situations (e.g., special projects, medical accommodation).
- 4. All pay (to include locality pay or local market supplement), leave, and travel entitlements are based on the employee's official worksite as documented on a Notice of Personnel Action.
- 5. Prior to signing this Telework Agreement, the supervisor and employee will discuss:
- a. Office procedures (e.g., procedures for reporting to duty, procedures for measuring and reviewing work, time and attendance, procedures for maintaining office communications);
 - b. Safety, technology and equipment requirements; and
 - c. Performance expectations.
- 6. Employee will not work in excess of the prescheduled tour of duty (e.g., overtime, holiday work, or Sunday work) unless he or she receives permission from the supervisor. By signing this form, the employee acknowledges that failure to obtain proper approval for overtime work may result in cancellation of the telework agreement and may also include appropriate disciplinary action.
- 7. If designated employee (as indicated in Section I, Block 12 of this agreement) is unable to work due to illness or dependent care responsibilities, the employee must take appropriate leave. Supervisors may, on a case-by-case basis, administratively excuse the designated teleworker from teleworking if circumstances, such as a power failure or weather related emergency, prevent the employee from working at the telework site. To the extent practicable, managers will include a description of emergency duties with this agreement if emergency duties are different from the employee's prescribed duties and responsibilities.

- 8. Teleworkers may be required to return to the regular worksite on scheduled telework days based on operational requirements. In situations where the employee is called to return to the office outside normal work hours, the recall shall be handled in accordance with established policy and/or collective bargaining agreements, if applicable.
- If the employee uses Government-furnished equipment (GFE), the employee will use and protect the equipment in accordance with the DoD Component's procedures. GFE will be serviced and maintained by the Government.
- 10. The employee agrees to comply with the terms of computer software license and copyright agreements, computer virus and protection requirements and procedures.
- 11. No classified documents (hard copy or electronic) may be taken to, or created at, an employee's alternative worksite. If classified telework is authorized at an approved alternative secure location, teleworkers must comply with the procedures established by DoD 5200.01-R and the DoD Component regarding such work. For Official Use Only (FOUO) and controlled unclassified information (CUI) data may be taken to alternative worksites if necessary precautions are taken to protect the data, consistent with DoD regulations.
- 12. When CUI including competition sensitive or source selection data is authorized for use at the telework location, criteria for the proper encryption and safeguarding of such information and data must be consistent with Enclosure 3, subparagraphs 3.f.(1) through (3) of DoDI 1035.01, Telework Policy. Component specific instructions must be included in the space allowed for Component specific comments or cite the appropriate Component references that contain these instructions.
- 13. The supervisor will determine how frequently, if at all, backup copies of data onto network drives or removable disks must be made to protect against loss of data. The supervisor may also require the employee to periodically send backup copies to the main work facility.
- 14. The employee may be reimbursed for authorized expenses (e.g., installation of broadband or telephone lines) incurred while conducting business for the Government, as provided by statute and implementing regulations and as articulated in this agreement. (Approved authorizations are filed with this agreement.)
- 15. The employee will apply approved safeguards to protect Government records from unauthorized disclosure or damage and will comply with Privacy Act requirements set forth in the Privacy Act of 1974, and codified at section 552a of title 5, United States Code. The use of personal email accounts for transmission of Personally Identifiable information (PII) is strictly prohibited. PII may only be emailed between government email accounts and must be encrypted and digitally signed.
- 16. The DoD Component may inspect the home worksite, by appointment only, if the DoD Component has reason to suspect that safety standards are not being met and GFE is not being properly maintained.
- 17. The DoD Component will not be responsible for operating, maintenance, or any other costs (e.g., utilities) associated with the use of the employee's residence.
- 18. The DoD Component is not liable for damages to an employee's personal or real property while the employee is working at home, except to the extent the Government is held liable by the Federal Tort Claims Act or from claims arising under the Military Personnel and Civilian Employees Claims Act.

TERMS OF TELEWORK AGREEMENT (Continued)

- 19. Employees paid from appropriated funds are covered under the Federal Employee's Compensation Act if injured in the course of performing official duties while at the official alternative worksite. Employees paid from nonappropriated funds are covered under the Longshore and Harbor Workers' Compensation Act. Any accident or injury occurring at the alternative workplace must be brought to the immediate attention of the supervisors who will investigate all reports as soon as practical following notification.
- 20. The employee acknowledges that telework is not a substitute for dependent care.
- 21. The employee acknowledges that telework is a discretionary alternative workplace arrangement. The employee may be required to work at the regular worksite on scheduled telework day(s) if necessary to accomplish the mission.
- 22. Either the employee or the supervisor can cancel the telework agreement. When possible, advance written notice should be provided. Management will terminate the telework agreement should the employee's performance or conduct not meet the prescribed standard or the teleworking arrangement fail to meet organizational needs.
- 23. The employee continues to be covered by DoD Component standards of conduct while working at the alternative worksite.
- 24. The employee has assessed the telework location against the attached safety checklist and certifies the location meets all safety requirements.
- 25. DoD Component-specific conditions may be included below.

COMPONENT-SPECIFIC TERMS AND CONDITIONS

Situational Telework Agreement:

I understand that when the Defense Health Agency (DHA) or Federal Government issues notice of pending inclement weather, or other emergencies, I am required to perform unscheduled Telework and should prepare accordingly (i.e., bringing issued laptop home, with appropriate work for teleworking).

Regular/Recurring Telework Agreement:

I understand that I am required to work on my regularly scheduled Telework day, even when the Federal Government is closed due to emergencies, weather conditions, etc.

Transfer Office Desk Line:

I understand that I am required to forward my office desk telephone line to my home telephone line, or blackberry, or cell telephone line so I may communicate well with the supervisor, co-workers, and customers, enabling a relatively seamless transition from site to site.

Due to the matrix management construct of the Defense Health Agency, both the supervisor of record and the Directorate's Senior Authorized Management Official or Designee must agree to the telework eligibility and type of telework. The supervisor of record will sign on Page 1, Block 13 and Page 3, Block 6, and obtain the Directorate's Senior Authorized Management Official or Designee concurrence below:

Defense Health Agency Directorate's Senior Authorized Management Official or Designee:

Check employee's approved telework schedule:	Situational	Regular and Recurring

Print Directorate's Authorized Management Official or Designee Name:

Telephone Number with Area Code:

E-mail:

Signature:

Terms and Conditions (Back)

DEPARTMENT OF DEFENSE TELEWORK AGREEMENT

I ELEWORK AGREEMENT				
(Read Privacy Act Statement and Terms of Agreement before completing this form.)				
SECTION I - This document constitutes the terms of the telework agreement for:				
1. EMPLOYEE (Last Name, First, Mid	ldle Initial)	2. OFFICIAL JOB TITLE		
			,	
3. PAY PLAN/SERIES/GRADE/PAY	BAND	4. ORGANIZATION		
5. REGULAR OFFICIAL WORKSITE	(Street, Suite Number, City,	6. ALTERNATE WORKSITE ADD	RESS (Street, Apartment Number	
State and ZIP Code)	(order, earle number, erry,		be TBD under emergency situations)	
7. ALTERNATE WORKSITE TELEPH Code)	HONE NUMBER (Include Area	8. ALTERNATE WORKSITE EMA emails if different from office em	IL ADDRESS (Address for official nail address. Identification of personal	
		email address is not required.)		
9. TELEWORK ARRANGEMENT IMP	PLEMENTATION DATES	10. TOUR OF DUTY (X one) (Atta	ch copy of biweekly work schedule)	
(Agreement should be revalidated a		FIXED		
a. START (YYYYMMDD)	b. END (YYYYMMDD)	FLEXIBLE		
		COMPRESSED		
11. TELEWORK ARRANGEMENT (X	one)			
REGULAR AND RECURRIN		or of Dava nor Wook or Bay Boried		
Regular and Recurring Telework Schedule: Number of Days per Week or Pay Period				
Days of the Week (e.g., Mon, Wed, Thur) All employees who are authorized to telework on a Regular and Recurring or Situational basis to include emergency situations shall have a				
All employees who are authorized to telework on a Regular and Recurring of Situational basis to include emergency situations shall have a telework agreement in place.				
12. CONTINUITY OF OPERATIONS DURING EMERGENCY SITUATIONS				
Employee is expected to telework for the duration of an emergency pursuant to: 1) Component policy; 2) a pandemic; 3) when the regular worksite is closed or closed to the public due to natural or manmade emergency				
	ane, act of terrorism, etc.); or 4) wher	•	• •	
when weather conditions make commuting hazardous, or similar circumstances compromise employee safety. Employees unable to work due to				
personal situations (e.gl, illness or dependent care responsibilities), must take appropriate leave (e.g., annual or sick). If the worksite is closed or closed to the public, the employee may be granted administrative leave, on a case-by-case basis, when other circumstances (e.g., power failure)				
prevent the employee from working at the telework site. Managers will include a description of emergency duties with this agreement if emergency				
duties are different from the employee's prescribed duties and responsibilities.				
13. SUPERVISOR OR AUTHORIZED MANAGEMENT OFFICIAL (Name a		and Signature)	14. DATE (YYYYMMDD)	
15. EMPLOYEE SIGNATURE I also verify that I have completed approved telework training. 16. DATE (YYYYMMDD)				

DD FORM 2946, DEC 2011

SECTION II - SAFETY CHECKLIST			
SAFETY FEATURE (X)	YES	NO	
1. Temperature, ventilation, lighting, and noise levels are adequate for maintaining a home office.			
 Electrical equipment is free of recognized hazards that would cause physical harm (frayed, exposed, or loose wires; loose fixtures; bare conductors; etc.). 			
3. Electrical system allows for grounding of electrical equipment (three-prong receptacles).			
4. Office (including doorways) is free of obstructions to permit visibility and movement.			
5. File cabinets and storage closets are arranged so drawers and doors do not enter into walkways.			
6. Phone lines, electrical cords, and surge protectors are secured under a desk or alongside a baseboard.			
7. If material containing asbestos is present, it is in good condition.			
Office space is free of excessive amount of combustibles, floors are in good repair, and carpets are well secured.			
I verify that this safety checklist is accurate and that my home office is a reasonably safe place to work.			
9. EMPLOYEE SIGNATURE 10. DATE (YYYYM	IMDD)		

SECTION III - TECHNOLOGY/EQUIPMENT CHECKLIST			
(1) TECHNOLOGY/EQUIPMENT (Indicate all that apply)	(2) REQUIREMENT (Y or N)	(3) OWNERSHIP: AGENCY OR PERSONAL (A or P)	(4) REIMBURSEMENT BY COMPONENT (Y or N)
1. COMPUTER EQUIPMENT	(是) [] []		
a. LAPTOP			
b. DESKTOP			
c. PDA			
d. OTHER:			
2. ACCESS			
a. IPASS/VPN ACCOUNT			
b. CITRIX - WEB ACCESS			
c. OTHER:			
3. CONNECTIVITY			
a. DIAL-IN			
b. BROADBAND			·
4. REQUIRED ACCESS CAPABILITIES	STATE AND ADDRESS.		
a. SHARED DRIVES (e.g., H or P Drive)			
b. EMAIL			
c. COMPONENT INTRANET			
d. OTHER APPLICATIONS:			
5. OTHER EQUIPMENT/SUPPLIES			
a. COPIER			
b. SCANNER			
c. PRINTER			
d. FAX MACHINE			
e. CELL PHONE			
f. PAPER SUPPLIES			
g. OTHER:			
6. SUPERVISOR'S SIGNATURE		7. DATE	E (YYYYMMDD)
8. EMPLOYEE SIGNATURE 9. DATE (YYYYMMDD)			E (YYYYMMDD) ¹

SECTION IV - NOTICE OF TELEWORK ARRANGEMENT CANCELLATION (Complete this section when the telework agreement is cancelled.)			
1. CANCELLATION DATE (YYYYMMDD)	2. INITIATED BY (X one)		
, , , ,		- MANA OFMENT	
	EMPLOYEE	MANAGEMENT	
3. REASON(S) FOR CANCELLATION			
4. GOVERNMENT-FURNISHED EQUIPMENT/PROPERTY RETURNED LIST PROPERTY AND DATE OF RETURN:	YES NO		
LIGHT NOT ENTITIAND DATE OF REPORTS			
5. SUPERVISOR'S SIGNATURE		6 DATE (VVVVAAADD)	
J. SOFERVISOR S SIGNATURE		6. DATE (YYYYMMDD)	
		*	
7. EMPLOYEE SIGNATURE		8. DATE (YYYYMMDD)	

DD FORM 2946, DEC 2011



DHA Request for Use of PII/PHI While Teleworking

This template shall be used to request approval to remove Personally Identifiable and/or Protected Health Information (PII/PHI), in paper or electronic form, for the Official Duty Station to an Alternate Duty Station for telework purposes.

Employee:		Supervisor:	
Date		List of Documents and/or Mat	terials
<u> </u>	Justification	for Use While Teleworking	
		nents or groupings that apply	
Name	(Other Names Used	Social Security Number
Truncated SSN	Ι	Oriver's License	Other ID Number
Citizenship	I	Legal Status	Gender
Race/Ethnicity	F	Birth Date	Place of Birth
Cell Telephone Number	er I	Home Telephone Number	Personal Email Address
Mailing/Home Addres	ss F	Religious Preference	Security Clearance
Mother's Maiden Nam	ne N	Mother's Middle Name	Spouse Information
Marital Status	F	Biometrics	Child Information
Financial Information	Ŋ	Medical Information	Disability Information
Law Enforcement Info	ormation F	Employment Information	Military Records
Emergency Contact	F	Education Information	Other
If "Other,"	please specify or exp	olain any PII/PHI elements or	groupings selected.
•		reflection of the PII/PHI data	
Instruction Number 001 I		grees to protect the PII/PHI as ram Guidance.	outlined in Administrative
			Date
Employee Signature:			Date:
Supervisor Signature:			Date:

DHA Form 25

DHA Telework Schedule by Location



Employee Name: _		
DHA Directorate: _		

Work Schedule by Location

WEEK 1 ODS/ADS/AWS	WEEK 2 ODS/ADS/AWS	
Monday	Monday	
Tuesday	Tuesday	
Wednesday	Wednesday	
Thursday	Thursday	
Friday	Friday	

ODS Official Duty Station

ADS Alternate Duty Station (Telework Day)

AWS Alternate Work Schedule (Required Day Off)



DHA Monthly Telework Activities Log

This log is optional and may be used at the supervisor's discretion to record in summary fashion major work activities completed during your telework assignment, the log should be completed daily and submitted to your supervisor on the last day of the month. Use additional sheets as necessary.

Employee:	Supervisor:
Dete	A -4**4
Date	Activity
Certification: I certify that this is an accu	urate synopsis of duties performed from my telework
location during the following pay period:	
From:	To:
10111.	10.
Employee Signature:	
Supervisor Signature:	

GUIDE FOR SAFEGUARDING PERSONALLY IDENTIFIABLE INFORMATION (PII) AND PROTECTED HEALTH INFORMATION (PHI)

Defense Health Agency
Privacy and Civil Liberties Office

Telework Program Guide for Safeguarding Personally Identifiable and Protected Health Information

General Information

This guide provides the DHA workforce members with an overview of requirements for safeguarding PII and PHI when teleworking. The guide is not the sole source for information about safeguarding PII/PHI while teleworking. It should be used in coordination with other DoD regulations and guidance.

Table of Contents

SECTION

- 1. Overview
- 2. Definitions
- 3. Permissible Use of PII/PHI during Telework Arrangements
- 4. Transporting PII/PHI to an ADS
- 5. Telework Site Security at an ADS
- 6. Sending a Facsimile with PII/PHI from an ADS
- 7. Sending Email with PII/PHI while Teleworking
- 8. Preventing and Responding to Breaches while Teleworking
- 9. Key References
- 10. DHA Privacy and Civil Liberties Office Contact Information

Section 1. Overview

This guide provides DHA workforce members with an overview of requirements for safeguarding PII/PHI during telework arrangements in accordance with DHA Administrative Instruction Number 001, "Defense Health Agency Telework Program Guidance." The guide is not the sole source for information about safeguarding PII/PHI. It should be used in coordination with other DoD regulations and guidance.

Section 2. Definitions

<u>Breach:</u> Actual or possible loss of control, unauthorized disclosure, or unauthorized access of personal information where persons other than authorized users gain access or potential access to such information for other than authorized purposes where one or more individuals will be adversely affected.

<u>Minimum Necessary</u>: Workforce access to PII/PHI is restricted to what is necessary to complete a work-related duty or job. This "minimum necessary standard" is based on the need-to-know and the need to perform assigned duties and responsibilities.

<u>PII</u>: Information which can be used to distinguish or trace an individual's identity, such as their name, social security number, date and place of birth, mother's maiden name, biometric records, including any other personal information which is linked or linkable to a specified individual.

<u>PHI</u>: Individually identifiable health information that is transmitted or maintained by electronic or any other form or medium, except as otherwise contained in employment records held by DHA in its role as an employer.

<u>DHA Workforce</u>: Civilian and military full-time and part-time employees, volunteers, trainees, students, and other persons whose conduct, in the performance work for DHA, is under the direct control of DHA, whether or not they are paid by DHA.

<u>Telework</u>: An arrangement where a civilian employee and/or member of the Armed Forces performs assigned official duties at an ADS on a regular and recurring or on a situational basis (not including while on official travel).

Section 3. Permissible Use of PII/PHI during Telework Arrangements

DHA teleworkers must ensure they are aware of current DoD policy statements before taking sensitive data, including PII/PHI, offsite from the ODS to an ADS.

- Consistent with the DoD security and information technology policies, <u>no classified documents</u> (hard copy or electronic) may be taken by teleworkers to an ADS.
- Teleworkers should obtain prior approval to remove PII/PHI related information from the ODS to an ADS (Enclosure 8).
 - A tracking process shall be established and maintained by the Directorate for the transportation of sensitive information, whether on files, records, papers, machine-readable materials, or stored on removable devices to ensure the accountability of the protection of sensitive information.
 - Tracking shall include, at a minimum: type of file (file, records, spreadsheet on laptop, etc.), employee transporting the data, supervisor approving the transport, date transported, and date returned.
- DHA workforce members must only take documents containing the minimum necessary (least amount) of PII/PHI essential to perform their work at an ADS.
- Documents and electronic files should be de-identified (e.g. stripped of identifiable information) before they are taken offsite from the ODS when possible.

• GFE, software, and communications with appropriate security measures, should always be used during telework arrangements that involves PII/PHI.

Section 4. Transporting PII/PHI to an Alternate Duty Station (ADS)

All documents transported between ODSs and approved ADSs must be secured at all times and protected against misuse and/or unauthorized disclosure.

- Teleworkers should never take more information/data than is absolutely necessary to perform their duties at the ADS.
- Teleworkers are only allowed to remove <u>copies</u> of documents containing sensitive information, including PII /PHI, from the ODS.
- Sensitive information shall not be transported on removable devices, to include, but not limited to, laptops, Personal Digital Assistants (PDAs), flash or thumb drives, Compact Discs (CDs), diskettes, and removable hard drives without proper encryption as required by DoD policy.
- Teleworkers should wrap all documents containing sensitive information, including PII and/or PHI, in opaque envelopes or wrappings before transporting outside of DHA buildings to prevent unintentional disclosure during transit.
- Teleworkers must ensure all electronic files and records are encrypted.
- Ensure that portable media, including laptops, PDAs, and CDs are encrypted and enforce current DoD password standards.
 - Disclose passwords through a different medium, such as a separate e-mail or a phone call, never in notes or documents accompanying the actual media.
- While in transit, teleworkers should:
 - Keep records and electronic files under the continuous, direct control of the teleworker whenever the documents are being transported from the ODS to ADS(s).
 - Always transport paper records and electronic equipment in closed containers (e.g., zipped/locked briefcases and tote bags).

- Keep paper records and equipment out of sight, locked in the trunk, and never left unattended in a vehicle where they can be stolen prior to arriving at their remote location.
- Never leave paper records and electronic equipment unattended when using the Metro or any form of Public Transportation.
- Keep paper records and equipment in locked, carry-on luggage; it cannot be part of checked luggage when traveling.
- Never openly review sensitive information while using public transportation or in a car or vanpool where unauthorized persons might be able to view the records.
- If documents need to be mailed, use existing tracking processes that allow a sender and recipient to sign and verify delivery, such as those associated with FedEx, UPS, and the U.S. Postal Service.
- If transporting PII/PHI via courier, the information must be under the courier's control at all times.
- Ensure that transported PII/PHI is delivered only to the appropriate individual(s) who are authorized to receive the information.

Section 5. Telework Site Security at an ADS

All DHA teleworkers must ensure that PII/PHI is protected from casual or unintentional disclosure. Physical security is essential to maintain irrespective of worksite location. The following safeguards should be considered when working at an ADS:

- Teleworkers must ensure his/her home complies with the DoD Safety Checklist in accordance with the DHA Telework Program Guidance. The employee and family members should understand that the home worksite is a space set aside for the employee that is in a secure part of the home, to work without personal disruptions, such as non-business telephone calls and visitors, during working hours.
- Personal computers cannot be used to work on files containing PII/PHI.
- Use an office with locks and/or locked filing cabinets at your telework location when possible.
- Secure the computer, paper documents and removable media when away from the desk.

- Secure open files containing PII/PHI from those not authorized to access the data.
- Refrain from sharing passwords/Personal Identification Numbers (PINs) with anyone, including family members.
- Remove your Common Access Card (CAC) from your computer to prevent unauthorized access to data.
- Copies of documents from the ODS containing sensitive information, including PII/PHI, must be returned upon completion of the assignment.

Section 6. Sending a Facsimile with PII/PHI from an ADS

According to DHA policy, all documents containing PII/PHI that are received and/or transmitted by facsimile (fax) need to be protected against unauthorized disclosure.

- Ensure that the receiving machine is in a secure location and that the PII/PHI will not be left unattended.
- Always use a cover sheet with a confidentiality disclaimer statement when sending faxes.
- Confirm the recipient's fax number.
- Verify the transmission of all sent faxes.

Section 7. Sending Email with PII/PHI while Teleworking

DHA policy requires that only Government issued email accounts may be used for processing sensitive information and that any e-mail that contains or has an attachment with sensitive information, including PII/PHI, must be encrypted and digitally signed. Additionally, DHA users are cautioned to:

- Review e-mail addresses when replying to and forwarding an e-mail in order to verify the intended audience and to prevent inadvertent disclosures.
- Announce the presence of PII/PHI in the opening line of the text.
- Limit the amount of PII/PHI to the "minimum necessary" in each email.

Section 8. Preventing and Responding to Breaches while Teleworking

Each DHA workforce member, whether civilian, military, contractor, or volunteer is responsible for protecting PII/PHI for all DHA beneficiaries and complying with Federal rules and regulations. DHA will apply appropriate sanctions against members of its workforce who fail to comply with the privacy policies and procedures of DHA or DoD regulations.

DHA teleworker members must follow established policies and procedures to prevent and respond to privacy and security breaches at their ADS. Breaches can result from administrative, physical, or technical privacy/security incidents or policy violations.

One of the most important safeguards against breaches is to ensure that all employees are aware of how to properly safeguard data. Teleworkers should ensure they are current on their privacy and security training and familiar with the appropriate policies listed referenced in this guidance.

When a breach is discovered, teleworker workforce members must notify their DHA Component Director immediately. Detailed breach response and notification policies can be obtained through the Privacy and Civil Liberties Office.

Being familiar with these policies and procedures are essential to identify, mitigate, and contain the potential damage of a breach.

Section 9. Key References

DoD CIO Memorandum, "Encryption of Sensitive Unclassified Data at Rest on Mobile Computing Devices and Removable Storage Media," July 3, 2007 (Reference (m))

DoD 6025.18-R, "DoD Health Information Privacy Regulation," January 24, 2003 (Reference (r))

DoD 8580.02-R, "DoD Health Information Security Regulation," July 12, 2007 (Reference (s))

DoD 5400.11-R, "DoD Privacy Program," May 14, 2007 (Reference (t))

DoD 5200.1-R, "Information Security Program," January 1997 (Reference (u))

Administrative Instruction 15, "Office of the Secretary of Defense Records Management Program Administrative Procedures," April 18, 2008 (Reference (v))

Military Health System Information Assurance Policy Guidance and Implementation Guides, October 10, 2008 (Reference (w))

DHA Privacy and Civil Liberties Office Contact Information

Send questions or comments to:
Defense Health Agency
Privacy and Civil Liberties Office
7700 Arlington Boulevard
Falls Church, Virginia 22042-5101

<u>E-mail Address:</u> PrivacyMail@dha.mil

ENCLOSURE 11

TELEWORK FREQUENTLY ASKED QUESTIONS



1. What is telework?

Telework (also known as flexiplace, telecommuting, work-at-home) refers to any arrangement in which an employee performs officially assigned duties at an alternative worksite on both a regular and recurring or on an ad hoc basis (not including while on official travel). An employee's position must be designated "telework eligible" in order to be considered for telework.

Telework is an alternative work arrangement for employees and military members to conduct all or some of their work away from the official duty station. This concept can be applied to a variety of work experiences. Work locations might include residences, telework centers, or other acceptable locations. Telework schedules may be fixed (regular, recurring) or on an occasional (situational, ad hoc) basis. Telework is a privilege, not an entitlement, and may be withdrawn for legitimate reason.

2. What is not telework?

- Working from home and never communicating with supervisors or coworkers
- A substitute for child or elder care
- Usually a full-time arrangement

3. Why should management support teleworking?

Teleworking has many proven benefits to both management and employees.

- For managers: Telework is an important recruitment and retention tool to attract new applicants and retain current employees; A cost benefit in savings on office space; An alternative for placement of employees when their current office space is under renovation, destruction or closed during an emergency; Enhances the agencies' efforts to employ and accommodate people with disabilities, including employees who have temporary or continuing health problems, or who might otherwise have to retire on disability; and, Possibly a reduction in sick leave usage by participants. There are also broader benefits in terms of environmental improvements through reduced traffic congestion.
- **For employees**: Telework improves the balance between work and family demands by allowing more time with family or on personal interests (that was previously spent in their

commute); Improves morale; Reduces stress; Can increase productivity through fewer interruptions and allowing employees to capitalize on peak productivity periods; Reduces employees' transportation costs; and, Allows them to more effectively use their leave.

4. Who should be allowed to telework?

All employees (including managers and supervisors) who meet the eligibility criteria established in the DHA telework policy should be offered the opportunity to telework.

5. Is telework training available?

There are two telework interactive courses that provide a brief and practical introduction to telework at telework.gov - Telework 101 for Employees and Telework 101 for Managers.

6. Can an employee be forced to telework?

No. Telework arrangements are voluntary. Although entering into the telework arrangement is voluntary, once the employee is under such an arrangement, he or she may be required to telework outside of his or her normal telework schedule in the case of a temporary emergency situation, if that understanding has been clearly communicated by the supervisor to the teleworking employee in the written telework agreement.

7. Do employees have a right to telework?

No. The supervisor decides whether or not an employee may be permitted to telework. A decision will depend on several factors, such as, whether or not the duties of the position are suitable for telework, or limitations based on certain types of disciplinary action as defined in the Telework Act.

8. Do employees need a telework agreement before they can telework?

Yes. A written telework agreement between the supervisor and employee must be in place prior to the start of telework. This is true of all teleworkers, i.e., those who will telework on a regular and recurring basis, and those who will telework on an occasional or ad-hoc basis (also referred to as situational telework).

9. If my supervisor calls me at home and tells me to report to the office immediately, do I have to go?

Yes. Supervisors have the authority to recall an employee from a telework location at any time.

10. What about the impact on the office when some employees are working at an ADS?

Teleworking should be viewed and handled like alternative work schedules in how it impacts those employees who are left to provide customer service. Managers/supervisors should establish guidelines to be followed and the guidelines should be communicated to both

teleworkers and those employees who remain at the main office location. This should be done before any staff members begin to work at ADS. A supervisor may require an employee to work at the main worksite on a day scheduled for an alternative worksite, if the needs of the office so require. Telework, as well as AWS should not put a burden on staff remaining in the office. An equitable distribution of workload should be maintained, and methods should be instituted to ensure that employees working at the main office are not saddled with the teleworker's responsibilities.

11. How can a supervisor monitor work performance when the employee is not physically present?

Effective performance management is the same whether or not an employee teleworks. Supervisors should measure employee performance by results, not physical presence. Supervisors' expectations for performance should be clearly addressed in employees' performance plans, regardless of whether or not employees telework. It is also helpful to use project schedules, key milestones, regular status reports and team reviews. Supervisors may call employees who are working at home.

12. How much notice does a supervisor have to give a teleworker if they decide to terminate their privilege?

Management shall provide 30 days' notice prior to terminating an employee's participation to allow sufficient time for the employee to reestablish arrangements for commuting to work, or for child/elder care, etc. NOTE: Although telecommuting will give some employees more time for their family responsibilities, they may not use duty time for providing dependent care or any purpose other than official duties. Failure to adhere to this policy shall be sufficient reason for a supervisor to terminate an employee's participation in the telework program.

Termination decisions must be based on operational needs or performance, not personal reasons. If the termination was a result of a performance issue, the termination should include information about when the employee might reapply, and also if applicable, what actions the employee should take to improve his or her chance of approval.

13. If Federal offices or DHA are closed due to inclement weather or some other emergency, are teleworkers excused from work as well?

Telework-ready employees who are scheduled to perform telework on the effective day of the closure, or who are required to perform telework on a day when Federal offices and/or DHA are closed, must telework the entire workday or request leave, or a combination of both. When the office is closed and the telework site is also impacted by the emergency, supervisors may exercise their authority to grant excused absence to that affected teleworker on a case-by-case basis (e.g., when power outages or network connection problems prevent telework).

14. What does telework-ready mean?

Telework-Ready Employees – Telework-ready employees are those who are on written telework agreements. This includes regular and ad hoc teleworkers.

15. Can telework help employees with child or other dependent care needs?

Telework is not a substitute for dependent care. However, telework can be valuable to individuals with caregiving responsibilities. Time saved commuting can be spent with family members, and the flexibility of being closer to home may enable caregivers to take less time off for activities like doctors' visits, school programs, etc. A teen-aged child or elderly relative might also be at home with the teleworkers, after school or during the day, as long as they are independently pursuing their own activities.

16. Can teleworkers follow an AWS?

Yes. There is no restriction on teleworkers following AWS.

17. Can teleworkers schedules be different on their telework days?

Subject to the operational needs of the office, and the supervisor's approval, there is no restriction on how much flexibility may be allowed to teleworkers in this regard. Since telework eliminates commute time, it may make sense for teleworkers to begin their work day earlier then otherwise.

18. Who does the teleworker call if they have a problem connecting to the network or with the equipment itself?

All problem calls should be directed to the IT Call Center Service Desk for resolution, (703) 681-9411.

19. Will the DHA pay for my internet if I telework?

The DHA does not reimburse internet expenses for employees.

GLOSSARY

PART I. ABBREVIATIONS AND ACRONYMS

ADS Alternate Duty Station
AI Administrative Instruction
AWS Alternate Work Schedule

CAC Common Access Card

CAP Computer/Electronic Accommodations Program

CD Compact Disc

CFR Code of Federal Regulations COOP Continuity of Operations Program

DAI Defense Agencies Initiative

DCPDS Defense Civilian Personnel Data System

DHA Defense Health Agency
DOL Department of Labor
DTS Defense Travel System

FEB Federal Executive Board

GFE Government Furnished Equipment GSA General Services Administration

HIPAA Health Insurance Portability and Accountability Act of 1996

IA Information Assurance

NCR National Capitol Region

ODS Official Duty Station

OPM Office of Personnel Management

PDA Personal Digital Assistance
PHI Protected Health Information
PII Personally Identifiable Information
PIN Personal Identification Number

PL Public Law

SIP Shelter-In-Place

TM Telework Medical
TS Telework Situational
TW Telework Regular

PART II. DEFINITIONS

Ad Hoc/Telework Situational. Non-routine, non-regular arrangements. These telework periods have limited durations and occur on an as-needed basis when an assignment is appropriate for telework. They may involve projects or infrequent, sporadic tasks. Special reports or analyses, one-time research projects, COOP, pandemic exercises, etc., are common examples.

<u>ADS</u>. A place away from the ODS that has been approved for the performance of officially assigned duties. It may be an employee's home, a telework center, or other approved worksite including a facility established by state, local, or county governments or private sector organizations for use by teleworkers.

<u>Approving Official</u>. A Directorate's Senior Level Authorized Management Official, or his/her designees, who has the authority to approve or deny telework agreements.

AWS. Both flexible work schedules and compressed work schedules.

<u>Classified Information</u>. In accordance with Joint Publication 1-02 (Reference (q)), official information that has been determined to require, in the interests of national security, protection against unauthorized disclosure and which has been so designated.

<u>Compressed Work Schedule</u>. A full-time employee must work 80 hours in biweekly pay period and must be scheduled to work on fewer than 10 workdays. A part-time employee has a fixed schedule of fewer than 80 hours in a biweekly pay period and must be scheduled to work on fewer than 10 workdays.

<u>Federal Executive Board</u>. Established by Presidential Directive in 1961 as a forum for communication and collaboration among Federal agencies outside of Washington, D.C. The Board provide information to assist agencies in making an operating status decision.

<u>Flexitour Work Schedule</u>. Flexible hours are the part of the work day when employees select arrival and departure times. Once selected, the hours are fixed until there is a negotiated work schedule change agreement between the employee and their supervisor.

<u>Freedom of Information Act (FOIA)</u>. In accordance with DoD Regulation 5400.7-R (Reference (x)), DoD information exempted from mandatory public disclosure under FOIA.

<u>ODS</u>. Approved location where the employee regularly performs his or her duties.

<u>PHI</u>. In accordance with DoD Regulation 6025.18-R (Reference (r)) and DoD Regulation 8580.02-R (Reference (s)), PHI is individually identifiable health information that is created, received, or maintained by a covered entity, including DHA, that is transmitted or maintained by electronic or any other form or medium, except as otherwise contained in employment records held by DHA in its role as an employer.

<u>PII</u>. Information which can be used to distinguish or trace an individual's identity, including name, social security number, date and place of birth, mother's maiden name, biometric records, and any other personal information which is linked or linkable to a specified individual.

<u>Privacy Data</u>. Any record that is contained in a system of records as defined in the Privacy Act of 1974 (5 United States Code (U.S.C), Section (Sec.) 552a) (Reference (n)) and information the disclosure of which would constitute an unwarranted invasion of personal privacy.

<u>Proprietary Information</u>. Information that is provided by a source or sources under the condition that it not be released to other sources.

<u>Regular and Recurring Telework</u>. An approved work schedule where eligible employees regularly work at least one day per biweekly pay period at an ADS.

Sensitive Information. In accordance with DoD Instruction 8500.2 (Reference (k)), the loss, misuse, or unauthorized access to or modification of information, which could adversely affect the national interest or the conduct of Federal programs, or the privacy to which individuals are entitled under Sec. 552a of Title 5, USC, "The Privacy Act" (Reference (n)), but which has not been specifically authorized under criteria established by Executive Order or an Act of Congress to be kept secret in the interest of national defense or foreign policy. Examples of sensitive information include, but are not limited to, information in DoD payroll, finance, logistics, and personnel management systems. For the purposes of this AI, sensitive information subcategories include, but are not limited to, the following:

<u>Telework</u>. Referred to as telecommuting, flexiwork, and flexiplace, an arrangement where eligible civilian employees and/or members of the Military Departments performs officially assigned duties at an ADS on either a regular and recurring or on an ad hoc/TS basis (not including assigned duties while on official travel).

<u>Telework Agreement</u>. A written agreement completed and signed by an employee and appropriate official(s) in his or her Component, that outlines the terms and conditions of the telework arrangement. The telework agreement is good for two years; afterwards, a new agreement must be completed and submitted to supervisor for approval.

<u>Telework Center</u>. A facility that provides a geographically convenient office setting with workstations and other office facilities and services that are used by civilian employees from more than one organization.

<u>Unclassified Technical Data</u>. Data that is not classified but is subject to export control and is withheld from public disclosure, according to DoD Directive 5230.25 (Reference (p)).

<u>Unscheduled Telework</u>. An arrangement where an employee on an approved telework agreement performs assigned official duties at home or ODS when Government offices are closed to an emergency event or open, but severe weather conditions or other circumstances disrupt commuting and compromise employee safety.

<u>Work-At-Home Telework</u>. An approved arrangement whereby an employee performs his or her official duties in a specified work or office area of his or her home that is suitable for the performance of official Government business.