



# Munson Army Health Center Volume II

# Table of Contents

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Part	Page
A. Data Call	3
D. Network Insight Assessment Summary (Independent Government Assessment)	7
C. P4I Measures	18
D. JOES-C 12-month Rolling Data	35
E. Base Mission Brief	36
F. Garrison Mission Brief	47
G. MTF Mission Brief	63
H. MTF Portfolio (Full)	77

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# Part A: 7th MDG Data Call (1 of 4)

## Mission Readiness

MTF Name	MTF DMIS ID	Assigned Deployable Capability	Officer	Enlisted	ARC	Civ
Dyess AFB	112	FFBH1-Behavioral Health	1	1	0	0

## Medical Hold

# Medical hold beds	Line or medical funded?	How do you execute medical hold?	What is your definition of medical hold?
0	N/A	N/A	N/A

## Installation (1 of 2)

Installation Name	MTF DMIS ID	Affiliated Location Name	Affiliated Location DMIS ID	Installation Mission	Medical Units assigned to mission
Dyess AFB	112	7 MDG	112	Base Operaitonal Medicine Clinic	7 MDG - Flight Medicine
Dyess AFB	112	7 MDG	112	Arming and Use of Force	7 MDG - Flight Medicine, Family Health
Dyess AFB	112	7 MDG	112	Air Force Emergency Management & Anti-terrorism	7 MDG - Medical Emergency Manager, Public Health, Bioenvironmental, Medical Response Teams
Dyess AFB	112	7 MDG	112	Radiation/Nuclear Health and Safety Operations	7 AMDS - Bioenvironmental Engineering

# Part A: 7th MDG Data Call (2 of 4)

## Installation (2 of 2)

Installation Name	MTF DMIS ID	Affiliated Location Name	Affiliated Location DMIS ID	Installation Mission	Medical Units assigned to mission
Dyess AFB	112	7 MDG	112	Occupational health/Industrial Hygiene Operations	7 AMDS - Bioenvironmental Engineering
Dyess AFB	112	7 MDG	112	Food Safety	7 AMDS - Public Health
Dyess AFB	112	7 MDG	112	In Flight Emergency Response	7 AMDS - Flight Medicine
Dyess AFB	112	7 MDG	112	Aerospace Operational Physiology Training	7 AMDS - Aerospace Physiology
Dyess AFB	112	7 MDG	112	Environmental Health Operations	7 AMDS - Bioenvironmental Engineering
Dyess AFB	112	7 MDG	112	Readiness Plans and Operations	7 AMDS - Bioenvironmental Engineering
Dyess AFB	112	7 MDG	112	Community Health	7 AMDS - Public Health
Dyess AFB	112	7 MDG	112	Deployment Clearances	7 AMDS - Public Health
Dyess AFB	112	7 MDG	112	Deployment Clearances	7 AMDS - Public Health
Dyess AFB	112	7 MDG	112	Integrated Operational Support	7 MDOS - Family Health, Mental Health, Physical Therapy
Dyess AFB	112	7 MDG	112	Individual Medical Readiness	7 MDG - Family Health, Flight Med, Women's Health, Optometry, Mental Health, Physical Therapy, Immunizations, Lab, Dental
Dyess AFB	112	7 MDG	112	Flight and Operational Medicine Clinic	7 AMDS - Flight Medicine
Dyess AFB	112	7 MDG	112	Medical Counter-CBRN	7 MDG - Medical Logistics, RMO, Patient Decon, Pharmacy, Lab, Bio, Public Health, Medical Response Teams
Dyess AFB	112	7 MDG	112	Personnel Reliability Program	7 MDG - Flight Medicine, Mental Health, Dental

# Part A: 7th MDG Data Call (3 of 4)

## Line Mission Elements

Line Units Served	Unit Mission	Personnel Assigned				Personnel Assigned				MTF Support to Line Medical Staff
		Officer	Enlisted	RC	CIV	Officer	Enlisted	RC	CIV	
7 Bomb Wing	USAF B-1B Wing	290	2,799	0	350	2	4	0	0	Currency, readiness training, backfill, logistics, pharamcy, lab, radiology, credentialing
317 Airlift Wing	USAF C-130 Wing	184	959	0	34	2	4	0	0	Currency, readiness training, backfill, logistics, pharamcy, lab, radiology, credentialing
489 Bomb Group	USAFR B-1B Group	0	0	62	63	0	0	8	15	Facilities, credentialing, logistics, systems, equipment
77 WPS	USAF Weapons Squadron	16	10	0	1	0	0	0	0	Currency, readiness training, backfill, logistics, pharamcy, lab, radiology, credentialing
337 TES	USAF Test Evaluation Squadron	13	18	0	7	0	0	0	0	
DET/ 53 TMG	USAF Test Management Group	5	0	0	1	0	0	0	0	
DET 14 ACC TSS	USAF Training Systems Squadron	0	2	0	2	0	0	0	0	
DET 20/ 372 TS	USAF Training Squadron	0	21	0	0	0	0	0	0	
DET 4/ 29 TSS	USAF Training Systems Squadron	2	1	0	2	0	0	0	0	
436 TS	USAF Training Squadron	4	26	0	3	0	0	0	0	
AF LEGAL	USAF Area Defense Council	2	1	0	0	0	0	0	0	
DET 1	USMC Maintenance Company	0	9	0	0	0	0	0	0	
111 EN BT	ANG Engineering Battalion	3	11	9	0	0	0	0	0	
3 ASOG	Air Support Operations Group	8	14	0	0	0	0	0	0	
3 WS	Weather Squadron	8	69	0	0	0	0	0	0	
9 ASOS	Air Support Operations Group	27	161	0	0	0	0	0	0	
<b>Total</b>		562	4,101	71	463	4	8	8	15	

# Part A: 7th MDG Data Call (4 of 4)

## Medical Education and Training

Name of Program	Certified DOD New Starts	ONumber in Program	Program Length	Non-Military Users	Associated locations	Comments
Family Practice GME	5	7	2 Years	0	General Hopsital, Luck, New State	N/A
Pharmacy Phase 2	2	4	6 Months	0	Private Hospital, Luck, New State	N/A
Surgery SIM Center	0	0	1 Week	0		N/A
Supporting VA Hospital Surgical Residency	0	2	3 Months	2	Supporting VA Hospital	N/A

## Exceptional Family Member Program Summary Report

### Cases Summary

MTF Medical Specialties Supporting EMF	Network Specialties Supporting EMF	Number of EFM Supported
Family Health		120
Pediatrics		155
	Pulmonology, Neurology, Surgical Services, Cardiology and Mental Health	367 Families, 472 Patients
	Primary Care	197

# Part B: Network Insight Assessment Summary (Independent Government Assessment)

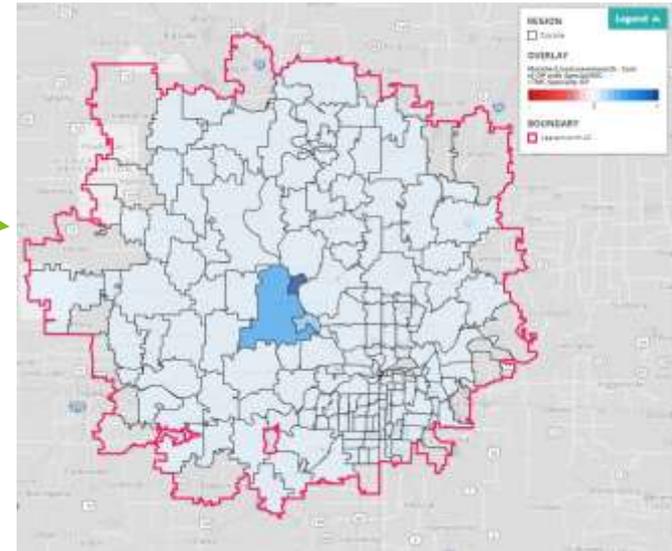


## MHS Section 703 Workgroup Leavenworth Network Assessment Discussion

12 July 2019

# Network Assessment: Leavenworth (1 of 2)

**Scenario:** AHC MUNSON-LEAVENWORTH is an outpatient facility with ambulatory surgery center being evaluated for conversion to a Significant Specialty Outpatient only clinic



Shading is based on population within the zip code and map scale

- 100% of Prime, Reliant & Medicare Eligible beneficiaries are living within the 60-minute drive-time boundary for Specialty Care, concentrated around the MTF location

*Impacted Beneficiaries:\**

**Specialty OP:** All Prime + Reliant + Medicare Eligible (OP Workload) (MTF Service Area ID)

Specialty OP Beneficiary Category	Within 30-min	Within 60-min	Outside 60-min*
Prime <sup>1</sup>	15,484	8,566	0
Reliant	675	446	0
Medicare Eligible	2,119	6,746	0
<b>Total</b>	<b>18,279</b>	<b>15,757</b>	<b>0</b>

1: Includes 173 Medicare Eligible Prime beneficiaries

Note: To estimate the geographic market within a 30-minute drive time of the MTF, an average driving speed of 30 MPH was assumed, and thus a 15 mile radius around the Zip code of the MTF was determined as the geographic market

# Network Assessment: Leavenworth (2 of 2)

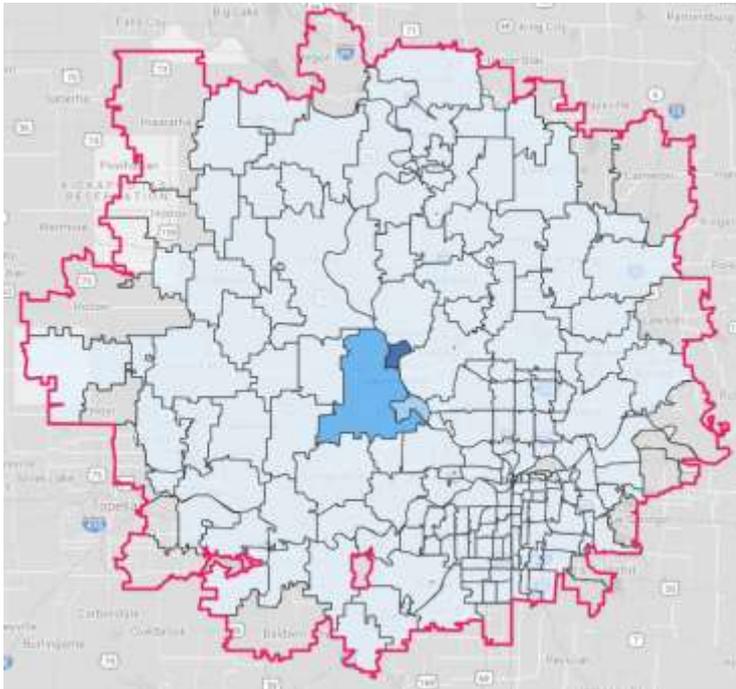
The potential impact of new MHS Beneficiaries on the total population is well below the 10% threshold for both population groups and thus will not materially impact supply and demand of services in the market

Age Group	MHS Target Population	% of Total MHS Target Population	Population Total	% of Population Total	Target Population Introduced
0 to 4	1,976	5.8%	140,957	6.7%	1.4%
5 to 14	1,332	3.9%	280,443	13.2%	0.5%
15 to 17	2,699	7.9%	80,982	3.8%	3.3%
18 to 24	3,156	9.3%	191,238	9.0%	1.7%
25 to 34	3,930	11.5%	317,887	15.0%	1.2%
35 to 44	7,815	23.0%	263,677	12.4%	3.0%
45 to 64	8,535	25.1%	544,465	25.7%	1.6%
65 and over	4,593	13.5%	299,775	14.1%	1.5%
<b>Total</b>	<b>34,036</b>	<b>100.0%</b>	<b>2,119,424</b>	<b>100.00%</b>	<b>1.6%</b>

**Specialty OP:**  
Prime, Reliant,  
and Medicare  
Eligible  
Population

# Leavenworth: Network Adequacy Analysis (1 of 2)

## Specialty Care



### Key

- = 40-mile (60-minute) boundary
- = Density of beneficiaries by zip code

- The above geography represents a 40 mile radius, which was used due to this geography being an **urban area**
- The identified drive time **includes 224 zip codes, eight complete counties** (*Atchison, Buchanan, Clay, Clinton, Jefferson, Leavenworth, Platte, Wyandotte*), **and sixteen partial counties** (*Andrew, Brown, Caldwell, Cass, Daviess, Dekalb, Doniphan, Douglas, Franklin, Holt, Jackson (KS), Jackson (MO), Johnson, Ray, Shawnee*)
- **Of the 34,036 impacted Specialty care beneficiaries** attributed to Leavenworth, **100% are represented within the 40-mile radius boundary around the MTF**

Specialty	Number of Practice Sites	Number of Physicians
General Surgery	60	106
Orthopedic Surgery	50	126
<b>Grand Total</b>	<b>110</b>	<b>232</b>

# Leavenworth: Network Adequacy Analysis (2 of 2)

The **commercial specialty care network** within the 60-minute drive-time standard **should be capable of accepting** the specific demand from the **34,036** impacted beneficiaries

## Current Supply (Not Limited to TRICARE)

Select View: Supply | Display Options:  Market  Client | Supply Legend: Low to High

Specialty Rollup	Specialty	Total	Atchison	Brown	Doniphan	Douglas	Franklin	Jackson	Jefferson	Johnson	Leavenworth*	Miami	Shawnee	
Surgical Specialty	General Surgery	216	2	0	0	6	1	81	0	56	5	2	17	
Surgical Specialty	Orthopedic Surgery	225	2	0	0	8	1	76	0	68	3	1	19	
			Wyandotte	Andrew	Buchanan	Caldwell	Cass	Clay	Clinton	Davless	DeKalb	Holt	Platte	Ray
			9	0	10	0	6	17	0	0	1	0	2	1
			8	0	7	0	3	28	0	0	0	0	1	0

- The majority of Specialty Care providers in the market are concentrated in Jackson (MO) and Johnson counties
- The MTF is located in Leavenworth county, where ~45% of impacted beneficiaries reside

Select View: Demand | Display Options:  Market  Client | Demand Legend: Low to High

Specialty Rollup	Specialty	Total	Atchison	Brown	Doniphan	Douglas	Franklin	Jackson	Jefferson	Johnson	Leavenworth	Miami	Shawnee	
Surgical Specialty	General Surgery	197	1	1	1	8	2	51	1	45	5	2	14	
Surgical Specialty	Orthopedic Surgery	226	1	1	0	9	2	58	2	58	7	2	18	
			Wyandotte	Andrew	Buchanan	Caldwell	Cass	Clay	Clinton	Davless	DeKalb	Holt	Platte	Ray
			11	1	12	1	7	20	1	1	2	0	8	1
			12	1	7	1	8	23	1	1	2	0	10	1

## Forecasted Demand

- Population growth has averaged 6.6% over the last five years (2014 to 2018), but it is projected to only grow 3.3% over the next five years
- Impacted beneficiaries account for 1.6% of the population, and should not drastically affect demand

Select View: (Shortage)/Surplus | Display Options:  Market  Client | Show Values As:  Percentages  Numbers | Shortage/Surplus Legend: High Shortage to Low Surplus

Specialty Rollup	Specialty	Total	Atchison	Brown	Doniphan	Douglas	Franklin	Jackson	Jefferson	Johnson	Leavenworth	Miami	Shawnee	
Surgical Specialty	General Surgery	19	1	(1)	(1)	(2)	(1)	30	(1)	11	0	0	3	
Surgical Specialty	Orthopedic Surgery	(1)	1	(1)	0	(1)	(1)	18	(2)	10	(4)	(1)	1	
			Wyandotte	Andrew	Buchanan	Caldwell	Cass	Clay	Clinton	Davless	DeKalb	Holt	Platte	Ray
			(2)	(1)	(2)	(1)	(1)	(3)	(1)	(1)	(1)	0	(6)	0
			(4)	(1)	0	(1)	(5)	5	(1)	(1)	(2)	0	(9)	(1)

## Resulting Shortage/Surplus

- Across the counties within the 60-minute drive time radius, there **is an observed surplus in General Surgery and a slight projected shortage in Orthopedic Surgery**
- Given the moderate project growth over the next five years and the minor shortage against current supply, **new entrants will likely enter the market for Orthopedic Surgery to reduce the shortage, while General Surgery will likely level off or shrink to adjust for the measurable surplus**

# Leavenworth: Targeted Practice Profiles (1 of 3)

Based on the number of General Surgery practices accepting TRICARE or other government-sponsored insurance and limited extended hours of service, only a few providers should meet MHS access standards

## General Surgery Practice Profiles

Practice Site Size	Number of Practice Sites	Average Physicians per Site
Small (1-4)	54	2.4
Medium (5-9)	6	6.2
<b>Grand Total</b>	<b>60</b>	<b>3.0</b>

Practice Name	Monthly Extended Hours
Herman Watson MD PC	3.0
Joseph B Petelin MD Chartered	3.0
	6.0

Health System Alignment	Number of Practices	Number of Physicians
Other	12	50
(Aligned to Multiple Health Systems)	48	56
<b>Grand Total</b>	<b>60</b>	<b>106</b>

Practices without a physician count have either opted to not participate in data.medicare.gov or have declined not to answer survey questions

Hospital Alignment	Number of Practice Sites	Number of Physicians
(Aligned to Multiple Hospitals)	9	15
North Kansas City Hospital	4	14
Mosaic Life Care	3	10
Saint Luke'S Hospital Of Kansas City	1	9
Shawnee Mission Medical Center	5	7
Providence Medical Center	2	7
Centerpoint Medical Center	2	7
Olathe Medical Center	1	6
Menorah Medical Center	6	6
St Mary'S Medical Center	1	5
Saint Lukes North Hospital Barry Road Cam	2	4
Lawrence Memorial Hospital	2	4
Liberty Hospital	1	4
St Joseph Medical Center	3	4
Anderson County Hospital	1	2
Sabetha Community Hospital	1	2
Research Medical Center	1	
St Lukes Hospital Of Kansas City	2	
Miami County Medical Center	1	
Mosaic Life Care At St Joseph	1	
University Of Kansas Hospital	1	
Truman Medical Center Hospital Hill	1	
Truman Medical Center Lakewood	1	
Saint Luke'S East Hospital	2	
Overland Park Reg Med Ctr	1	
New Liberty Hospital District	1	
Saint Lukes North Hospital	1	
Cameron Regional Medical Center	1	
Lee'S Summit Medical Center	2	
<b>Grand Total</b>	<b>60</b>	<b>106</b>

# Leavenworth: Targeted Practice Profiles (2 of 3)

Based on the number of Orthopedic Surgery practices accepting TRICARE or other government-sponsored insurance and limited extended hours of service, only a few providers should meet MHS access standards

## Orthopedic Surgery Practice Profiles

Practice Site Size	Number of Practice Sites	Average Physicians per Site
Small (1-4)	39	1.7
Medium (5-9)	10	6.8
Large (10+)	1	17.0
<b>Grand Total</b>	<b>50</b>	<b>3.6</b>

Practice Name	Monthly Extended Hours
Army Munson Family Health Ambulatory Surgery Center	8.0
Childrens Mercy Hospital Orthopedics	3.0
Gregory L Hummel MD	1.0
<b>Grand Total</b>	<b>12.0</b>

Health System Alignment	Number of Practices	Number of Physicians
Other	13	55
(Aligned to Multiple Health Systems)	37	71
<b>Grand Total</b>	<b>50</b>	<b>126</b>

Hospital Alignment	Number of Practice Sites	Number of Physicians
North Kansas City Hospital	9	31
(Aligned to Multiple Hospitals)	9	18
University Of Kansas Health Sytem	1	17
Shawnee Mission Medical Center	5	14
Ransom Memorial Hospital	1	9
Children'S Mercy Hospital	1	7
Saint Luke'S North Hospital-Smithville	1	6
Kansas City Orthopaedics Institute	1	5
Mosaic Life Care	1	5
Providence Medical Center	2	4
Menorah Medical Center	3	2
Cameron Regional Medical Center	2	2
Research Medical Center	1	2
St Joseph Medical Center	1	1
Centerpoint Medical Center	2	1
Lee'S Summit Medical Center	1	1
Liberty Hospital	1	1
Saint Luke'S Cushing Hospital	1	
University Of Kansas Hospital	1	
Doctors Hospital Llc	1	
Truman Medical Center Hospital Hill	1	
Cabell Huntington Hospital Inc	1	
Overland Park Reg Med Ctr	1	
Kansas City Orthopaedic Institute	2	
<b>Grand Total</b>	<b>50</b>	<b>126</b>

Practices without a physician count have either opted to not participate in data.medicare.gov or have declined not to answer survey questions

# Leavenworth: Targeted Practice Profiles (3 of 3)

While ability and willingness to accept TRICARE patients must be confirmed, over half of General Surgery and Orthopedic practitioners in the Leavenworth market are accepting government-sponsored insurance, and many are already contracted to provide services to TRICARE beneficiaries

## General Surgery Providers

Likelihood of offering services to TRICARE members	Number of Sites	Sum of Physicians
Contracted with TRICARE	21	31
High Likelihood*	3	14
Medium Likelihood	23	60
Low Likelihood	13	1
<b>Grand Total</b>	<b>60</b>	<b>106</b>

## Orthopedic Surgery Providers

Likelihood of offering services to TRICARE members	Number of Sites	Sum of Physicians
Contracted with TRICARE	21	67
High Likelihood*	7	20
Medium Likelihood	17	39
Low Likelihood	5	
<b>Grand Total</b>	<b>50</b>	<b>126</b>

Contracted Practice Sample	Specialty
St Joseph Surgical Associates	General Surgery
Dickson-Diveley Orthopaedics	Orthopedic Surgery
The Orthopedic & Sports Medicine Center	Orthopedic Surgery
Mosaic Life Care General Surgery	General Surgery
Lawrence General Surgery	General Surgery
United Surgical Associates	General Surgery
Surgeons Clinic At Liberty Hospital	General Surgery
Mosaic Life Care Breast Care	General Surgery
Surgical Weight Loss Institute Of Kansas City	General Surgery
Surgical Medical Group Of Kansas City	General Surgery
Independence Surgical Clinic	General Surgery
Saint Lukes Northland Surgical Associates	General Surgery
Cameron Regional Medical Center Orthopedics	Orthopedic Surgery
Orthopedics KC Medical Group	Orthopedic Surgery
Mid-America Orthopedics	Orthopedic Surgery
Surgical Associates North East Kansas	General Surgery
Lowe & Freyaldenhoven Mds	General Surgery

Practices without a physician count have either opted to not participate in data.medicare.gov or have declined not to answer survey questions

**Currently Contracted** - The provider organization has a history of submitting In-Network claims to TRICARE

**High Likelihood\*** - The provider organization has a history of submitting Out-of-Network claims to TRICARE

**Medium Likelihood** - Providers are accepting Medicare and/or Medicaid

**Low Likelihood** - The provider organization has a history of not accepting Government Sponsored Health Plan patients

**\*Note:** The current TPA providing claims processing services for the TRICARE FOR LIFE beneficiary designation do not provide an "In-Network" designation during the claims process. These provider claims are marked as Out-of-Network by default

# Appendix A

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1. Alternate Slides

# Network Assessment: Leavenworth

The table below breaks out the potentially impacted TRICARE beneficiaries by county of residence that could potentially be impacted by facility closure

County	Kansas								
	Douglas	Jackson	Jefferson	Brown	Johnson	Leavenworth	Wyandotte	Atchison	Doniphan
Specialty OP (Prime, Reliant, Medicare Eligible)	1,107	33	378	17	5,117	15,401	1,130	199	113
	3%	0%	1%	0%	15%	45%	3%	1%	0%

County	Missouri						
	Clay	Clinton	DeKalb	Jackson	Platte	Andrew	Buchanan
Specialty OP (Prime, Reliant, Medicare Eligible)	2,612	153	50	3,337	2,475	191	1,723
	8%	0%	0%	10%	8%	1%	5%

### Primary Geography for Evaluation:

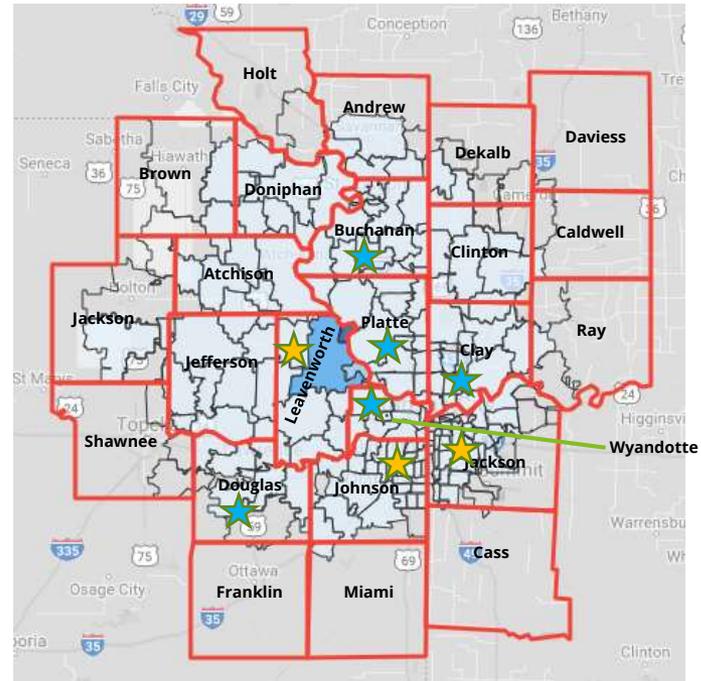
Specialty Care Services:

- Johnson, Leavenworth, Jackson (MO)

### Secondary Geography for Evaluation:

Specialty Care Services:

- Douglas, Wyandotte, Clay, Platte, Buchanan



Drive time boundary is the county that encompasses zip codes within drive time radius from MTF



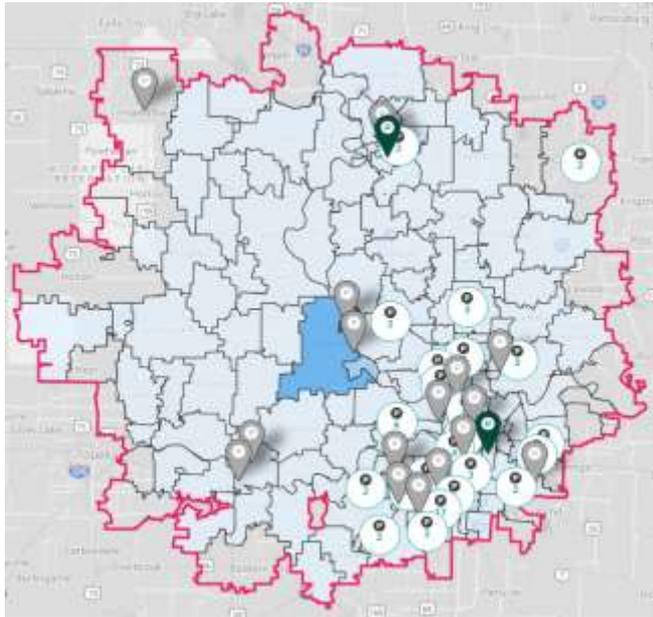
Primary Network Adequacy Evaluation



Secondary Network Adequacy Evaluation

# Leavenworth: Network Adequacy Analysis (1 of 2)

## Specialty Care (Option 2)



**Key**

- = 40-mile (60-minute) boundary
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- The above geography represents a 40 mile radius, which was used due to this geography being an **urban area**
- The identified drive time **includes 224 zip codes, eight complete counties** (*Atchison, Buchanan, Clay, Clinton, Jefferson, Leavenworth, Platte, Wyandotte*), **and sixteen partial counties** (*Andrew, Brown, Caldwell, Cass, Daviess, Dekalb, Doniphan, Douglas, Franklin, Holt, Jackson (KS), Jackson (MO), Johnson, Ray, Shawnee*)
- **Of the 34,036 impacted Specialty care beneficiaries** attributed to Leavenworth, **100% are represented within the 40-mile radius boundary around the MTF**

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# Part C: P4I Measures (1 of 17)

## MHS Dashboard - AHC MUNSON-LEAVENWORTH

Filter

All CI RMG TRN My

Export

View as of

Apply Clear

Layout

Go back to: [MHS](#) > [RHC-C](#)

Readiness- **Medically** Ready Force

Individual Medical Readiness  
(IMR)

Current Data Date

Freq of Update

**Quarterly**



Deployment Limiting Med/Dent Condition to fit

Click documentation Icon for measure details



Percent of Providers Meeting KSAs for General Surgery

Click documentation Icon for measure details



Percent of Providers Meeting KSAs for Orthopedic Surgery

Click documentation Icon for measure details



# Part C: P4I Measures (2 of 17)

## Better Health- Improve Well-Being

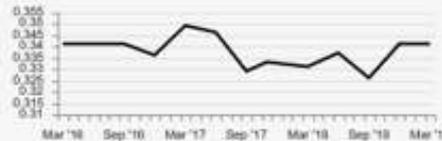
Health Related  
Quality of Life

Current Data Date

Freq of Update  
**Annually**

Obesity Prevalence in Adults

34.1 %



Current Data Date

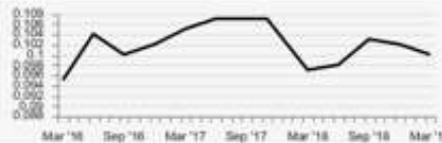
**Mar '19**

Freq of Update  
**Quarterly**

Lower is better

Obesity Prevalence in Children

10.0 %



Current Data Date

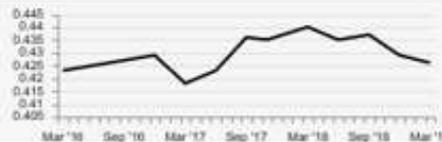
**Mar '19**

Freq of Update  
**Quarterly**

Lower is better

Overweight Prevalence  
in Adults

42.6 %



Current Data Date

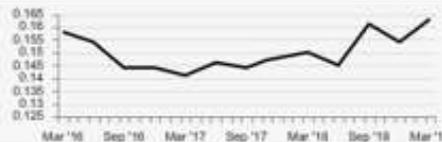
**Mar '19**

Freq of Update  
**Quarterly**

Lower is better

Overweight Prevalence  
in Children

16.3 %



Current Data Date

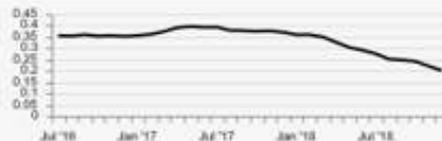
**Mar '19**

Freq of Update  
**Quarterly**

Lower is better

Cessation Counseling  
Amongst Tobacco Users

20.0 %



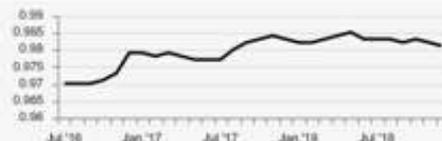
Current Data Date

**Dec '18**

Freq of Update  
**Monthly**

Tobacco Use Assessment

98.1 %



Current Data Date

**Dec '18**

Freq of Update  
**Monthly**

# Part C: P4I Measures (3 of 17)

## Better Care- **Improve** Clinical Outcomes

Risk Adjusted Mortality  
(All Cause)



Current Data Date

Freq of Update

**Quarterly**

Lower is better

Inpatient: Recommend  
Hospital (Satisfaction)



Current Data Date

Freq of Update

**Quarterly**

Outpatient Provider  
Communication

**83.14 %**



Current Data Date

**Dec '18**

Freq of Update

**Quarterly**

# Part C: P4I Measures (4 of 17)

## Better Care- **Improve** Safety

Catheter-Associated  
Urinary Tract Infections - SIR

Current Data Date

Freq of Update

**Quarterly**



Lower is better

Central Line--Associated  
Bloodstream Infections - SIR

Current Data Date

Freq of Update

**Quarterly**



Lower is better

WSS (Wrong Site Surgery)

0



Current Data Date

Freq of Update

**Mar '19**

**Quarterly**

Lower is better

URFO (Unintended  
Retained Foreign Objects)

0



Current Data Date

Freq of Update

**Mar '19**

**Quarterly**

Lower is better

NSQIP (30 Day) All Case

Morbidity Index [Click to view the report](#)

NSQIP (30 Day) All Case

Mortality Index [Click to view the report](#)

# Part C: P4I Measures (5 of 17)

## Better Care- **Improve** Condition-based Quality Care

Diabetes A1c Testing  
90.22 %



Current Data Date  
**Feb '19**

Freq of Update  
**Monthly**

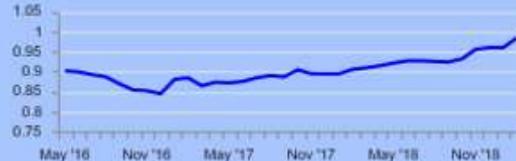
Low Back Pain Imaging Studies  
81.07 %



Current Data Date  
**Feb '19**

Freq of Update  
**Monthly**

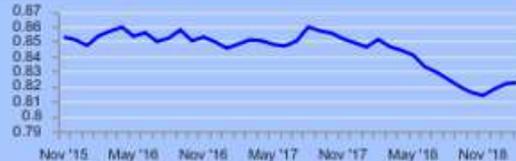
Children with Pharyngitis  
Appropriate Testing  
98.40 %



Current Data Date  
**Feb '19**

Freq of Update  
**Monthly**

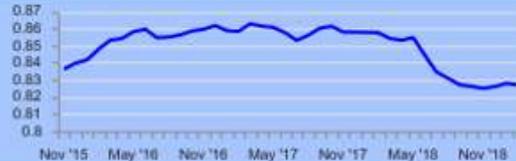
HEDIS Breast Cancer  
Screening  
82.24 %



Current Data Date  
**Feb '19**

Freq of Update  
**Monthly**

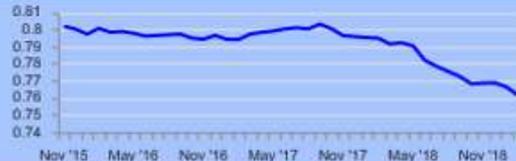
HEDIS Cervical Cancer  
Screening  
82.71 %



Current Data Date  
**Feb '19**

Freq of Update  
**Monthly**

HEDIS Colon Cancer  
Screening  
76.16 %



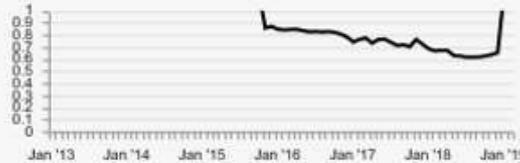
Current Data Date  
**Feb '19**

Freq of Update  
**Monthly**

# Part C: P4I Measures (6 of 17)

7-Day Mental Health Follow-Up

N/A



Current Data Date

Feb '19

Freq of Update

Monthly

HEDIS All Cause Readmissions



Current Data Date

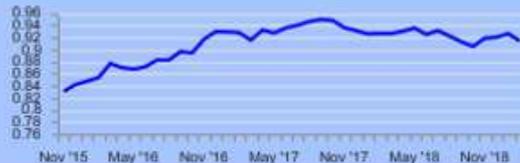
Freq of Update

Monthly

Lower is better

Well Child

91.38 %



Current Data Date

Feb '19

Freq of Update

Monthly

IQI #33 Primary Cesarean Section



Current Data Date

Freq of Update

Quarterly

Lower is better

Postpartum Hemorrhage



Current Data Date

Freq of Update

Quarterly

Lower is better

Unexpected Newborn Complication #716



Current Data Date

Freq of Update

Quarterly

Lower is better

# Part C: P4I Measures (7 of 17)

## Better Care- **Improve** Comprehensive Primary Care

Days to Third Next Available  
24 Hour Appointment

1.21



Current Data Date

**Jun '19**

Freq of Update

**Monthly**

Lower is better

Days to Third Next Available  
Future Appointment

10.71



Current Data Date

**Jun '19**

Freq of Update

**Monthly**

Lower is better

Potentially Recapturable  
PC Leakage to the Network

9.78 %



Current Data Date

**Apr '19**

Freq of Update

**Monthly**

Lower is better

PCM Continuity

69.32 %



Current Data Date

**Jun '19**

Freq of Update

**Monthly**

# Part C: P4I Measures (8 of 17)

## Better Care- Optimize & Standardize Access

Percent of Direct Care Enrollees  
with Secure Messaging

37.40 %

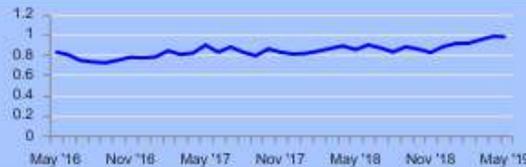


Current Data Date  
**May '19**

Freq of Update  
**Monthly**

SM Response Time  
One Business Day

97.25 %



Current Data Date  
**May '19**

Freq of Update  
**Monthly**

Satisfaction with  
Getting Care When Needed

89.20 %



Current Data Date  
**Sep '18**

Freq of Update  
**Quarterly**

Specialty Care:  
Referral Order to Book

2.94



Current Data Date  
**Mar '19**

Freq of Update  
**Monthly**

Lower is better

Specialty Care:  
Booked to Actual Appt

12.49



Current Data Date  
**Mar '19**

Freq of Update  
**Monthly**

Lower is better

# Part C: P4I Measures (9 of 17)

## Ambulatory Specialty Care

Leakage

28.4 %



Current Data Date

Mar '19

Freq of Update

Monthly

Lower is better

## Active Duty Days to Primary

Care Appointments

0.68



Current Data Date

May '19

Freq of Update

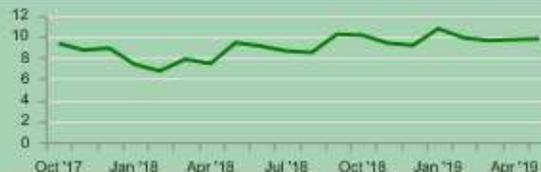
Monthly

Lower is better

## Active Duty Days to Specialty

Care Appointments

9.75



Current Data Date

May '19

Freq of Update

Monthly

Lower is better

## MEB Stage Timeliness

Click documentation icon for measure details



# Part C: P4I Measures (10 of 17)

## Better Care - **Improve** Regulatory Compliance

### American Council for Graduate Medical Education (ACGME) Accreditation Status

Click documentation icon for measure details



### Accreditation for DoD Clinical Laboratories

Click documentation icon for measure details



### Joint Commission Accreditation

Click documentation icon for measure details



# Part C: P4I Measures (11 of 17)

## Lower Cost - **Improve** Stewardship

Per Member Per Month

2.22 %



Current Data Date

**Dec '18**

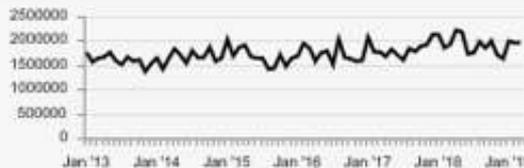
Freq of Update

**Monthly**

Lower is better

Total Purchased Care Cost

N/A



Current Data Date

**Mar '19**

Freq of Update

**Monthly**

Lower is better

Private Sector Care Cost

per Prime Enrollee

4.67 %



Current Data Date

**Dec '18**

Freq of Update

**Monthly**

Lower is better

Total Empanelment

-0.5 %



Current Data Date

**May '19**

Freq of Update

**Monthly**

Pharmacy Percent Retail Spend

32.4 %



Current Data Date

**Apr '19**

Freq of Update

**Monthly**

Lower is better

# Part C: P4I Measures (12 of 17)

Active Duty Specialty Care  
Provider Efficiency

100 % 



Current Data Date

Jun '18

Freq of Update

Quarterly

Overall Occupancy Rate (US)



Current Data Date

Freq of Update

Monthly

ICU Occupancy Rate (US)



Current Data Date

Freq of Update

Monthly

Enterprise Support Activity (ESA) Net Benefit

Click documentation icon for measure details



# Part C: P4I Measures (13 of 17)

## MHS Dashboard - AHC MUNSON-LEAVENWORTH

Filter

All CI RMG TRN My

Export

View as of

Apply Clear

Layout

Go back to: [MHS](#) > [RHC-C](#)

∨	= decrease in current value from prior
∧	= increase in current value from prior
>	= no change in current value from prior
<b>Trend</b> – the number of data periods corresponding to the performance trend direction	

### Readiness- **Medically** Ready Force

Measure	Data As Of	Next Refresh	Red	Yellow	Green	Blue	AHC MUNSON-LEAVENWORTH	
							Current	Prior
IMR	-	7/2019	-	-	-	-	-	-
Deployment Limiting Med/Dent Condition	-	7/2019	-	-	-	-	-	-
Percent Meeting KSAs General Surgery	-	7/2019	-	-	-	-	-	-
Percent Meeting KSAs Orthopedic Surgery	-	7/2019	-	-	-	-	-	-

# Part C: P4I Measures (14 of 17)

## Better Health- Improve Well-Being

Measure	Data As Of	Next Refresh	Red	Yellow	Green	Blue	AHC MUNSON- LEAVENWORTH	Current	Prior
HRQOL	-	9/2019	-	-	-	-	-	-	-
Obesity in Adults <small>Lower is better</small>	3/2019	6/2019	-	-	-	-	-	34.1 %	34.1 %
Obesity in Children <small>Lower is better</small>	3/2019	6/2019	-	-	-	-	-	10.0 %	10.2 %
Overweight in Adults <small>Lower is better</small>	3/2019	6/2019	-	-	-	-	-	42.6 %	42.9 %
Overweight in Children <small>Lower is better</small>	3/2019	6/2019	-	-	-	-	-	16.3 %	15.4 %
Tobacco Counseling	12/2018	7/2019	-	-	-	-	-	20.0 %	21.9 %
Tobacco Use Assessment	12/2018	7/2019	-	-	-	-	-	98.1 %	98.2 %

## Better Care- Improve Clinical Outcomes

Measure	Data As Of	Next Refresh	Red	Yellow	Green	Blue	AHC MUNSON- LEAVENWORTH	Current	Prior
Risk Adjusted Mortality <small>Lower is better</small>	-	8/2019	-	-	-	-	-	-	-
Recommend Hospital	-	8/2019	-	-	-	-	-	-	-
Provider Communication	12/2018	8/2019	< 85%	>= 85%	>= 88%	>= 91%	-	83.14 %	84.38 %

## Better Care- Improve Safety

Measure	Data As Of	Next Refresh	Red	Yellow	Green	Blue	AHC MUNSON- LEAVENWORTH	Current	Prior
CAUTI - SIR <small>Lower is better</small>	-	7/2019	-	-	-	-	-	-	-
CLABSI - SIR <small>Lower is better</small>	-	7/2019	-	-	-	-	-	-	-
WSS <small>Lower is better</small>	3/2019	7/2019	Current qtr >= 3 qtr avg	Current qtr < 3 qtr avg	0 events in current qtr	0 events for 3 qtrs	-	0	0
URFO <small>Lower is better</small>	3/2019	7/2019	Current qtr >= 3 qtr avg	Current qtr < 3 qtr avg	0 events in current qtr	0 events for 3 qtrs	-	0	0

# Part C: P4I Measures (15 of 17)

## Better Care- Improve Condition-based Quality Care

Measure	Data As Of	Next Refresh	Red	Yellow	Green	Blue	AHC MUNSON-LEAVENWORTH
Diabetes A1c Testing	2/2019	7/2019	< 91.61%	>= 91.61%	>= 93.43%	>= 94.89%	Current: 90.22 % Prior: 90.57 % Performance: Trend 1
Low Back Pain	2/2019	7/2019	< 76.51%	>= 76.51%	>= 80.51%	>= 83.92%	Current: 81.07 % Prior: 79.49 % Performance: Trend 2
Children w/Pharyngitis	2/2019	7/2019	< 88.89%	>= 88.89%	>= 92.32%	>= 94.88%	Current: 98.40 % Prior: 95.93 % Performance: Trend 1
Breast Cancer Screening	2/2019	7/2019	< 72.61%	>= 72.61%	>= 77.4%	>= 81.04%	Current: 82.24 % Prior: 82.18 % Performance: Trend 3
Cervical Cancer Screening	2/2019	7/2019	< 75.16%	>= 75.16%	>= 79.08%	>= 82.64%	Current: 82.71 % Prior: 82.79 % Performance: Trend 1
Colon Cancer Screening	2/2019	7/2019	< 63.92%	>= 63.92%	>= 70.83%	>= 76.01%	Current: 76.16 % Prior: 76.64 % Performance: Trend 2

7-Day Mental Health	2/2019	7/2019	< 47.17%	>= 47.17%	>= 57.27%	>= 64.46%	Performance	Trend	
All Cause Readmissions Lower is better	-	7/2019	-	-	-	-	Current	Prior	
Well Child	2/2019	7/2019	< 82.57%	>= 82.57%	>= 87.39%	>= 90.41%	Current: 91.38 % Prior: 92.61 %	Performance	Trend
IQI #33 Primary Cesarean Section Lower is better	-	7/2019	-	-	-	-	Current	Prior	
Postpartum Hemorrhage Lower is better	-	7/2019	-	-	-	-	Performance	Trend	
Unexpected Newborn Complication #716 Lower is better	-	7/2019	-	-	-	-	Current	Prior	

# Part C: P4I Measures (16 of 17)

Better Care- Improve Comprehensive Primary Care							
Measure	Data As Of	Next Refresh	Red	Yellow	Green	Blue	
						AHC MUNSON-LEAVENWORTH	
						Current Prior	
						1.21 1.36	
24 Hour Appts Lower is better	6/2019	7/2019	>1.50 Days	<=1.5 Days	<=1 Days	<=0.83 Days	Performance Trend 1
Future Appts Lower is better	6/2019	7/2019	>8 Days	<=8 Days	<=7 Days	<=2.3 Days	Current Prior 10.71 11.41 Performance Trend 1
PC Leakage (Recap) Lower is better	4/2019	6/2019	>= 12.00%	< 12.00%	<= 8.00%	<= 3.00%	Current Prior 9.78 % 11.13 % Performance Trend 1
PCM Continuity	6/2019	7/2019	< 55%	>= 55%	>= 65%	>= 75%	Current Prior 69.32 % 71.25 % Performance Trend 1
Better Care- Optimize & Standardize Access							
Measure	Data As Of	Next Refresh	Red	Yellow	Green	Blue	
						AHC MUNSON-LEAVENWORTH	
						Current Prior	
						37.40 % 31.14 %	
SM Enrollment	5/2019	7/2019	<37%	>=37%	>=50%	>=75%	Performance Trend 14
SM Response Time 1 Day	5/2019	7/2019	<70%	>=70%	>=80%	>=87%	Current Prior 97.25 % 97.75 % Performance Trend 1

Getting Care When Needed	9/2018	6/2019	<81.20%	>=81.20%	>=84.40%	>=87.20%	Current Prior 89.20 % 89.80 % Performance Trend 2
Specialty: Referral to Book Lower is better	3/2019	7/2019	>4 Days	<=4 Days	<=3 Days	<=1 Day	Current Prior 2.94 2.48 Performance Trend 1
Specialty: Booked to Appt Lower is better	3/2019	7/2019	>24 Days	<=24 Days	<=15 Days	<=7.5 Days	Current Prior 12.49 11.64 Performance Trend 1
Amb Specialty Care Leakage Lower is better	3/2019	7/2019	> 23.7%	<= 23.7%	<= 10.7%	<= 2.0%	Current Prior 28.4 % 21.0 % Performance Trend 1
AD: Days To Primary Care Lower is better	5/2019	7/2019	>1.5 Days	<=1.5 Days	<=1 Days	<=0.83 Days	Current Prior 0.68 0.58 Performance Trend 5
AD: Days To Specialty Care Lower is better	5/2019	7/2019	>24 Days	<=24 Days	<=15 Days	<=7.5 Days	Current Prior 9.75 9.68 Performance Trend 2
MEB Stage Timeliness	-	7/2019	-	-	-	-	Current Prior - - Performance Trend -

# Part C: P4I Measures (17 of 17)

## Better Care - Improve Regulatory Compliance

Measure	Data As Of	Next Refresh	Red	Yellow	Green	Blue	AHC MUNSON-LEAVENWORTH
ACGME Accreditation Status	-	9/2019	-	-	-	-	Current: - Prior: - Performance: - Trend: -
Accreditation for DoD Clinical Laboratories	-	6/2019	-	-	-	-	Current: - Prior: - Performance: - Trend: -
Joint Commission Accreditation	-	7/2019	-	-	-	-	Current: - Prior: - Performance: - Trend: -

## Lower Cost - Improve Stewardship

Measure	Data As Of	Next Refresh	Red	Yellow	Green	Blue	AHC MUNSON-LEAVENWORTH
PMPM Lower is better	12/2018	8/2019	> 4.50%	-	<= 4.50%	<= 0.00%	Current: 2.22% Prior: 2.20% Performance: ^ Trend: 2
Total Purchased Care Cost Lower is better	3/2019	7/2019	> FY Target	-	<= FY Target	<= Next FY Target	Current: \$1.94M Prior: \$1.94M Performance: ^ Trend: 1

Private Sector Care Cost Lower is better	12/2018	8/2019	> 4.50%	-	<= 4.50%	<= 0.00%	Current: 4.67% Prior: 9.73% Performance: v Trend: 5
Total Empanelment	5/2019	6/2019	<	-	< but >=	>=	Current: -0.5% Prior: -0.4% Performance: v Trend: 4
Pharmacy Percent Retail Lower is better	4/2019	7/2019	> 30%	-	<= 30%	<= 25%	Current: 32.4% Prior: 32.4% Performance: > Trend: 6
AD: Spec Prov Efficiency	6/2018	7/2019	< 61%	>= 61%	< 79%	>= 79%	Current: 100% Prior: 50% Performance: ^ Trend: 1
Overall Occ Rate (US)	-	6/2019	-	-	-	-	Current: - Prior: - Performance: - Trend: -
ICU Occ Rate (US)	-	6/2019	-	-	-	-	Current: - Prior: - Performance: - Trend: -
ESA Benefit	-	6/2019	-	-	-	-	Current: - Prior: - Performance: - Trend: -

# **Part E: Base Mission Brief**



# *CAC Overview Briefing*



Further dissemination only as directed by CAC G3 or higher authority.  
This determination was made on 26 June 2019

As of 26 June 2019



## Limited Contingency Operations

- Start Position - Advantage
- Methodical
- Sporadic Tempo
- Domain Superiority
- Episodic Lethality
- EAB Fight – Opnl/Strategic
- Mitigating Risk
- JIM at the Small Unit
- Platoons at Risk

**Nature of War**

- Political Dimension
- Human Dimension
- Uncertainty
- Contest of Wills



## Large Scale Combat Operations

- Start Position - Disadvantage
- Hyper Active Chaos
- Accelerated Tempo
- Contested All Domains
- Exponential Lethality
- EAB Fight – Tactical/Opnl
- Taking Necessary Risk
- JIM at Echelon
- Nations at Risk



*Preclusion – Isolation – Systems Warfare – Information Warfare - Sanctuary*

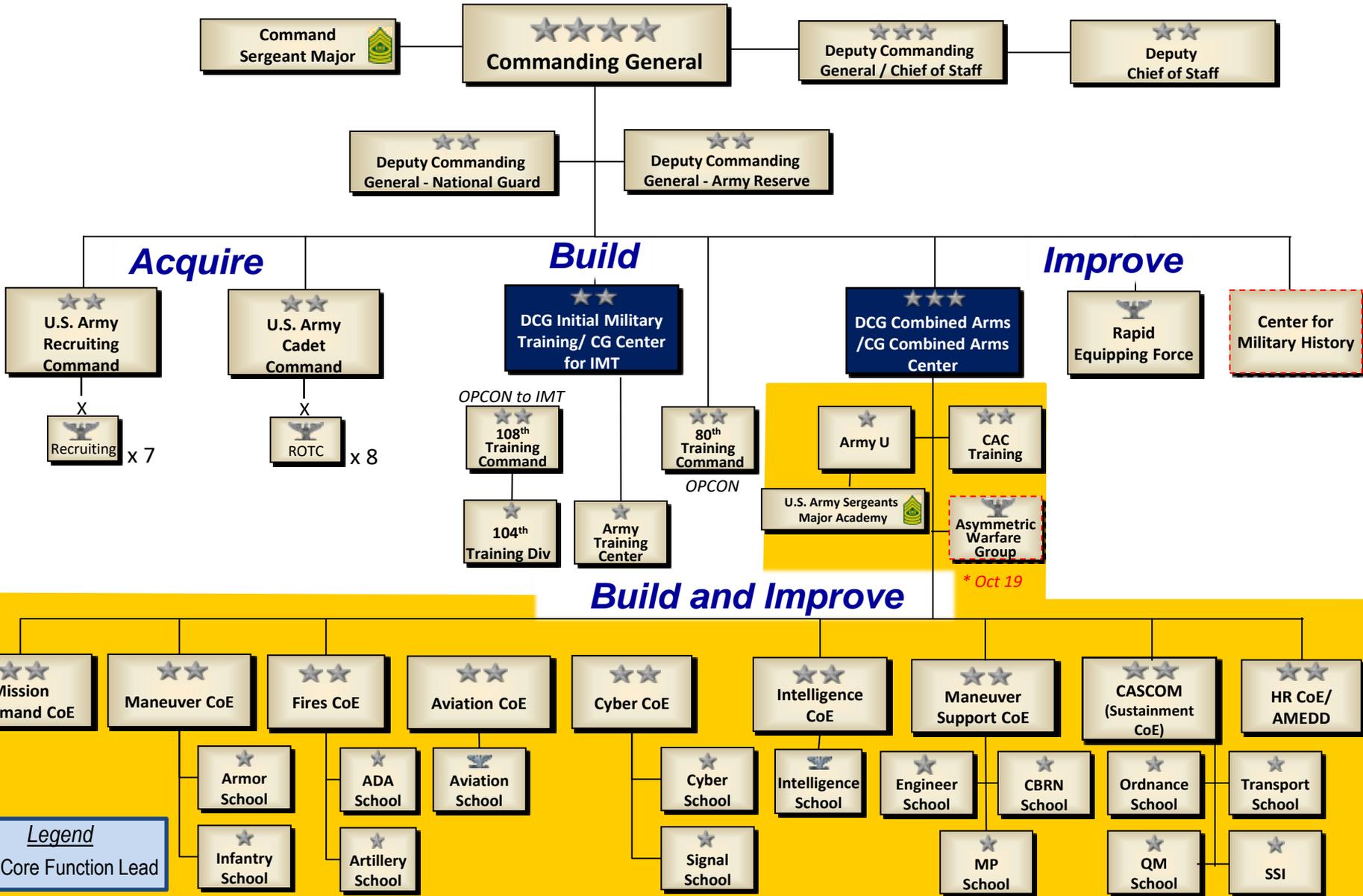




# US Army Combined Arms Center

SOLDIERS AND LEADERS - OUR ASYMMETRIC ADVANTAGE

# TRADOC Organizational Chart



For External Use



## **US Army Combined Arms Center**

SOLDIERS AND LEADERS - OUR ASYMMETRIC ADVANTAGE

## **Many Organizational Hats, One End State**

*CG, US Army Combined Arms Center*

*DCG, TRADOC Training and Education*

*Force Modernization Proponent*

*Army University Executive Vice-Chancellor,  
Training and Education*

*Commandant, Command and General  
Staff College*

*Senior Commander, Fort Leavenworth*

*Senior Commander, Presidio of Monterey*

*Each role contains a series of specified and implied tasks – often overlapping those of another role but from a different perspective.*

*This is true for most that serve in CAC.*

*Roles and responsibilities are complimentary and interdependent.*

*CAC provides the Army agile, adaptive, innovative, and expert professional Soldiers and leaders, and DOTmLPF-P solutions for highly capable combined arms formations to be ready and able to conduct Unified Land Operations to shape, prevent, prevail in large scale combat operations, and consolidate gains in complex and contested OEs.*





# US Army Combined Arms Center

SOLDIERS AND LEADERS - OUR ASYMMETRIC ADVANTAGE

# What CAC's For and How We Do It...



## What we do...

*(one foot in today and one in tomorrow)*

...as the AR 5-22 Force Modernization Proponent for...

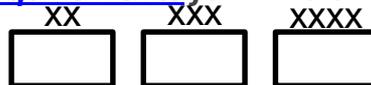
- Unified Land Operations
- Combined Arms Operations - (Divisions, Corps, Armies)
- Mission Command

...and...

- Airspace Control
- Information Opns
- OPSEC
- Knowledge Management
- Military Deception
- Security Force Assistance
- Irregular Warfare
- Personnel Recovery
- Army Profession
- UAP Interoperability



...develop full **DOTMLPF-P requirements** for Divisions, Corps and Theater Armies...



... develop, synchronize, and integrate Doctrine, Organization, Training, Education, and Leader Development **solutions** across the combined arms team, joint force, and multi-national partners...

### CAC TRADOC Core Functions

- Doctrine
- Organizations
- Training Development
- Training Support
- Education
- Leader Development
- Lessons Learned
- Functional Training
- Fielded Force Integration



...deliver professional military education and functional training through 20 x Branch and 7 x Non-Branch schools...



...deliver individual and collective training and education support through enabling capabilities...



### CAC Army Lead Roles

- CTC Program
- TSS Enterprise
- TED Enterprise
- Army Profession & LDP
- Lessons Learned
- Air Ground Opns



## What we're for...

...to provide the Army...

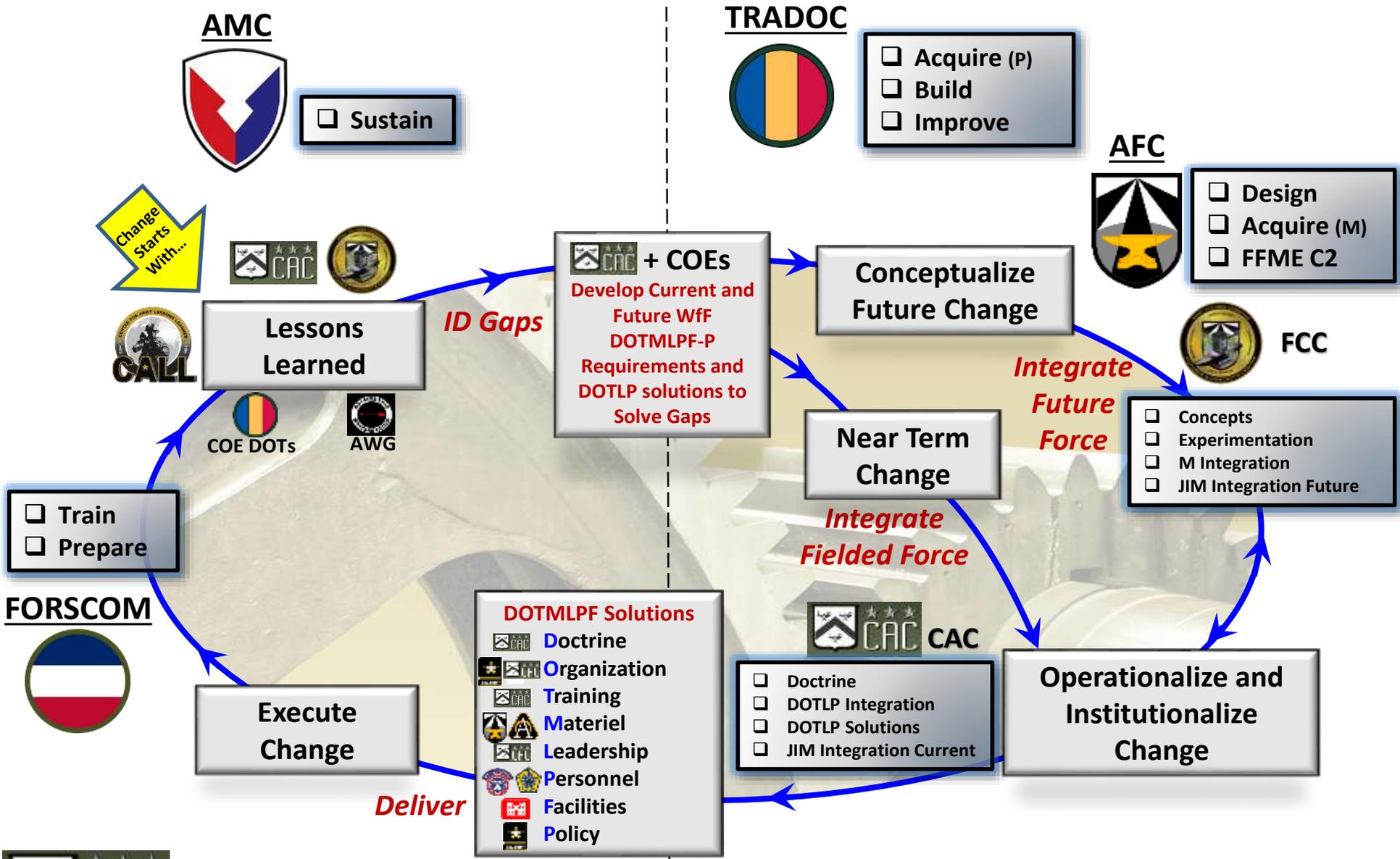
...agile, adaptive, and expert professional Soldiers and leaders, and DOTMLPF solutions for highly capable combined arms formations to successfully conduct Unified Land Operations to shape, prevent, prevail in large scale ground combat operations (LSGCO), and consolidate gains against peer threats in complex and contested environments.



## By the Numbers...

- ❑ 34,000 permanent party and over 40,000 students throughout the US, Europe, Korea, and SW Asia
- ❑ 9 x Centers of Excellence, 17 x Branch Schools, and 7 x Non-Branch Schools
- ❑ 25 x Language Training Dets (CONUS / OCONUS)
- ❑ Over 5000 International Students (over 130 Countries)
- ❑ Manage 900K TADSS and over 100 training facilities
- ❑ 37 x Army Schools synchronized by Army University
- ❑ Educating/Training over 300,000 Army, Joint, and International Students Annually
- ❑ Affiliated with 94 x US Civilian Universities
- ❑ Manages the CTC program (NTC, JRTC, JMRC, MCTP)
- ❑ Trains over 54 x units annually (TA, Corps, Div, F/MF BDEs)
- ❑ 8 x Home Station EAB Exercises Annually





Lessons Learned through operations, training, and experimentation starts the Change Process...



***FY19 main effort is to develop DOTmLPF-P requirements, deliver combined arms solutions, and evolve the Army culture to enable and make the Army ready to prevail in large scale combat operations against peer threats in complex and contested multi-domain environments.***

#### ***Vision***

***As a learning organization, CAC is a team of highly skilled and innovative professionals exercising disciplined initiative, with shared understanding, to develop and deliver the Army the best combined arms Soldiers, leaders, and capabilities for the fielded force while bridging to the future force.***

#### ***CAC Core Competencies***

- Execute Force Modernization Proponent responsibilities across CAC and the CoEs to develop DOTMLPF-P requirements for assigned WfFs, functions, and formation proponent areas of responsibility, and DOT\_LPF-P combined arms proponent area solutions for the fielded force.
- Execute Army lead role responsibilities to enable the total force to execute realistic and rigorous individual, functional, and collective training to achieve and sustain objective warfighting readiness.
- Execute TRADOC core function responsibilities to educate and develop expert professional Soldiers, Army Civilians, and leaders that are agile and innovative warfighters able to prevail against peer threats in contested multi-domain environments.
- Develop CAC and subordinate unit leaders and teams that are experts in their roles and responsibilities and are fully committed to driving innovation and change to improve the fielded force and bridge to the future Army.
- Maintain an environment that takes care of our team, enables the TRADOC and Army mission, and contributes to personal and professional growth.

#### ***End State***

***CAC provides the Army agile, adaptive, innovative, and expert professional Soldiers and leaders, and DOTmLPF-P solutions for highly capable combined arms formations to be ready and able to conduct Unified Land Operations to shape, prevent, prevail in large scale combat operations, and consolidate gains in complex and contested OEs.***



# US Army Combined Arms Center

SOLDIERS AND LEADERS - OUR ASYMMETRIC ADVANTAGE

# Looking Forward to FY 19

## Doctrine

- Nest current doctrine w/3-0 Series
- Update EAB doctrine (3-94, 3-90)
- Publish ADP/FM 5-0 & 6-0
- Consolidate ADRP/ADPs
- Incorporate MDO Tenants



## Organization

- ASCC/Field Army Redesign
- DIV/Corps Redesign Pilot
- EAB Concept LOEs
- WfF Gap Analysis (LSCO Study)
- IW & UAP Proponent FOC
- Fielded Force Integration
- Integrate HR COE



## Training

- Synthetic Training Environment
- Increase Rigor at the CTCs
- MN Interoperability WFX 19-4
- CTC Modernization (CBRN/CYBER/EW)
- Force on Force Strategy
- Functional Training



## Material

- Support Modernization Priorities and CFTs
- All Things Network
- CP/COE Portfolio
- Complete SVCT Fielding
- Radio Strategy/Thicken Transport



## Leadership

- Credentialing
- Character Development
- Increase PME Rigor (all levels)
- Revise SBS & TWI
- Faculty Development
- USASMA Degree Comp
- LSCO Documentaries
- ASEP-C (FVEY)
- Ldr Dev White Paper
- Transition MSAF
- Reshape APLDF
- Army Combat Fitness Test

## Personnel

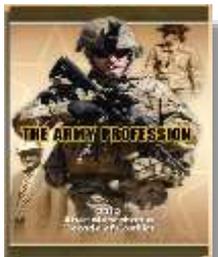
- MCTP OC/T Manning (100%)
- Talent Management TF
- Update AR 600-3
- Assessments
- DLI to 2+/2+

## Facilities

- Cyber COE
- CTC BCT LFX
- COE TADSS
- MCBL Upgrade

## Policy

- MPE
- Cyber Authorities
- Scatterable Mines
- FDO
- AR 5-22 Update
- TR 10-5-4
- AMS 1.5



**Trusted  
Army Professional**

Character  
Competence  
Commitment



*...agile, adaptive, innovative, and expert professional Soldiers and leaders in highly capable combined arms formations ready and able to prevail in large scale ground combat and consolidate gains to win against peer threats in contested operational environments.*



# US Army Combined Arms Center

SOLDIERS AND LEADERS - OUR ASYMMETRIC ADVANTAGE

## Discussion



The Army must be manned, equipped, and trained to operate across the range of military operations, starting with the most lethal conditions first—large-scale combat against a regional peer – FM 3-0



# **Part F: Garrison Mission Brief**

# USAG Fort Leavenworth Overview

## History

### Named for Colonel Henry Leavenworth

- 1827** ➤ Post established
  - Oldest active Army post west of the Mississippi River
  - 30 miles northwest of Kansas City, MO
  - 5,634 Acres (8.8 square miles)
- 1846** ➤ Launch point for the Mormon Battalion
  - Mexican-American War (1846-1848)
- 1861-1865** ➤ Fort Sully established
  - Artillery emplacement on Hancock Hill overlooking Fort Leavenworth
- 1866** ➤ U.S. Congress authorized formation of four black regiments
  - 10<sup>th</sup> U.S. Cavalry Regiment established at Fort Leavenworth
- 1870-1890** ➤ Support base for westward expansion
- 1875** ➤ The U.S. Disciplinary Barracks (USDB) established
- 1881** ➤ Gen. William T. Sherman established the School of Application for Cavalry and Infantry
- 1941-1945** ➤ Reception Station for WWII Mobilization and Demobilization
- 1946** ➤ School evolved in the current U.S. Army Command and General Staff College (CGSC)
- 2015** ➤ Army University established



# USAG Fort Leavenworth Overview

## History

### National Historic Landmark District (NHLD)

- Established In 1974 And Included Approximately 110 Buildings
- In 1994, A New Boundary Was Formed By The National Park Service And Included 231 Buildings Within 213 Acres And 6 Historic Buildings Outside The NHLD
- Considered One Of The Most Significant NHLDs In The U.S. Army
- Voted by the Kansas Sampler Organization in 2010 as:
  - One of the “8 Wonders of Kansas” for Places
  - One of the “8 Wonders of Kansas” for People (*Buffalo Soldiers*)

Source: <http://www.kansassampler.org/>



# USAG Fort Leavenworth Overview

## Mission and Vision

### MISSION

United States Army Garrison  
Fort Leavenworth sustains,  
integrates and delivers  
infrastructure, facilities, and  
essential community services to  
enable readiness for a globally-  
responsive Army.



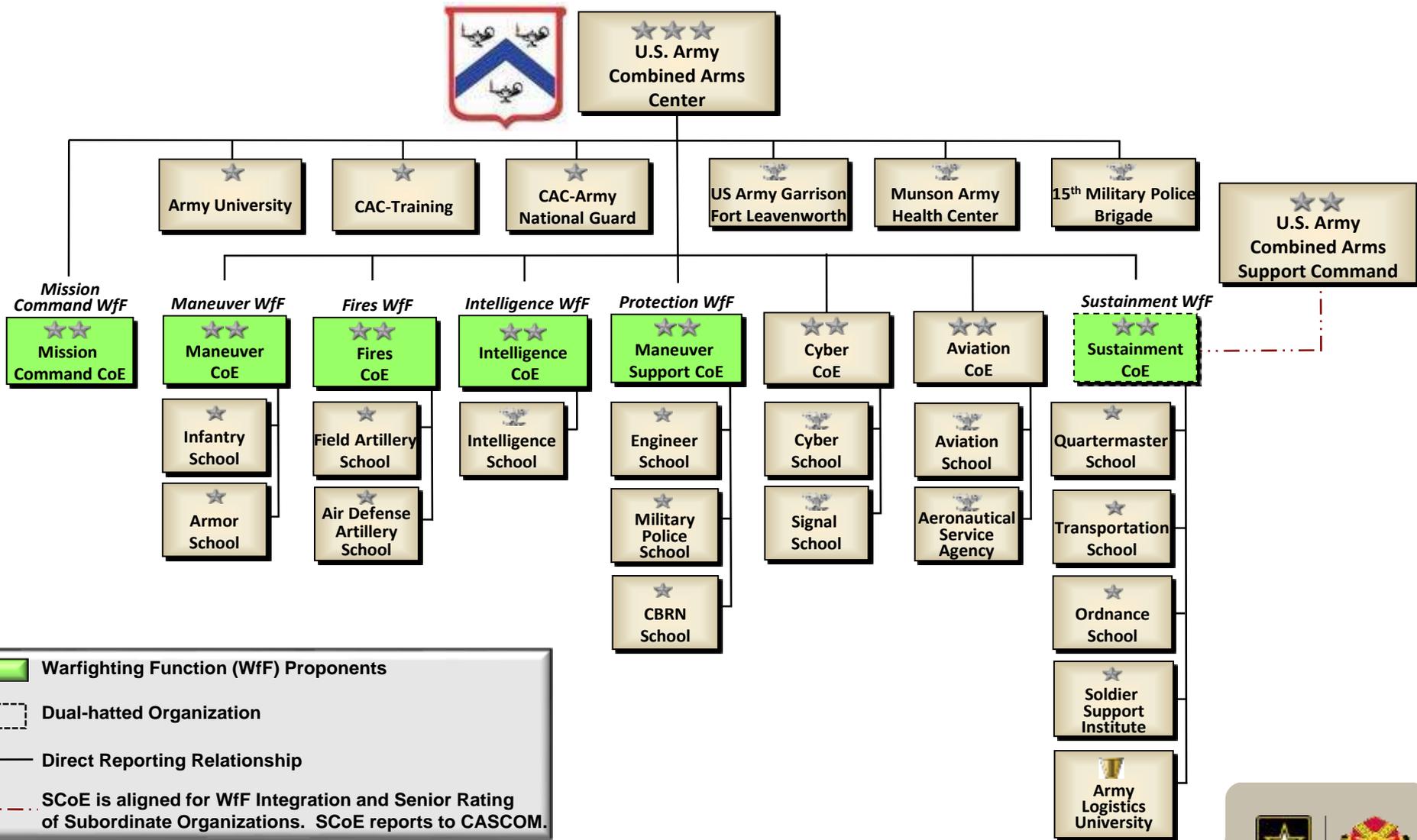
### VISION

The Best Hometown in the Army

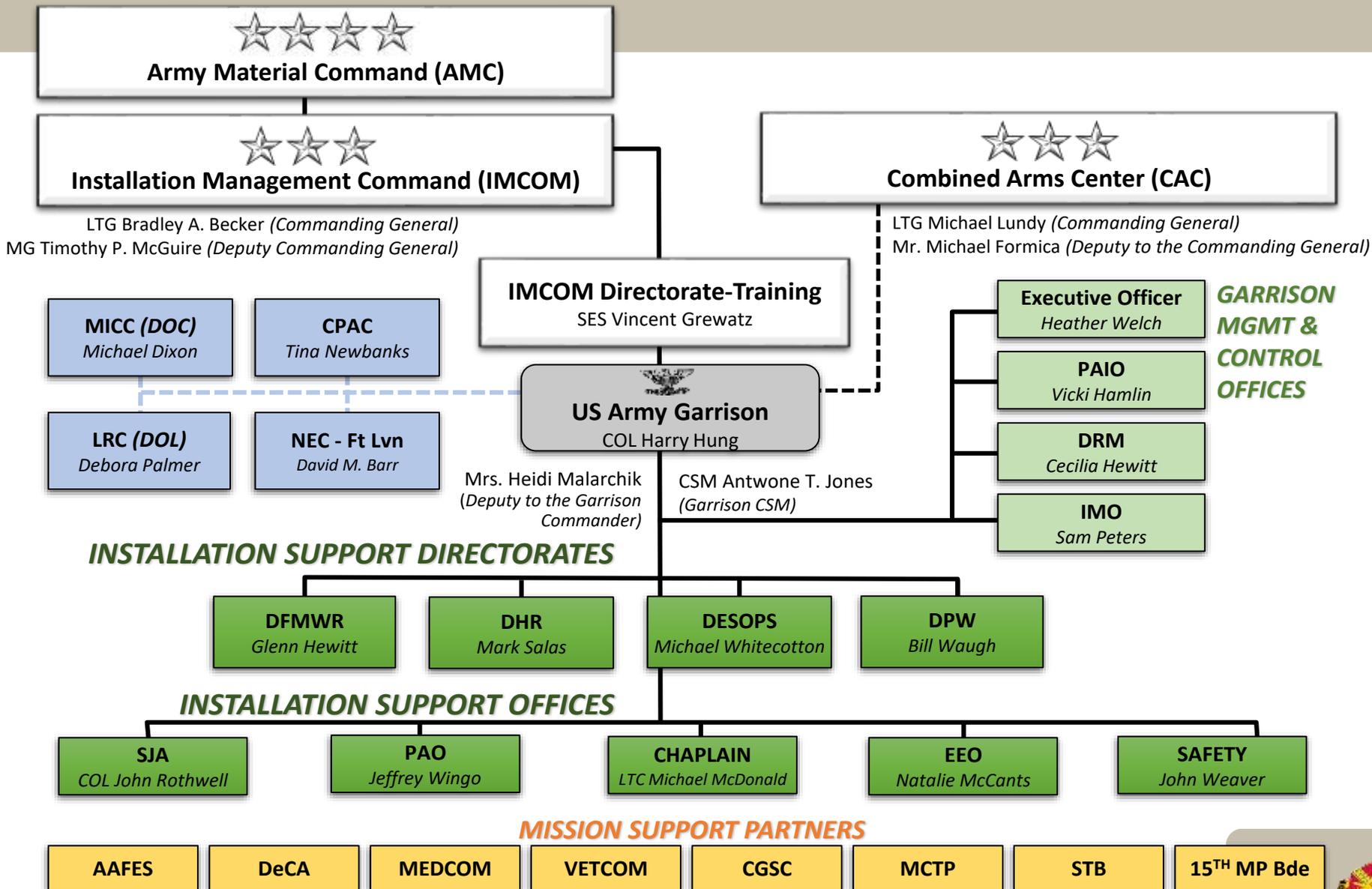


# USAG Fort Leavenworth Overview

## Combined Arms Center Structure



# USAG Fort Leavenworth Structure



# USAG Fort Leavenworth Overview

## Demographics and Impact

### Population Impact

Fort Leavenworth supports a population equivalent to a small city (like Albany, NY or College Station, TX)

### Economic Impact

Fort Leavenworth's contribution to the Kansas City Metro area: \$2.3 Billion annually.

<input type="checkbox"/> Residents Living On-Post	5,907
<input type="checkbox"/> Military Service members Residing Off-Post	2,206
<input type="checkbox"/> Family Members Residing Off-Post	5,515
<input type="checkbox"/> DoD Civilians Working at Fort Leavenworth	2,388
<input type="checkbox"/> Inmates	621
<input type="checkbox"/> Transient Students (1-18 Weeks)	7,805
<input type="checkbox"/> Retirees in Fort Leavenworth's	<u>21,953</u>

<input type="checkbox"/> DoD Payroll (Military & Civilian)	\$560,884,160
<input type="checkbox"/> General Expenditures	\$320,720,046
<input type="checkbox"/> Travel Expenditures	\$ 33,589,393
<input type="checkbox"/> USD 207 School Budget (non DoD)	\$ 28,307,009
<input type="checkbox"/> Construction Contracts (MCA)	<u>\$ 23,200,000</u>
<b>Sub Total</b>	<b>\$966,700,608</b>

County Service Areas  
**Total Supported Population FY2018 46,395**

Economic Multiplier X2.75  
**Overall Economic Impact FY2018 \$2,658,426,672**



# USAG Fort Leavenworth Overview

## Demographics

### Leadership Education

Command and General Staff Officer course (CGSOC)  
Intermediate Level Education (ILE) Student Population\*

Students	Class 2019
Army	772
National Guard	38
Army Reserve	38
Air Force	79
Navy	27
Marines	25
Coast Guard	1
Inter Agency / DA Civilians	26
International Military (IMS)	110
<b>Total</b>	<b>1116</b>

**NOTE: The Above Figures Are Included Within Overall Population Statistics**

\*CGSOC ILE Class Starting Population August 2018



# USAG Fort Leavenworth Overview

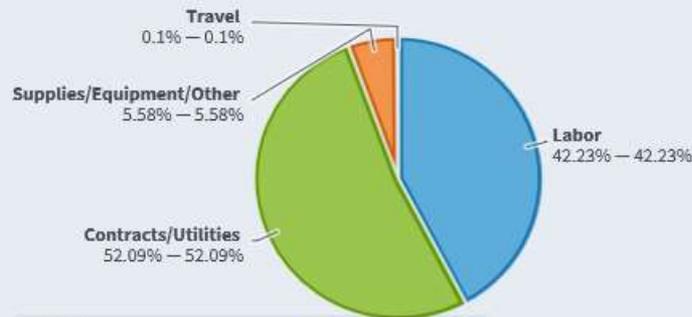
## Garrison Resources

### Garrison Resource Status and Trends



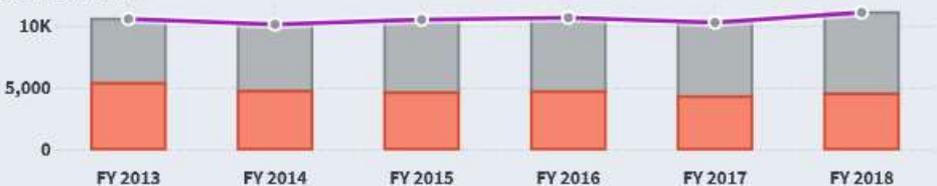
SCORECARD	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Total Manpower	755	774	759	706	767	769
DMA Funding (IMCOM)	\$67.7K	\$64.6K	\$68.5K	\$64.6K	\$62.5K	\$74.6K
Total Base Population	10.6K	10.1K	10.5K	10.7K	10.3K	11.1K

### Garrison Budget - Where did it go?



SCORECARD
Labor
Contracts/Utilities
Supplies/Equipment/Other
Travel

### ASIP Statistics



SCORECARD	SERIES	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Fort Leavenworth Total Military CORE Brief	Actual Value	5,330	4,694	4,572	4,665	4,264	4,479
Fort Leavenworth Total Civilians CORE Brief	Actual Value	5,239	5,436	5,949	6,005	6,018	6,613
Total Base Population CORE Brief	Actual Value	10.6K	10.1K	10.5K	10.7K	10.3K	11.1K

### Garrison Manpower (Authorizations)



SCORECARD	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Officers	6	6	6	5	5	5
Enlisted	7	7	7	6	6	6
Civilian (APP)	373	383	373	343	386	373
Civilian (NAF)	369	378	373	352	370	385
Total Manpower	755	774	759	706	767	769



UNCLASSIFIED

# USAG Fort Leavenworth Overview

## Community Relations

### Key Linkages and External Partnerships

- Kansas City Metro:
  - Kansas City Chiefs
  - Kansas City Royals
  - Sporting Kansas City
  - T-Bones
- Regional:
  - Freedom's Frontier National Heritage Site
  - Veterans Salute (annual event)
- State:
  - Kansas Dept of Education (KDOE) Initiatives:
    - ✓ High School busing
    - ✓ Semi-annual student count
    - ✓ Degree programs with KU & KSU
  - Kansas Dept of Transportation (KDOT):
    - ✓ Park & Ride Initiative
  - Kansas Sampler:
    - ✓ People – Buffalo Soldiers
    - ✓ Places – Fort Leavenworth
  - Governor Brownback signed Army Community Covenant
  - Leadership Kansas
  - Kansas Agricultural & Rural Leadership Program
  - University of Kansas (KU) and Kansas State University (KSU)
    - ✓ Student Intern Program
- County:
  - Emergency communications support
  - Reciprocal fire and emergency services support
  - Health Department
- City/Chamber/Main Street:
  - “Leadership Leavenworth-Lansing (LLL)” program
  - Main Street - “Shop Local First”
  - H2O – “Hometown Heroes Opportunities”
  - Community job link
  - Parades (St. Patrick’s, Veterans Day, Christmas)
  - Ceremonies (Tree lightings, mixers, etc.)
  - Military Affairs Council
  - Community Cost-Sharing Partnership
- Veterans Affairs:
  - Memorial Day ceremonies (Leavenworth & on post)
- Leavenworth/Lansing Schools:
  - Sponsorship programs
- Scottish Rite Masonic Lodge
  - Autism Diagnostics
- Richard Allen Cultural Center:
  - ROCKS adopted for mentorship and tutoring
  - CGSC student involvement
- Truman Presidential Library and Museum:
  - Wreath laying ceremony
- Visitors & interested groups:
  - Tours
  - Speakers
- Friends of the Frontier Army Museum:
  - Historic Homes Tour
  - Haunted Leavenworth Tour



# End of Brief



# Optional Slides



# Garrison Functions

## What We Provide

### US Army Garrison



#### Directorate Resource Management

- **Finances**  
\$65 M Annual Budget

#### Directorate Family and Morale, Welfare, Recreation

- **Parks & Recreation**
- **Child Care**
- **Youth Services**
- **Food Services**

#### Directorate Human Resources

- **Human Resources**  
(Over 700 employees)

#### Directorate Plans, Training, Mobilization, Security

- **Plans**
- **Security**
- **Emergency Mgmt.**
- **Airfield Operations**
- **Public Safety**
  - Police
  - Fire
  - Physical Security

#### Directorate Public Works

- **Public Works**
  - Solid Waste
  - Surface Water
  - Wastewater Utility
  - Equipment Maint.
  - Engineering
  - Street Dept.
  - Capital Projects
- **Economic Development**
  - Building
  - Planning
  - Code Enforcement

#### Staff Judge Advocate

- **Claims**
- **Legal Assistance**
- **Tax**
- **Administrative, Civil and Labor Law**
- **Military Justice**

#### Information Management

- **Information Services**
  - Computer
  - Phones
  - Cell Phones
  - VTC

#### Plans, Analysis and Integration

- **Strategy**
- **Surveys**
- **Analytical Collection**
- **Reporting**
- **Briefings**

#### Public Affairs Office

- **Newspaper**
- **Marquee**
- **Website**
- **Public Relations**

#### Religious Services

- **4 Major Congregations**
- **Family Life Counseling**
- **VBS**

#### Garrison Safety

- **Safety & Occupational Health**
- **Motorcycle Safety**
- **Inspections**
- **Accident Reporting**

#### Equal Employment Opportunity

- **Disability Program**
- **EEO Assistance**



# USD 207 Fort Leavenworth School District

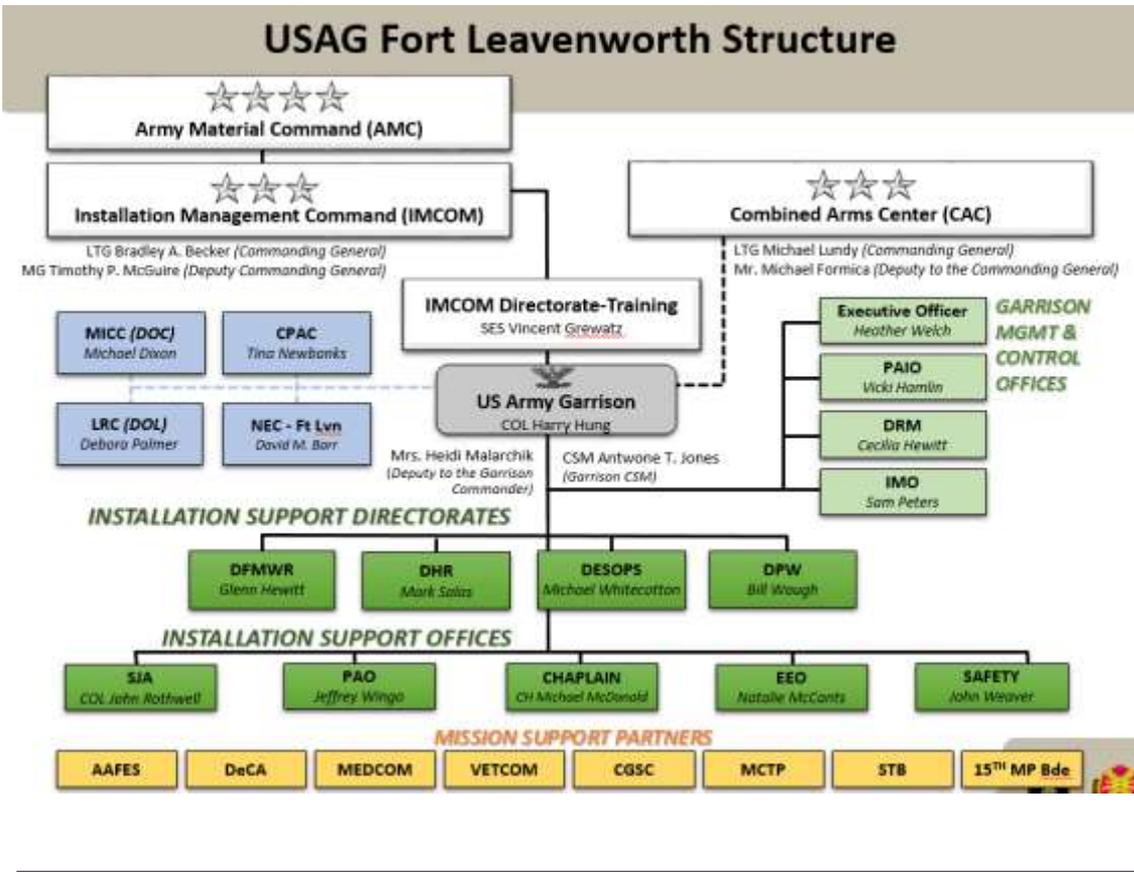
- Kansas Unified Public School District with district boundaries comprised of the Federal Land of Fort Leavenworth and the Federal Penitentiary Housing on Metropolitan Ave.
- 4 Schools (3 Elementary, 1 Junior High), Central Office Building, Bus/Maintenance Facility
- Current Enrollment for grades PreK-9<sup>th</sup> grade is approximately 1,900
- USD 207 experiences an average student turnover of 50% each year due to mobile military family assignments.
- By Kansas Law, USD 207 is not allowed to offer grades 10-12
- No Tax base from district patrons because of Federal Land property. USD 207 receives Federal Impact Aid from the Department of Education (DoE) because of high concentration of military. This Federal Impact Aid funding is subject to the Kansas Equalization Law (70% of Impact Aid goes to KSDE, 30% retained by USD 207)
- USD 207 is rated the #1 school district on Schooldigger.com
- USD 207 is touted as one of the best school districts across the US Army in the United States.
- USD 207 performs in the top 5% of the 286 school districts on Kansas State Assessments in the areas of Math and English Language Arts for grades 3-8



# Handout Version



# Garrison Structure



## Mission Supported Units

### Combined Arms Center HQ

- Army University
- Mission Command Community of Excellence
- Mission Command Training Program
- Special Troops Battalion
- Sexual Harassment/Assault Response & Prevention Program Academy

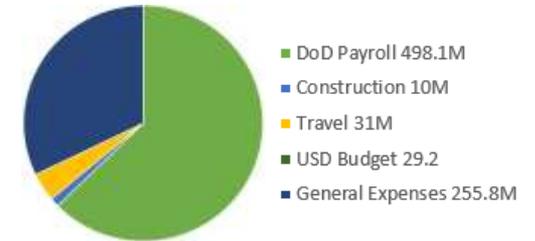
### 15<sup>th</sup> MP Brigade

- US Disciplinary Barracks
- Joint Regional Corrections Facility

### Munson Army Health Clinic

### 35<sup>th</sup> Infantry Division, National Guard

## Economic Impact



Economic Multiplier  $\times 2.75$   
 Overall Economic Impact FY18 **\$2.658B**

## Population Impact

Residents Living On-Post	5,907
Military Service members Residing Off-Post	2,206
Family Members Residing Off-Post	5,515
DoD Civilians	2,388
Inmates	621
Transient Students (1-18 weeks)	7,805
Retirees in Ft Leavenworth's County Service Areas	21,953
<b>Total Supported Population FY18</b>	<b>46,395</b>



# **Part G: MTF Mission Brief**



**ARMY MEDICINE**  
Constant, Dedicated Care...  
Anytime, Anywhere

# Munson Army Health Center



## Commander's Overview Brief



**ARMY MEDICINE**

Constant, Dedicated, Care...  
Anytime, Anywhere

**Mission and Vision**



## **Our Mission**

Generate readiness through patient-focused care to those we serve.

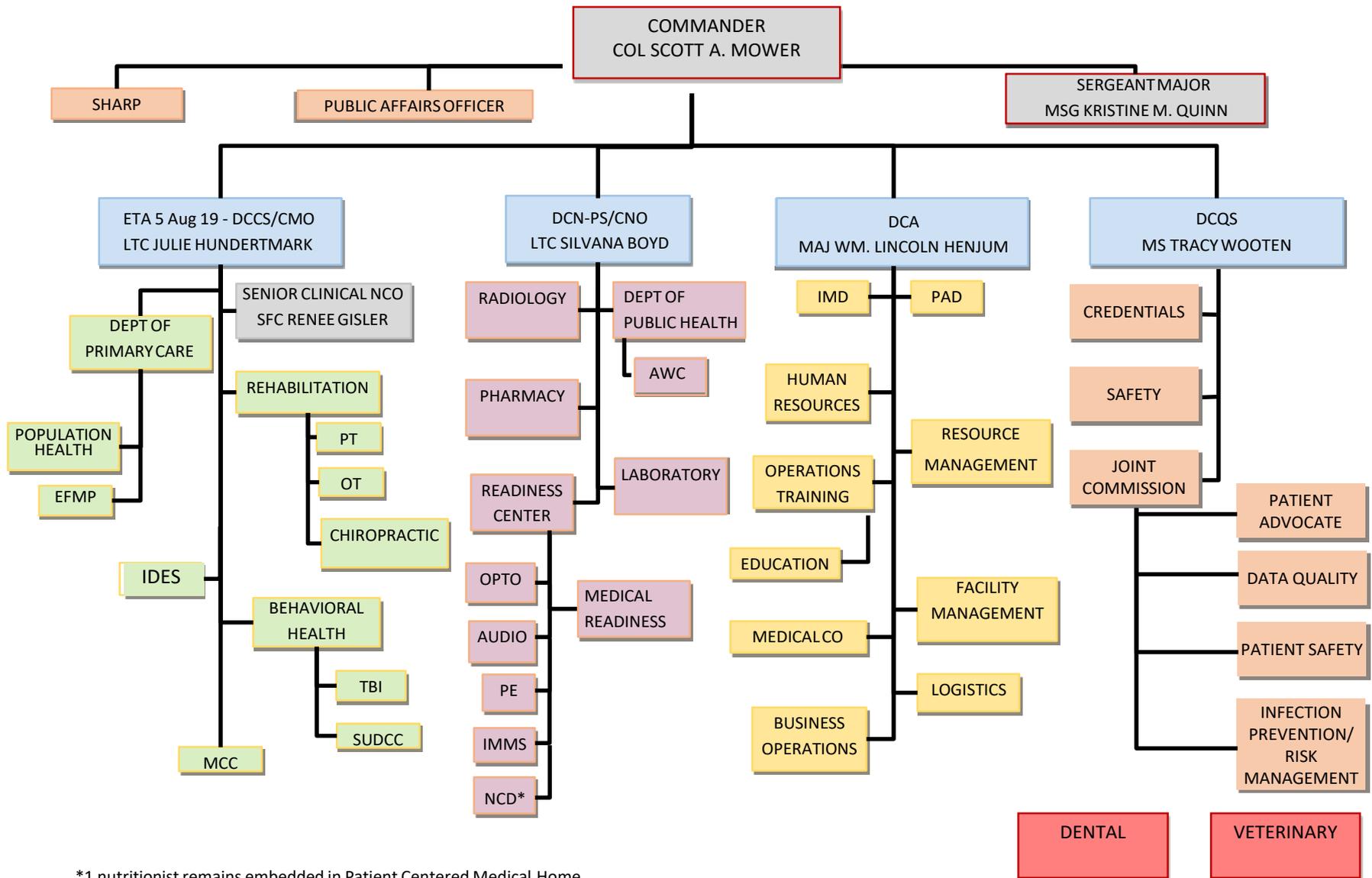
## **Our Vision**

A dedicated Family caring for Family.



# MAHC Organization Chart

1 Jul 19



\*1 nutritionist remains embedded in Patient Centered Medical Home

## Average Daily Encounters

Clinic Visits	583
Laboratory Procedures	432
Radiology Procedures	90
Pharmacy Prescriptions	958
Inmate visits (MCC)	56

Staffing	Authorized	Assigned
Military	104	83
Civilians	257	248
Population Served		
Eligible Beneficiary Population		23,814
Inmates (2 x MCC Clinics)		642
Annual Budget		\$38.3M



**ARMY MEDICINE**  
*One Team... One Purpose!*  
Conserving the Fighting Strength Since 1775

# Munson Army Health Center Munson Services



## Primary Care

Clinical Pharmacist  
Pediatrics  
Exceptional Family Member  
Program (EFMP)  
Auricular Acupuncture Clinic  
\*PHA (Virtual/Face-to-Face)

## Rehabilitation Center

Physical Therapy (direct access)  
Occupational Therapy  
(referral needed)  
Chiropractic Care  
(active duty only)  
POSE Running Clinic  
Pelvic Floor Therapy

## Pharmacy

### Lab

### Radiology

X-ray  
Ultrasound  
Mammography

### Department of Public Health

Community Health Nursing  
Industrial Hygiene  
Drive-Thru Flu Clinic (Fall)  
Environmental Health

### Readiness Center

Optometry  
Physical Exams  
Audiology  
Immunizations  
Nutrition Care



**ARMY MEDICINE**

*One Team... One Purpose!*

*Conserving the Fighting Strength Since 1775*

**Munson Army Health Center  
Behavioral Health Services**



**Telephone number: 684-6771**

**No Referral Needed Active Duty:**

**7:00 a.m. - 5:00 p.m. M-Th**

**7:00 a.m. - 4.00 p.m. Friday**

**Walk in hours are:**

**10:00 a.m.- 2:00 p.m. M-F**



Psychology (AD only)

Psychiatry (AD only)

Social Work

Family Advocacy

Concussion/ Traumatic Brain Injury (TBI)

Substance Abuse (AD only)

**Family Members may Self-Refer to the Network.**



# ARMY MEDICINE

Constant, Dedicated, Care...  
Anytime, Anywhere

## Our External Network

### Local Partners in Healthcare

#### Specialty/Subspecialty Care

- Cardiology
- Oncology
- Pulmonology

#### Inpatient Care

- Medical/Surgical
- Obstetric
- Psychiatric

#### Emergency Care

### Our TRICARE Network

Multiple Specialties across the Kansas City  
Metropolitan Area

VA Medical Center



St. John Hospital



St Luke's Cushing  
Hospital





### Training Conducted

- Monthly American Red Cross Certified BLS
- Annual Skills Fair Rodeo
  - Annual training of skills and competencies of staff to include IV certification, EKG validation, medication administration, blood draws and other critical nursing and medical skills
- Medical Interagency Satellite Training
  - Subscription and partnership with DoD sponsored education training network providing distance learning through interactive television and satellite transmissions.





### Training Conducted

- 68W Medic Sustainment Training
  - MAHC is a certified training site through Military Training Network. This allows us to maintain our BLS program as well as training our EMT's for their biennial recertification's.
    - IV certification
    - Inter Osseous application
    - Major Trauma and Hemorrhage Control
    - Environmental illness/injury
    - Medical Treatment non-Trauma related injury/illness
    - PT Assessment
    - OB
    - Triage
    - Patient Evacuation
    - Air way Management



Sim Man

- IV Access
- IO Access
- Advanced Airway Management



Moulage Kit for realistic hand on exercise and training



# ARMY MEDICINE

Constant, Dedicated, Care...  
Anytime, Anywhere

## Public Affairs Outreach



## Includes Fort Leavenworth and Surrounding Communities

- (PAIR) Post Activities Information Registration Day
- Quarterly Job Fairs
- Post Newcomers
- Retiree Appreciation Day (Once a Year)
- Monthly Mayors Meetings (Munson Hosts Once a Year)
- LAMP Articles/Munson Notes Weekly Corner
- Monthly Munson Notes Newsletter ( currently 121 Subscribers)
  - Keeping subscribers informed on events, closures, health observances and health related articles/information
    - Note: Subscribers are Community Leaders, Beneficiaries and Retirees
- Quarterly Patient Advisory Council Meetings (PAC)
  - In person and Facebook Live Events
- Social Media Platforms to include Facebook, Twitter and YouTube for Video Programming to include Smith Dental Clinic and FTLV Veterinary Treatment Facility
- Chamber of Commerce meetings to include Women's Division Networking events
- Leavenworth/Lansing Rotary Club speaking engagements





**ARMY MEDICINE**  
*One Team... One Purpose!*  
Conserving the Fighting Strength Since 1775

## Munson Army Health Center Public Affairs



### Stay Informed on Munson Events, Closures and Health Related Information

- Changes in services and hours of operation are posted on Munson Facebook, website, LAMP newspaper, monthly **“Munson Notes”** and our Marquee.
- Munson follows Fort Leavenworth inclement weather closures. For the most up- to- date information “Like” our Facebook Page.
- Subscribe to our monthly **“Munson Notes”** by sending an e-mail to [tracy.s.mcclung.civ@mail.mil](mailto:tracy.s.mcclung.civ@mail.mil) with **‘Subscribe’** in the subject line.
- FACEBOOK

<https://www.facebook.com/munsonhealth/>

- Munson Webpage- Includes all services that we provide.

<https://www.munson.health.mil/>



# ARMY MEDICINE

*One Team... One Purpose!*

*Conserving the Fighting Strength Since 1775*

## Smith Dental Clinic



### ACTIVE DUTY APPOINTMENTS

- To support the Going First Class initiative, annual exams and cleanings are performed together and done by appointment only.

\* WALK-INS ARE NOT AVAILABLE \*

### FAMILY MEMBER DENTAL CARE

\* NO APPOINTMENTS ARE GIVEN \*

- Enroll in Active Duty Family Members Dental Plan via UNITED CONCORDIA: [www.uccitdp.com](http://www.uccitdp.com) or 1-844-653-4061

### RETIREE CARE

\* NO APPOINTMENTS ARE GIVEN \*

- Enroll in Tricare Retiree Dental Program via [www.trdp.org](http://www.trdp.org) or 1-888-838-8737



**520 Pope Ave.  
Fort Leavenworth, KS  
66027  
913-684-5516**

**Hours of Operation**  
M-F: 0730-1600

**Sick Call**  
M-F: 0730-0900

**After Hours  
Emergency Care**  
913-684-6000



**ARMY MEDICINE**  
*One Team... One Purpose!*  
Conserving the Fighting Strength Since 1775

# Veterinary Treatment Facility



**831 McClellan Ave  
Fort Leavenworth  
913-684-6510**

**Hours of Operation**  
M-F: 7 a.m.- 4 p.m.

## Services Offered

- ❖ **Wellness Exams**
- ❖ **Vaccinations**
  - ❖ **Dog**
    - ❖ **Rabies**
    - ❖ **Distemper**
    - ❖ **Leptospirosis**
    - ❖ **Bordetella**
    - ❖ **Influenza**
  - ❖ **Cat**
    - ❖ **Rabies**
    - ❖ **FVRCP**
    - ❖ **Feline**
    - ❖ **Leukemia**
- ❖ **Flea, Tick & Heartworm Prevention**
- ❖ **Surgery**
- ❖ **Dental Cleaning**
- ❖ **Food Inspection**
  - ❖ **Commissary Food Inspections**
  - ❖ **Shopette Food and Beverage Inspections**
  - ❖ **School Food Inspections**
  - ❖ **Audits at factories that make food brought into the commissary.**

# **Part H: MTF Portfolio (Full)**



# Rock Island Army Health Clinic Volume II

# Table of Contents

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Contents	Page
A. Relevant Section 703 Report Detail	3
B. DHA TRICARE Health Plan Overview	5
C. Network Insight Assessment Summary (Independent Government Assessment)	10
D. P4I Measures	20
E. Base Mission Brief	37
F. MTF Mission Brief	66
G. MTF Portfolio	77

# Part A: Relevant Section 703 Report Detail

Facility	Clinic Specialty	Encounters	Evaluated Visits	RVU	Estimated Network Ability to Absorb Workload
AHC REYNOLDS-SILL	GENERAL SURGERY CLINIC	3,120	2,035	7,874	Green
AHC REYNOLDS-SILL	OTOLOGY CLINIC	2	0	0	Green
AHC ROCK ISLAND ARSENAL	PRIMARY CARE CLINIC	15,824	7,682	17,979	Green
AHC YUMA PROVING GROUND	PRIMARY CARE CLINIC	2,257	1,283	3,355	Red
AHC-GREELY	PRIMARY CARE CLINIC	427	358	600	Yellow
BMC COLTS NECK EARLE	PRIMARY CARE CLINIC	5,267	3,618	9,081	Green
BMC COLTS NECK EARLE	GASTROENTEROLOGY CLINIC	1	1	0	Green
BMC LAKEHURST	PRIMARY CARE CLINIC	5,177	3,335	7,687	Green

Facility	Military Service	Product Line	Direct Care Full Cost	Direct Care SRVU (GPCI)	Direct Care Full Cost / SRVU	Direct Care SRVU Cost Ratio
	A	OPTOM	\$728,558	\$12,412	\$59	1.6
	A	ORTHO	\$2,682,309	\$28,322	\$95	2.6
	A	OTHER	\$518,915	\$2,143	\$242	6.8
AHC REYNOLDS-SILL	A	DERM	\$584,353	\$9,928	\$59	1.6
	A	ENT	\$173,479	\$2,537	\$68	1.9
	A	IMSUB	\$1,770,710	\$31,724	\$56	1.6
	A	MH	\$6,441,165	\$56,798	\$113	3.2
	A	OBGYN	\$3,004,554	\$27,032	\$111	3.1
	A	OPTOM	\$3,967,569	\$100,628	\$39	1.1
	A	ORTHO	\$9,388,141	\$156,169	\$60	1.7
	A	OTHER	\$666,260	\$6,765	\$98	2.8
AHC ROCK ISLAND ARSENAL	A	SURG	\$3,813,708	\$33,240	\$115	3.2
	A	OPTOM	\$50,091	\$587	\$85	2.4
	A	OTHER	\$268,281	\$2,493	\$108	3.0
AHC YUMA PROVING GROUND	A	OTHER	\$167,084	\$967	\$173	4.8
SOUTHCOM CLINIC-GORDON	A	MH	\$335,935	\$3,380	\$99	2.8
BMC COLTS NECK EARLE	N	OTHER	\$304,571	\$2,070	\$147	4.1
BMC LAKEHURST	N	OTHER	\$230,688	\$1,220	\$189	5.3

# Part A: Relevant Section 703 Report Detail

Markets	Inpatient		Ambulatory		Provider Workload Adjustment	
	Reported wRVU	Adjusted w/RVU	Reported wRVU	Adjusted w/RVU	Inpatient only	Combined Amb & Inpt
0084 – AF-C-49 <sup>th</sup> MED GRP-HOLLOMAN	661	763	65,456	65,456	16%	0.2%
0085 – AF-C-27 <sup>th</sup> SPCLOPS MDGRP-CANNON	425	515	78,112	78,112	21%	0.1%
0090 – AF-C-4 <sup>th</sup> MED GRP-SJ	437	519	61,787	61,787	19%	0.1%
0093 – AF-C-319 <sup>th</sup> MED GRP-GRAND FORKS	97	112	26,174	26,174	16%	0.1%
0094 – AF-C-5 <sup>th</sup> MED GRP-MINOT	158	185	73,783	73,783	17%	0.0%
0096 – AF-C-72 <sup>nd</sup> MED GRP-TINKER	443	514	108,643	108,643	16%	0.1%
0097 – AF-C-97 <sup>th</sup> MED GRP-ALTUS	132	155	35,009	35,009	17%	0.1%
0100 – NHC NEW ENGLAND	301	337	69,680	69,680	12%	0.1%
0106 – AF-C-28 <sup>th</sup> MED GRP-ELLSWORTH	176	210	64,911	64,911	20%	0.1%
0112 – AF-C-7 <sup>th</sup> MED GRP-DYESS	409	466	80,355	80,355	14%	0.1%
0113 – AF-C-82 <sup>nd</sup> MED GRP-SHEPPARD	173	197	75,620	75,620	14%	0.0%
0114 – AF-C-47 <sup>th</sup> MED GRP-LAUGHLIN	2,191	3,166	27,781	27,781	45%	3.3%
0119 – AF-C-75 <sup>th</sup> MED GRP-HILL	637	854	105,428	105,428	34%	0.2%
0128 – AF-C-92 <sup>nd</sup> MED GRP-FAIRCHILD	429	503	58,067	58,067	17%	0.1%
0129 – AF-C-90 <sup>th</sup> MED GRP-FE WARREN	52	56	54,553	54,553	8%	0.0%
0206 – Yuma	976	1,131	47,219	47,219	16%	0.3%
0247 – AHC MONTEREY	577	653	72,496	72,496	13%	0.1%
0248 – AF-C-61 <sup>st</sup> MED GRP-LOS ANGELES	1,116	1,295	51,033	51,033	16%	0.3%
0250 – AF-CB-60 <sup>th</sup> MED FLT-MCCLELLAN	1,747	2,007	23,743	23,743	15%	1.0%
0272 – AHC TUTTLE-HUNTER ARMY AIRFLD			153	153		0.0%
0290 – AHC ROCK ISLAND ARSENAL	140	163	11,352	11,352	16%	0.2%
0308 – AHC KIRK-ABERDEEN PRVNG GD	1,039	1,214	39,904	39,904	17%	0.4%
0310 – AF-C-66 <sup>th</sup> MED GRP-HANSCOM	295	341	31,494	31,494	16%	0.1%
0326 – McGuire-Dix	704	875	113,920	113,920	24%	0.1%

# Part B: DHA TRICARE Health Plan Overview



## Information Briefing Network Capabilities AHC Rock Island Arsenal

23 April 2019



*“Medically Ready Force...Ready Medical Force”*

# Problem Statement



Request by NDAA 703 Workgroup to provide an assessment of the capability of the purchased care network to absorb clinic workload and enrollment currently being provided at **AHC Rock Island Arsenal, IL.**

*“Medically Ready Force...Ready Medical Force”*

# Methodology Overview



- Using M2/DHA Portfolios workload data, THP quantifies MTF capabilities /capacity/enrollment projected to shift to Purchased Sector Care (PSC) Market
  - Specialty care is defined as a 60-minute drive from physical address to specialist location. Assuming most beneficiaries live on post that are enrolled to the MTF, the network assessments will use 40 miles (urban) and 55 miles (rural) to approximate drive-time.
  - Primary care is defined as a 30-minute drive from physical address to address of PCM location. Assuming most beneficiaries live on post that are enrolled to the MTF, the network assessments will use 15 miles (urban) and 30 miles (rural) to approximate drive-time. PCPs generally have relatively full panels. Assuming the MCSC could contract 50% of the community non-network PCMs within the respective mile radius, an additional empanelment per provider is calculated.
- Utilizing workload data provided by THP, MCSC identifies/quantifies current PSC capabilities/capacity to absorb MTF workload
- THP summarizes ability of PSC to meet the new demand for services projected to shift from the MTF to PSC

## Specialty Legend:

- **Green:** No anticipated problems meeting workload with ATC standards.
- **Yellow:** Current or Potential for increased appointment wait time and/or drive time.
- **Red:** Anticipate exceeding appointment wait time and/or drive time standards.

## Primary Care Legend:

- **Green:** Up to 2.5% more enrollees (<49) easily
- **Yellow:** 2.5% - 5% (50-99) with moderate difficulty
- **Red:** > 5% (100+) with great difficulty

***“Medically Ready Force...Ready Medical Force”***

# PSC Assessment

## AHC Rock Island Arsenal

### *Civilian Network Capabilities*



#### MCSC ASSESSMENT OF CIVILIAN NETWORK CAPABILITIES

- **Primary Care:** Current capabilities: ( **green** ). Capabilities with absorbed workload: ( **green** )

#### **Considerations:**

- Within a 15-mile radius of AHC Rock Island Arsenal, 22 TRICARE Primary Care Managers (PCMs) are currently accepting new patients. Assuming the MCSC could contract 50% of the 88 non-network PCMs within the 15-mile radius, each PCM would have to empanel 26 beneficiaries.
- There are eight network facilities within drive time of AHC Rock Island Arsenal that offer like services currently provided by the MTF with more than adequate access to care.
- There are four urgent care centers within 25 miles of the AHC Rock Island Arsenal.
- When shifting workload to the network, a phased approach should be developed.
- Case managed enrollees should have a warm hand-off to the MCSC.

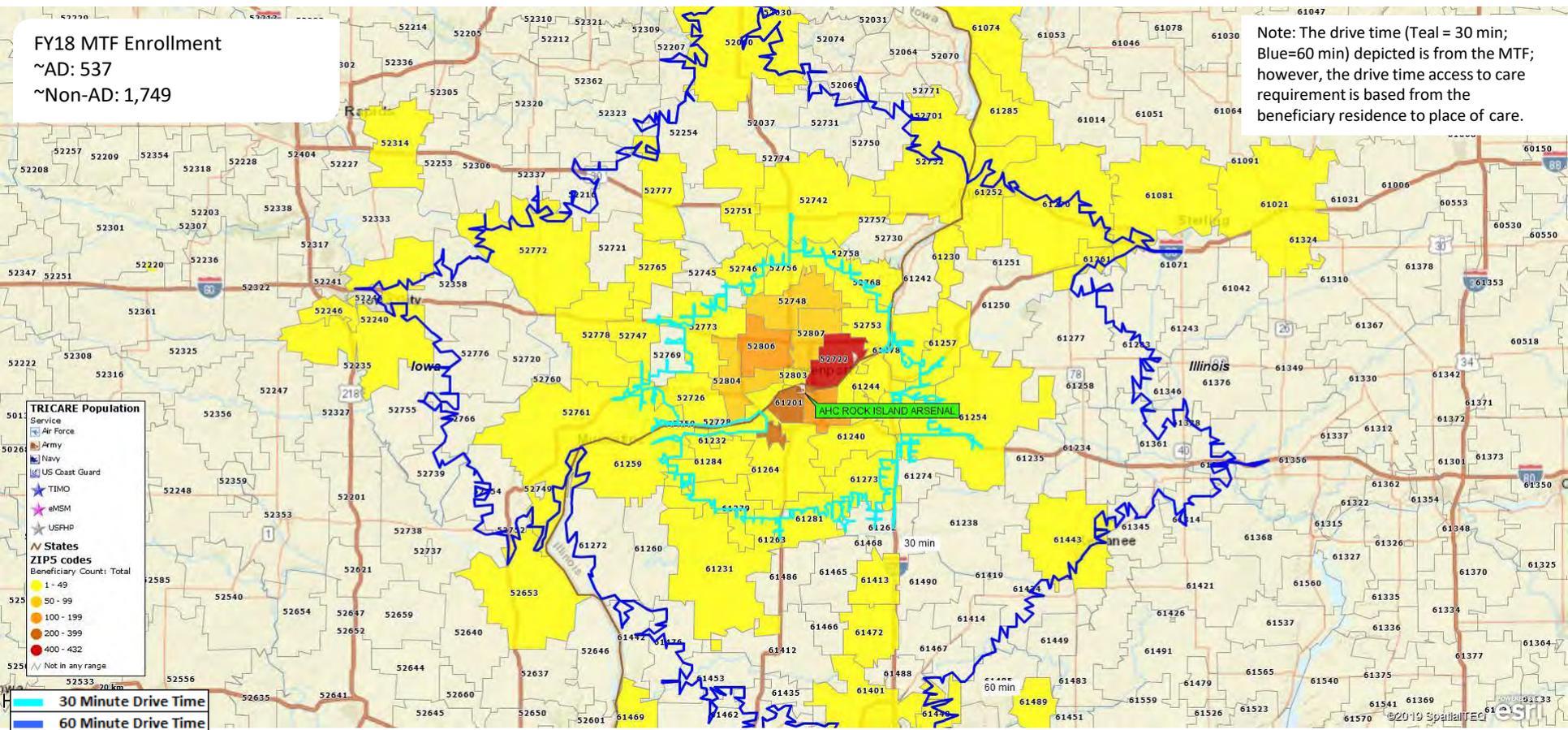
***“Medically Ready Force...Ready Medical Force”***

# AHC Rock Island Arsenal TRICARE MTF Enrollees



FY18 MTF Enrollment  
~AD: 537  
~Non-AD: 1,749

Note: The drive time (Teal = 30 min; Blue=60 min) depicted is from the MTF; however, the drive time access to care requirement is based from the beneficiary residence to place of care.



# Part C: Network Insight Assessment Summary (Independent Government Assessment)

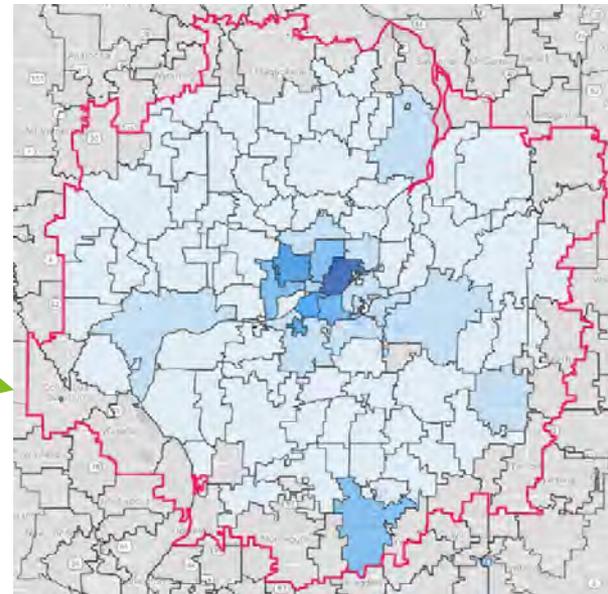
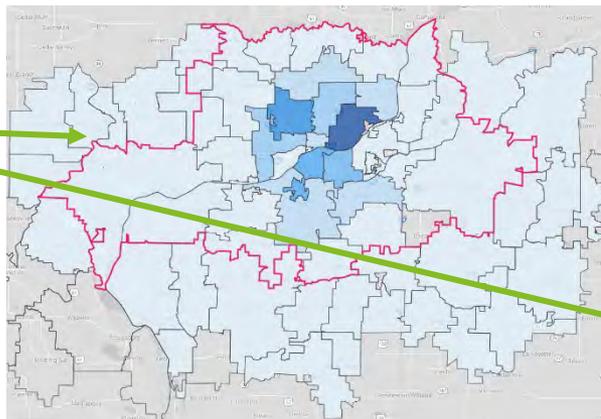
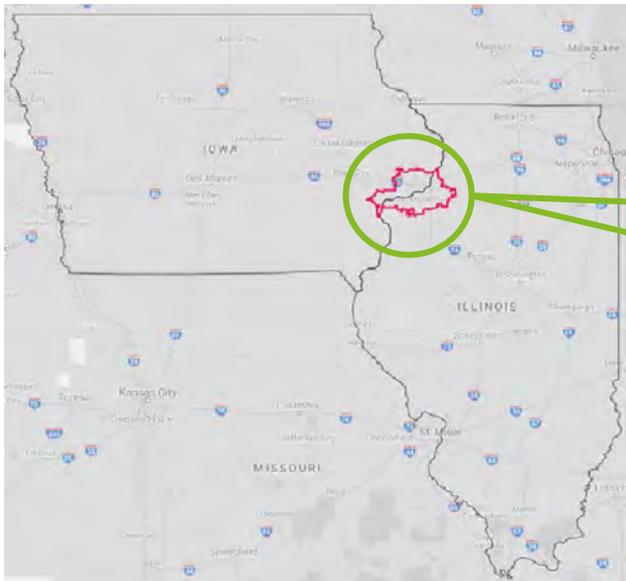


## MHS Section 703 Workgroup Rock Island Arsenal Network Assessment Discussion

17 April 2019

# Network Assessment: Rock Island Arsenal (1 of 2)

**Scenario:** AHC Rock Island Arsenal is an outpatient facility being evaluated for closure



- 100% of MTF Prime, Plus and Reliant beneficiaries are living within the 30-minute drive-time boundary for Primary Care, concentrated around the MTF location
- 100% of MTF Prime, Reliant & Medicare Eligible beneficiaries are living within the 60-minute drive-time boundary for Specialty Care, concentrated around the MTF location

Beneficiary Category	Within 30-min	Within 60-min	Outside 60-min
MTF Prime <sup>1</sup>	2,101	0	0
Plus	9	0	0
Reliant	136	0	0
<b>Total</b>	<b>2,246</b>	<b>0</b>	<b>0</b>

1: Includes 9 Medicare Eligible MTF Prime beneficiaries

Beneficiary Category	Within 30-min	Within 60-min	Outside 60-min
MTF Prime <sup>2</sup>	2,114	69	0
Reliant	138	63	0
Medicare Eligible	1,196	518	0
<b>Total</b>	<b>3,448</b>	<b>650</b>	<b>0</b>

2: Includes 10 Medicare Eligible MTF Prime beneficiaries

**Impacted Beneficiaries:**

**Specialty OP (if applicable):** MTF Prime + Reliant + Medicare Eligible (OP Workload) (MTF Service Area ID)

**PC:** MTF Prime + Plus + Reliant (PRISM Area ID)

Note: To estimate the geographic market within a 30-minute, and 60-minute, drive time of the MTF, we assumed an average driving speed of 30 MPH, and thus a 15-mile radius for the 30-minute standard, and a 40-mile radius for the 60-minute standard, around the zip code of the MTF was determined as the geographic market

# Network Assessment: Rock Island Arsenal (2 of 2)

The potential impact of new MHS Beneficiaries on the total population is well below the 10% threshold for both population groups and thus will not materially impact supply and demand of services in the Rock Island Arsenal market

Age Group	MHS Impacted Population	% of Total MHS Impacted Population	Population Total	% of Population Total	Target Population Introduced
0 to 4	116	5.2%	23,320	6.2%	0.5%
5 to 14	408	18.2%	47,244	12.6%	0.9%
15 to 17	131	5.9%	14,074	3.8%	0.9%
18 to 24	222	9.9%	31,428	8.4%	0.7%
25 to 34	269	12.0%	49,656	13.2%	0.5%
35 to 44	441	19.6%	42,652	11.4%	1.0%
45 to 64	654	29.1%	101,743	27.1%	0.6%
65 and over	5	0.2%	64,657	17.3%	0.0%
<b>Total</b>	<b>2,246</b>	<b>100.0%</b>	<b>374,774</b>	<b>100.0%</b>	<b>0.6%</b>

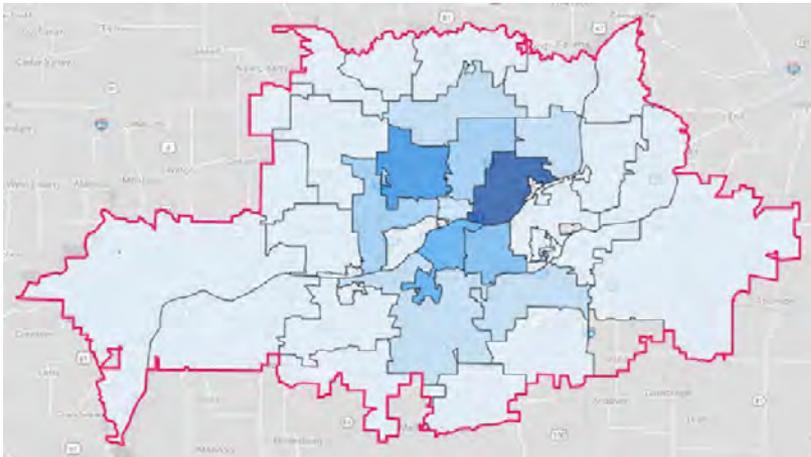
**Primary Care:**  
MTF Prime,  
Reliant, and Plus  
Population

Age Group	MHS Impacted Population	% of Total MHS Impacted Population	Population Total	% of Population Total	Target Population Introduced
0 to 4	123	3.0%	37,886	6.0%	0.3%
5 to 14	425	10.4%	79,375	12.5%	0.5%
15 to 17	140	3.4%	24,220	3.8%	0.6%
18 to 24	284	6.9%	52,155	8.2%	0.5%
25 to 34	297	7.2%	78,991	12.5%	0.4%
35 to 44	460	11.2%	70,902	11.2%	0.6%
45 to 64	737	18.0%	172,980	27.3%	0.4%
65 and over	1,632	39.8%	117,645	18.6%	1.4%
<b>Total</b>	<b>4,098</b>	<b>100.0%</b>	<b>634,154</b>	<b>100.0%</b>	<b>0.6%</b>

**Specialty OP:**  
MTF Prime,  
Reliant, and  
Medicare Eligible  
Population

# Rock Island Arsenal: Network Adequacy Analysis (1 of 2)

## Primary Care



### Key

- = 15-mile (30-minute) boundary
- = Density of beneficiaries by zip code

- The above geography represents a 15-mile radius, which was used due to this geography being an **urban area**
- The identified drive time **includes 50 zip codes, one complete county (Rock Island) and five partial county (Henry, Louisa, Mercer, Muscatine and Scott)**
- **Of the 2,246 impacted primary care beneficiaries** attributed to Rock Island Arsenal, **100% are represented within the 15-mile radius** boundary

	Number of Practice Sites	Number of Physicians
Family Practice	49	102
General Practice	1	
Internal Medicine	30	30
Pediatrics	12	30
<b>Grand Total</b>	<b>92</b>	<b>162</b>

# Rock Island Arsenal: Network Adequacy Analysis (2 of 2)

The **commercial primary care providers** within the 30-minute drive-time standard **may be capable** of accepting the specific demand from the **2,246** impacted beneficiaries

Select View: Supply

Display Options:  Market  Client

Supply Legend: Low to High

Specialty Rollup	Specialty	Total	Henry	Mercer	Rock Island*	Louisa	Muscatine	Scott
Primary Care	General/Family Practice	222	13	3	46	2	19	139
Primary Care	Internal Medicine	83	6	1	36	0	3	37
Primary Care	Pediatrics	56	1	0	20	0	6	29

## Current Supply (Not Limited to TRICARE)

- The supply of primary care physicians is concentrated in Rock Island county, where the MTF is located, and Scott counties, which is located directly adjacent to the MTF

Select View: Demand

Display Options:  Market  Client

Demand Legend: Low to High

Specialty Rollup	Specialty	Total	Henry	Mercer	Rock Island	Louisa	Muscatine	Scott
Primary Care	General/Family Practice	190	19	6	68	4	16	77
Primary Care	Internal Medicine	135	14	4	49	3	12	53
Primary Care	Pediatrics	67	6	2	23	1	7	28

## Forecasted Demand

- Population growth over the last five years (2014 to 2018) has been stagnant at **0.8%**
- Over the next five years (2019 to 2023) growth is forecasted to increase slightly to **1.9%**

Select View: (Shortage)/Surplus

Display Options:  Market  Client

Show Values As:  Percentages  Numbers

Shortage Legend: High to Low (Blue)

Surplus Legend: Low to High (Green)

Specialty Rollup	Specialty	Total	Henry	Mercer	Rock Island	Louisa	Muscatine	Scott
Primary Care	General/Family Practice	32	(6)	(3)	(22)	(2)	3	62
Primary Care	Internal Medicine	(52)	(8)	(3)	(13)	(3)	(9)	(16)
Primary Care	Pediatrics	(11)	(5)	(2)	(3)	(1)	(1)	1

## Resulting Shortage/Surplus

- Shortages of Internal Medicine and Pediatric physicians are projected across the market area, although a large surplus of General / Family Practice physicians is expected in Scott county
- The large surplus in Scott county may help feel gaps in counties where most beneficiaries reside (Scott & Rock Island)
- The market **may be capable of accepting increased demand from impacted beneficiaries** however, should be monitored to ensure adequacy over time

\*County in which MTF is located

# Rock Island Arsenal: Targeted Practice Profiles (1 of 2)

Based on the number of primary care practices accepting TRICARE or other government-sponsored insurance and offering after hours care, we expect a large number of providers to meet MHS access standards

## Primary Care Practice Profiles

Practice Site Size	Number of Practice Sites	Average Physicians per Site
Small (1-4)	81	2.0
Medium (5-9)	10	5.5
Large (10+)	1	29.0
<b>Grand Total</b>	<b>92</b>	<b>3.2</b>

Practice Name	Monthly Extended Hours
Trinity Hospitalist Program	105.0
Genesis Healthplex Moline Lab	23.0
UnityPoint Clinic Express Care - North Port	13.0
Quad Cities Pediatrics	9.0
Familycare Partners Of The Quad Cities PC	5.0
Sound Physicians	5.0
Quad City Family Physicians PC	5.0
UnityPoint Clinic Internal Medicine At Mulberry	4.0
Genesis Health Group	3.0
<b>Grand Total</b>	<b>172.0</b>

HS Alignment	Number of Practices	Number of Physicians
Other	1	1
(Aligned to Multiple Health Systems)	61	45
Unitypoint health	14	37
Genesis Health System	16	79
<b>Grand Total</b>	<b>92</b>	<b>162</b>

Hospital Alignment	Number of Practice Sites	Number of Physicians
Genesis Medical Center Davenport West	5	49
Genesis Medical Center-East	10	30
(Aligned to Multiple Hospitals)	17	26
Unitypoint Health Trinity Rock Island	7	15
Genesis Medical Center Silvis	5	12
Unitypoint Health Trinity Bettendorf	4	11
Unitypoint Health Trinity Muscatine	3	8
Trinity Medical Center Moline	2	6
Genesis Medical Center De Witt	1	3
Hammond Henry Hospital	1	1
University Of Iowa Hospitals & Clinics	1	1
Practices without a Physician Count	36	
<b>Grand Total</b>	<b>92</b>	<b>162</b>

Practices without a physician count have either opted to not participate in data.medicare.gov or have declined not to answer survey questions

# Rock Island Arsenal: Targeted Practice Profiles (2 of 2)

While ability and willingness to accept TRICARE patients must be confirmed, the vast majority of providers in the Rock Island Arsenal market are accepting government-sponsored insurance, and many are already contracted to provide services to TRICARE beneficiaries

## Primary Care Providers

Likelihood of offering services to TRICARE members	Number of Sites	Number of Physicians
Contracted with TRICARE	54	93
High Likelihood*	3	2
Medium Likelihood	34	66
Low Likelihood	1	1
<b>Grand Total</b>	<b>92</b>	<b>162</b>

Contracted Practice Sample	Specialty
Iowa Physicians Clinic Medical Foundation	Family Practice
Genesis Health System	Family Practice
Trinity Medical Center	Family Practice
Hybrid Medical Group LLC	Family Practice
Stone Ridge Medical Group	Family Practice
Pediatric Group Associates	Pediatrics
UnityPoint Clinics Pediatrics	Pediatrics
Genesis Healthplex Moline Lab	Internal Medicine
Genesis Health Group Of Le Claire	Family Practice
Bluegrass Family Medical Center	Family Practice
Genesis Health Group Silvis Pediatrics	Pediatrics
Genesis Health Group Family Practice	Family Practice
Genesis Health Group North Family Practice	Family Practice
Genesis Health Group Davenport Pediatrics	Pediatrics
Genesis Family Medical Center	Family Practice
Genesis Health Group Muscatine Family Practice	Family Practice
Genesis Health Group Northwest	Family Practice
Genesis Health Group Davenport	Family Practice

**Currently Contracted** - The provider organization has a history of submitting In-Network claims to TRICARE

**High Likelihood\*** - The provider organization has a history of submitting Out-of-Network claims to TRICARE

**Medium Likelihood** - Providers are accepting Medicare and/or Medicaid

**Low Likelihood** - The provider organization has a history of not accepting Government Sponsored Health Plan patients

**\*Note:** The current TPA providing claims processing services for the TRICARE FOR LIFE beneficiary designation do not provide an "In-Network" designation during the claims process. These provider claims are marked as Out-of-Network by default

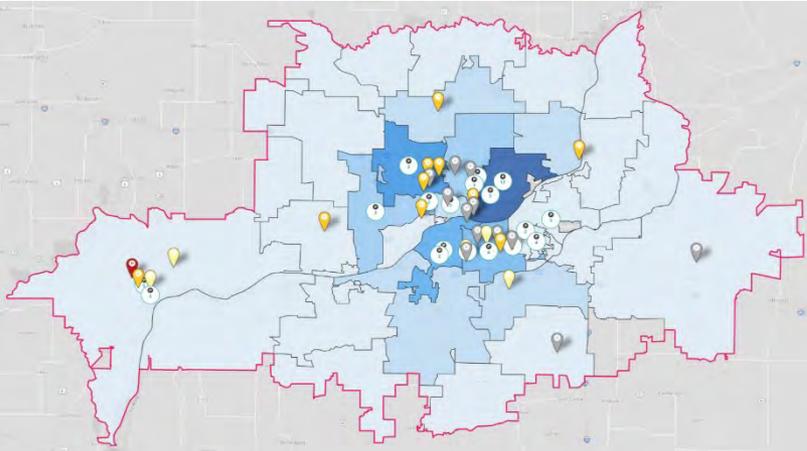
# Appendix A

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## 1. Alternate Slides

# Rock Island Arsenal: Network Adequacy Analysis (1 of 2)

## Primary Care



### Key

- = 15-mile (30-minute) boundary
- = Density of beneficiaries by zip code

- The above geography represents a 15-mile radius, which was used due to this geography being an **urban area**
- The identified drive time **includes 50 zip codes, one complete county (Rock Island) and five partial county (Henry, Louisa, Mercer, Muscatine and Scott)**
- **Of the 2,246 impacted primary care beneficiaries** attributed to Rock Island Arsenal, **100% are represented within the 15-mile radius** boundary

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General Practice	1	
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Pediatrics	12	30
<b>Grand Total</b>	<b>92</b>	<b>162</b>

# Network Assessment: Rock Island Arsenal

The table below breaks out the potentially impacted TRICARE beneficiaries by county of residence to determine the geography for a network adequacy analysis that conservatively estimates the appropriate drive-time standards for the specific scenario under evaluation

County	Iowa					Illinois						
	Cedar	Clinton	Louisa	Muscatine	Scott	Bureau	Henry	Knox	Mercer	Rock Island	Warren	Whiteside
Primary Care (MTF Prime, Reliant & Medicare Eligible)	0	0	0	0	1,199	0	57	0	15	974	0	0
	0.0%	0.0%	0.0%	0.0%	53.4%	0.0%	2.5%	0.0%	0.7%	43.4%	0.0%	0.0%
Specialty OP (MTF Prime, Reliant, Medicare Eligible)	41	129	4	98	1,762	1	253	207	79	1,445	6	73
	1.0%	3.2%	0.1%	2.4%	43.0%	0.0%	6.2%	5.0%	1.9%	35.3%	0.1%	1.8%

**Primary Geography for Evaluation:**

Primary Care Services:

- Rock Island and Scott Counties

Specialty Care Services:

- Henry, Mercer, Muscatine, Rock Island, and Scott counties

**Secondary Geography for Evaluation:**

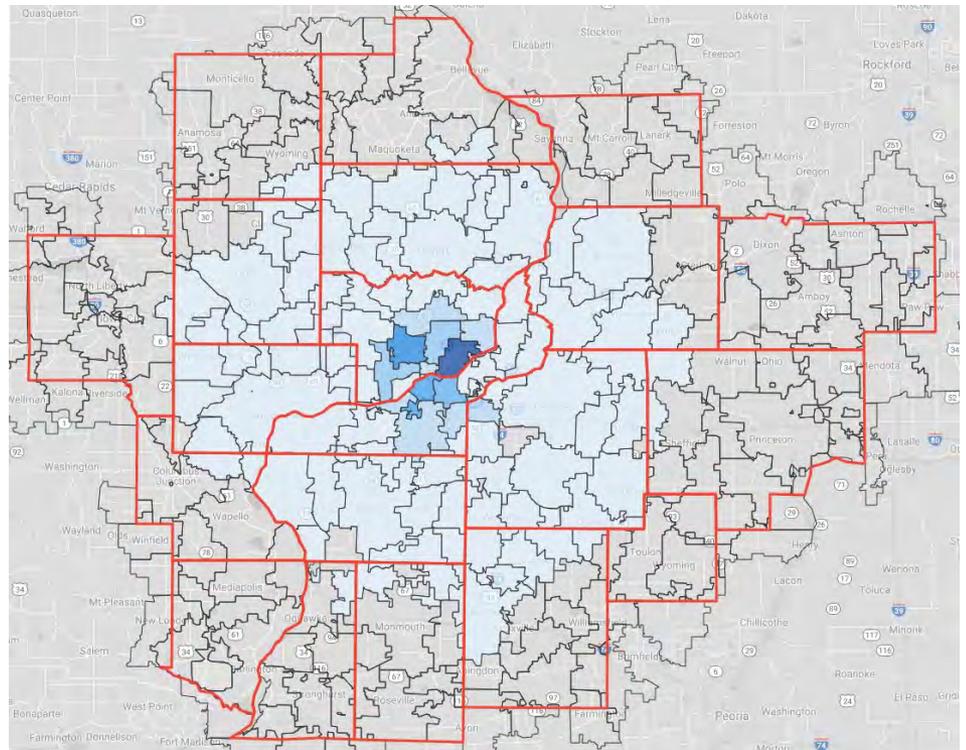
Primary Care Services:

- Henry and Mercer Counties

Specialty Care Services:

- Cedar, Clinton, Knox, and Whiteside counties

Drive-time boundary is the county that encompasses zip codes within drive time radius from MTF



Primary Network Adequacy Evaluation  Secondary Network Adequacy Evaluation

# Part D: P4I Measures (1 of 17)

## MHS Dashboard - AHC ROCK ISLAND ARSENAL

Filter

All CI RMG TRN MY

Export

View as of

Apply Clear

Layout

Go back to: [MHS](#)

Readiness- **Medically** Ready Force

Individual Medical Readiness  
(IMR)

Current Data Date

Freq of Update

**Quarterly**



Deployment Limiting Med/Dent Condition to fit

Click documentation icon for measure details



Percent of Providers Meeting KSAs for General Surgery

Click documentation icon for measure details



Percent of Providers Meeting KSAs for Orthopedic Surgery

Click documentation icon for measure details



# Part D: P4I Measures (2 of 17)

Better Health- **Improve** Well-Being

Health Related  
Quality of Life

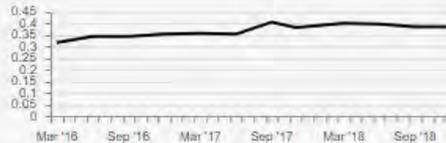
Current Data Date

Freq of Update

**Annually**

Obesity Prevalence in Adults

38.3 %



Current Data Date

**Dec '18**

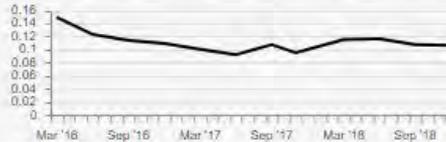
Freq of Update

**Quarterly**

Lower is better

Obesity Prevalence in Children

10.6 %



Current Data Date

**Dec '18**

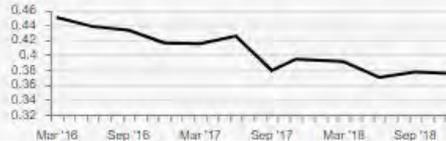
Freq of Update

**Quarterly**

Lower is better

Overweight Prevalence  
in Adults

37.5 %



Current Data Date

**Dec '18**

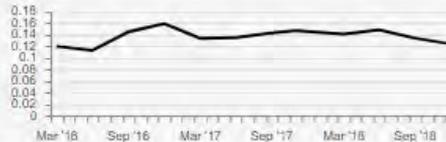
Freq of Update

**Quarterly**

Lower is better

Overweight Prevalence  
in Children

12.3 %



Current Data Date

**Dec '18**

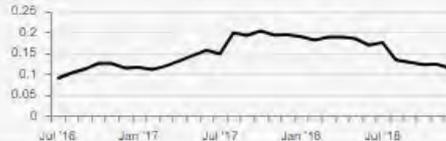
Freq of Update

**Quarterly**

Lower is better

Cessation Counseling  
Amongst Tobacco Users

11.3 %



Current Data Date

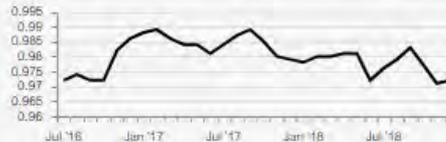
**Dec '18**

Freq of Update

**Monthly**

Tobacco Use Assessment

97.2 %



Current Data Date

**Dec '18**

Freq of Update

**Monthly**

# Part D: P4I Measures (3 of 17)

## Better Care- **Improve** Clinical Outcomes

Risk Adjusted Mortality  
(All Cause)



Current Data Date

Freq of Update

**Quarterly**

Lower is better

Inpatient: Recommend  
Hospital (Satisfaction)



Current Data Date

Freq of Update

**Quarterly**

Outpatient Provider  
Communication

53.80 %



Current Data Date

**Jun '18**

Freq of Update

**Quarterly**

# Part D: P4I Measures (4 of 17)

Better Care- **Improve** Safety

Catheter-Associated

Urinary Tract Infections - SIR



Current Data Date

Freq of Update

**Quarterly**

Lower is better

Central Line-Associated

Bloodstream Infections - SIR



Current Data Date

Freq of Update

**Quarterly**

Lower is better

WSS (Wrong Site Surgery)



Current Data Date

Freq of Update

**Quarterly**

Lower is better

URFO (Unintended

Retained Foreign Objects)



Current Data Date

Freq of Update

**Quarterly**

Lower is better

NSQIP (30 Day) All Case

Morbidity Index

[Click to view the report](#)

NSQIP (30 Day) All Case

Mortality Index

[Click to view the report](#)

# Part D: P4I Measures (5 of 17)

Better Care- **Improve** Condition-based Quality Care

Diabetes A1c Testing  
94.55 %



Current Data Date  
**Dec '18**

Freq of Update  
**Monthly**

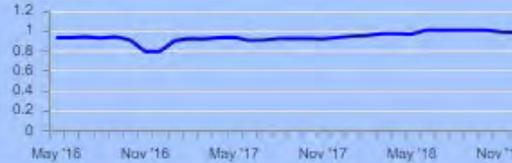
Low Back Pain Imaging Studies  
70.21 %



Current Data Date  
**Dec '18**

Freq of Update  
**Monthly**

Children with Pharyngitis  
Appropriate Testing  
97.92 %



Current Data Date  
**Dec '18**

Freq of Update  
**Monthly**

HEDIS Breast Cancer  
Screening  
75.42 %



Current Data Date  
**Dec '18**

Freq of Update  
**Monthly**

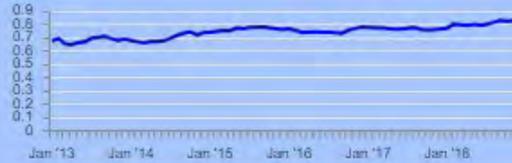
HEDIS Cervical Cancer  
Screening  
79.50 %



Current Data Date  
**Dec '18**

Freq of Update  
**Monthly**

HEDIS Colon Cancer  
Screening  
83.33 %



Current Data Date  
**Dec '18**

Freq of Update  
**Monthly**

# Part D: P4I Measures (6 of 17)

7-Day Mental Health Follow-Up  
37.50 %



Current Data Date  
**Dec '18**

Freq of Update  
**Monthly**

HEDIS All Cause Readmissions



Current Data Date

Freq of Update  
**Monthly**

Lower is better

Well Child  
87.50 %



Current Data Date  
**Dec '18**

Freq of Update  
**Monthly**

IQI #33 Primary Cesarean Section



Current Data Date

Freq of Update  
**Quarterly**

Lower is better

Postpartum Hemorrhage



Current Data Date

Freq of Update  
**Quarterly**

Lower is better

Unexpected Newborn Complication #716



Current Data Date

Freq of Update  
**Quarterly**

Lower is better

# Part D: P4I Measures (7 of 17)

## Better Care- **Improve** Comprehensive Primary Care

Days to Third Next Available  
24 Hour Appointment  
**0.95**



Current Data Date

**Mar '19**

Freq of Update

**Monthly**

Lower is better

Days to Third Next Available  
Future Appointment  
**2.18**



Current Data Date

**Mar '19**

Freq of Update

**Monthly**

Lower is better

Potentially Recapturable  
PC Leakage to the Network  
**15.85 %**



Current Data Date

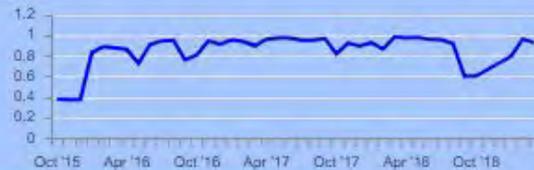
**Dec '18**

Freq of Update

**Monthly**

Lower is better

PCM Continuity  
**92.27 %**



Current Data Date

**Mar '19**

Freq of Update

**Monthly**

# Part D: P4I Measures (8 of 17)

## Better Care- **Optimize & Standardize** Access

Percent of Direct Care Enrollees  
with Secure Messaging

Current Data Date

Freq of Update  
**Monthly**



SM Response Time  
One Business Day

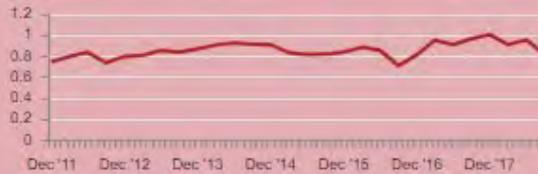
Current Data Date

Freq of Update  
**Monthly**



Satisfaction with  
Getting Care When Needed

81.12 %



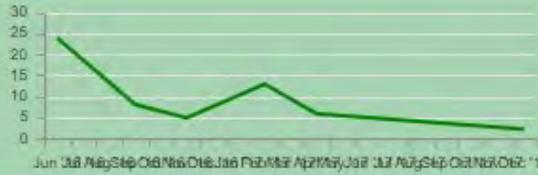
Current Data Date

**Sep '18**

Freq of Update  
**Quarterly**

Specialty Care:  
Referral Order to Book

2.14



Current Data Date

**Dec '17**

Lower is better

Freq of Update  
**Monthly**

Specialty Care:  
Booked to Actual Appt

28.79



Current Data Date

**Dec '17**

Lower is better

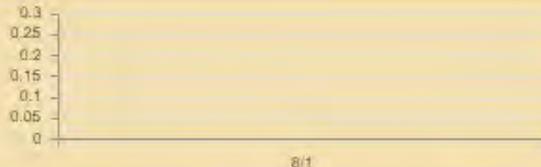
Freq of Update  
**Monthly**

# Part D: P4I Measures (9 of 17)

## Ambulatory Specialty Care

Leakage

23.5 %



Current Data Date

Aug '15

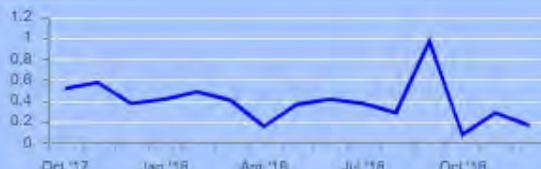
Lower is better

Freq of Update

Monthly

## Active Duty Days to Primary Care Appointments

0.16



Current Data Date

Dec '18

Lower is better

Freq of Update

Monthly

## Active Duty Days to Specialty Care Appointments



Current Data Date

Freq of Update

Monthly

Lower is better

## MEB Stage Timeliness

Click documentation icon for measure details



# Part D: P4I Measures (10 of 17)

Better Care - **Improve** Regulatory Compliance

American Council for Graduate Medical Education (ACGME) Accreditation Status

Click documentation icon for measure details



Accreditation for DoD Clinical Laboratories

Click documentation icon for measure details



Joint Commission Accreditation

Click documentation icon for measure details



# Part D: P4I Measures (11 of 17)

## Lower Cost - **Improve** Stewardship

Per Member Per Month



Current Data Date

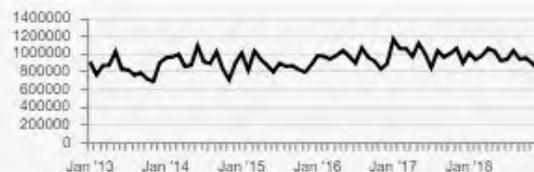
Freq of Update

**Monthly**

Lower is better

Total Purchased Care Cost

N/A



Current Data Date

Freq of Update

**Dec '18**

**Monthly**

Lower is better

Private Sector Care Cost

per Prime Enrollee



Current Data Date

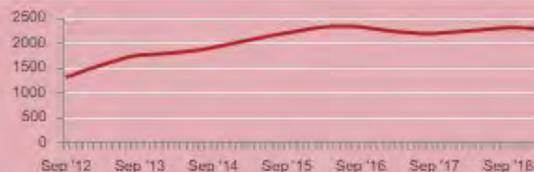
Freq of Update

**Monthly**

Lower is better

Total Empanelment

-0.9 %



Current Data Date

Freq of Update

**Feb '19**

**Monthly**

Pharmacy Percent Retail Spend

30.7 %



Current Data Date

Freq of Update

**Jan '19**

**Monthly**

Lower is better

# Part D: P4I Measures (12 of 17)

Active Duty Specialty Care  
Provider Efficiency



Current Data Date

Freq of Update

**Quarterly**

Overall Occupancy Rate (US)



Current Data Date

Freq of Update

**Monthly**

ICU Occupancy Rate (US)



Current Data Date

Freq of Update

**Monthly**

Enterprise Support Activity (ESA) Net Benefit

Click documentation icon for measure details





# Part D: P4I Measures (14 of 17)

## Better Health- Improve Well-Being

Measure	Data As Of	Next Refresh	Red	Yellow	Green	Blue	AHC ROCK ISLAND ARSENAL
HRQOL	-	9/2019	-	-	-	-	Current: - Prior: - Performance: - Trend: -
Obesity in Adults Lower is better	12/2018	5/2019	-	-	-	-	Current: 38.3 % Prior: 38.4 % Performance:  3 Trend:
Obesity in Children Lower is better	12/2018	5/2019	-	-	-	-	Current: 10.6 % Prior: 10.7 % Performance:  2 Trend:
Overweight in Adults Lower is better	12/2018	5/2019	-	-	-	-	Current: 37.5 % Prior: 37.7 % Performance:  1 Trend:
Overweight in Children Lower is better	12/2018	5/2019	-	-	-	-	Current: 12.3 % Prior: 13.3 % Performance:  2 Trend:
Tobacco Counseling	12/2018	4/2019	-	-	-	-	Current: 11.3 % Prior: 12.2 % Performance:  1 Trend:
Tobacco Use Assessment	12/2018	4/2019	-	-	-	-	Current: 97.2 % Prior: 97.1 % Performance:  1 Trend:

## Better Care- Improve Clinical Outcomes

Measure	Data As Of	Next Refresh	Red	Yellow	Green	Blue	AHC ROCK ISLAND ARSENAL
Risk Adjusted Mortality Lower is better	-	5/2019	-	-	-	-	Current: - Prior: - Performance: - Trend: -
Recommend Hospital	-	3/2019	-	-	-	-	Current: - Prior: - Performance: - Trend: -
Provider Communication	6/2018	3/2019	< 85%	>= 85%	>= 88%	>= 91%	Current: 53.80 % Prior: 93.39 % Performance:  3 Trend:

## Better Care- Improve Safety

Measure	Data As Of	Next Refresh	Red	Yellow	Green	Blue	AHC ROCK ISLAND ARSENAL
CAUTI - SIR Lower is better	-	4/2019	-	-	-	-	Current: - Prior: - Performance: - Trend: -
CLABSI - SIR Lower is better	-	4/2019	-	-	-	-	Current: - Prior: - Performance: - Trend: -
WSS Lower is better	-	4/2019	-	-	-	-	Current: - Prior: - Performance: - Trend: -
URFO Lower is better	-	4/2019	-	-	-	-	Current: - Prior: - Performance: - Trend: -

# Part D: P4I Measures (15 of 17)

Better Care - **Improve** Condition-based Quality Care

Measure	Data As Of	Next Refresh	Red	Yellow	Green	Blue	AHC ROCK ISLAND ARSENAL								
Diabetes A1c Testing	12/2018	4/2019	< 90.54%	>= 90.54%	>= 93.37%	>= 94.89%	<table border="1"> <tr> <td>Current</td> <td>Prior</td> </tr> <tr> <td>94.55 %</td> <td>87.72 %</td> </tr> <tr> <td>Performance</td> <td>Trend</td> </tr> <tr> <td>^</td> <td>2</td> </tr> </table>	Current	Prior	94.55 %	87.72 %	Performance	Trend	^	2
Current	Prior														
94.55 %	87.72 %														
Performance	Trend														
^	2														
Low Back Pain	12/2018	4/2019	< 73.91%	>= 73.91%	>= 78.57%	>= 82.98%	<table border="1"> <tr> <td>Current</td> <td>Prior</td> </tr> <tr> <td>70.21 %</td> <td>68.00 %</td> </tr> <tr> <td>Performance</td> <td>Trend</td> </tr> <tr> <td>^</td> <td>5</td> </tr> </table>	Current	Prior	70.21 %	68.00 %	Performance	Trend	^	5
Current	Prior														
70.21 %	68.00 %														
Performance	Trend														
^	5														
Children w/Pharyngitis	12/2018	4/2019	< 86.86%	>= 86.86%	>= 90.61%	>= 94.12%	<table border="1"> <tr> <td>Current</td> <td>Prior</td> </tr> <tr> <td>97.92 %</td> <td>98.11 %</td> </tr> <tr> <td>Performance</td> <td>Trend</td> </tr> <tr> <td>v</td> <td>2</td> </tr> </table>	Current	Prior	97.92 %	98.11 %	Performance	Trend	v	2
Current	Prior														
97.92 %	98.11 %														
Performance	Trend														
v	2														
Breast Cancer Screening	12/2018	4/2019	< 73.55%	>= 73.55%	>= 77.49%	>= 81.04%	<table border="1"> <tr> <td>Current</td> <td>Prior</td> </tr> <tr> <td>75.42 %</td> <td>75.00 %</td> </tr> <tr> <td>Performance</td> <td>Trend</td> </tr> <tr> <td>^</td> <td>1</td> </tr> </table>	Current	Prior	75.42 %	75.00 %	Performance	Trend	^	1
Current	Prior														
75.42 %	75.00 %														
Performance	Trend														
^	1														
Cervical Cancer Screening	12/2018	4/2019	< 75.91%	>= 75.91%	>= 79.02%	>= 82.48%	<table border="1"> <tr> <td>Current</td> <td>Prior</td> </tr> <tr> <td>79.50 %</td> <td>78.66 %</td> </tr> <tr> <td>Performance</td> <td>Trend</td> </tr> <tr> <td>^</td> <td>2</td> </tr> </table>	Current	Prior	79.50 %	78.66 %	Performance	Trend	^	2
Current	Prior														
79.50 %	78.66 %														
Performance	Trend														
^	2														
Colon Cancer Screening	12/2018	4/2019	< 63.34%	>= 63.34%	>= 70.21%	>= 74.7%	<table border="1"> <tr> <td>Current</td> <td>Prior</td> </tr> <tr> <td>83.33 %</td> <td>82.07 %</td> </tr> <tr> <td>Performance</td> <td>Trend</td> </tr> <tr> <td>^</td> <td>2</td> </tr> </table>	Current	Prior	83.33 %	82.07 %	Performance	Trend	^	2
Current	Prior														
83.33 %	82.07 %														
Performance	Trend														
^	2														

7-Day Mental Health	12/2018	4/2019	< 51.72%	>= 51.72%	>= 62.9%	>= 69.68%	<table border="1"> <tr> <td>Current</td> <td>Prior</td> </tr> <tr> <td>37.50 %</td> <td>44.44 %</td> </tr> <tr> <td>Performance</td> <td>Trend</td> </tr> <tr> <td>v</td> <td>1</td> </tr> <tr> <td>Current</td> <td>Prior</td> </tr> <tr> <td>-</td> <td>-</td> </tr> </table>	Current	Prior	37.50 %	44.44 %	Performance	Trend	v	1	Current	Prior	-	-
Current	Prior																		
37.50 %	44.44 %																		
Performance	Trend																		
v	1																		
Current	Prior																		
-	-																		
All Cause Readmissions Lower is better	-	5/2019	-	-	-	-	<table border="1"> <tr> <td>Performance</td> <td>Trend</td> </tr> <tr> <td>-</td> <td>-</td> </tr> </table>	Performance	Trend	-	-								
Performance	Trend																		
-	-																		
Well Child	12/2018	4/2019	< 81.9%	>= 81.9%	>= 86.59%	>= 89.81%	<table border="1"> <tr> <td>Current</td> <td>Prior</td> </tr> <tr> <td>87.50 %</td> <td>92.86 %</td> </tr> <tr> <td>Performance</td> <td>Trend</td> </tr> <tr> <td>v</td> <td>1</td> </tr> <tr> <td>Current</td> <td>Prior</td> </tr> <tr> <td>-</td> <td>-</td> </tr> </table>	Current	Prior	87.50 %	92.86 %	Performance	Trend	v	1	Current	Prior	-	-
Current	Prior																		
87.50 %	92.86 %																		
Performance	Trend																		
v	1																		
Current	Prior																		
-	-																		
IQI #33 Primary Cesarean Section Lower is better	-	4/2019	-	-	-	-	<table border="1"> <tr> <td>Performance</td> <td>Trend</td> </tr> <tr> <td>-</td> <td>-</td> </tr> <tr> <td>Current</td> <td>Prior</td> </tr> <tr> <td>-</td> <td>-</td> </tr> </table>	Performance	Trend	-	-	Current	Prior	-	-				
Performance	Trend																		
-	-																		
Current	Prior																		
-	-																		
Postpartum Hemorrhage Lower is better	-	4/2019	-	-	-	-	<table border="1"> <tr> <td>Performance</td> <td>Trend</td> </tr> <tr> <td>-</td> <td>-</td> </tr> <tr> <td>Current</td> <td>Prior</td> </tr> <tr> <td>-</td> <td>-</td> </tr> </table>	Performance	Trend	-	-	Current	Prior	-	-				
Performance	Trend																		
-	-																		
Current	Prior																		
-	-																		
Unexpected Newborn Complication #716 Lower is better	-	4/2019	-	-	-	-	<table border="1"> <tr> <td>Performance</td> <td>Trend</td> </tr> <tr> <td>-</td> <td>-</td> </tr> </table>	Performance	Trend	-	-								
Performance	Trend																		
-	-																		

# Part D: P4I Measures (16 of 17)

## Better Care- Improve Comprehensive Primary Care

Measure	Data As Of	Next Refresh	Red	Yellow	Green	Blue	AHC ROCK ISLAND ARSENAL								
24 Hour Appts <small>Lower is better</small>	3/2019	5/2019	> 1.50 Days	<= 1.5 Days	<= 1 Days	<= 0.83 Days	<table border="1"> <tr><td>Current</td><td>0.95</td><td>Prior</td><td>0.65</td></tr> <tr><td>Performance</td><td></td><td>Trend</td><td>2</td></tr> </table>	Current	0.95	Prior	0.65	Performance		Trend	2
Current	0.95	Prior	0.65												
Performance		Trend	2												
Future Appts <small>Lower is better</small>	3/2019	5/2019	> 8 Days	<= 8 Days	<= 7 Days	<= 2.3 Days	<table border="1"> <tr><td>Current</td><td>2.18</td><td>Prior</td><td>2.53</td></tr> <tr><td>Performance</td><td></td><td>Trend</td><td>1</td></tr> </table>	Current	2.18	Prior	2.53	Performance		Trend	1
Current	2.18	Prior	2.53												
Performance		Trend	1												
PC Leakage (Recap) <small>Lower is better</small>	12/2018	5/2019	>= 12.00%	< 12.00%	<= 8.00%	<= 3.00%	<table border="1"> <tr><td>Current</td><td>15.85 %</td><td>Prior</td><td>12.41 %</td></tr> <tr><td>Performance</td><td></td><td>Trend</td><td>1</td></tr> </table>	Current	15.85 %	Prior	12.41 %	Performance		Trend	1
Current	15.85 %	Prior	12.41 %												
Performance		Trend	1												
PCM Continuity	3/2019	5/2019	< 55%	>= 55%	>= 65%	>= 75%	<table border="1"> <tr><td>Current</td><td>92.27 %</td><td>Prior</td><td>95.88 %</td></tr> <tr><td>Performance</td><td></td><td>Trend</td><td>1</td></tr> </table>	Current	92.27 %	Prior	95.88 %	Performance		Trend	1
Current	92.27 %	Prior	95.88 %												
Performance		Trend	1												

## Better Care- Optimize & Standardize Access

Measure	Data As Of	Next Refresh	Red	Yellow	Green	Blue	AHC ROCK ISLAND ARSENAL								
SM Enrollment	-	4/2019	-	-	-	-	<table border="1"> <tr><td>Current</td><td>-</td><td>Prior</td><td>-</td></tr> <tr><td>Performance</td><td></td><td>Trend</td><td>-</td></tr> </table>	Current	-	Prior	-	Performance		Trend	-
Current	-	Prior	-												
Performance		Trend	-												
SM Response Time 1 Day	-	4/2019	-	-	-	-	<table border="1"> <tr><td>Current</td><td>-</td><td>Prior</td><td>-</td></tr> <tr><td>Performance</td><td></td><td>Trend</td><td>-</td></tr> </table>	Current	-	Prior	-	Performance		Trend	-
Current	-	Prior	-												
Performance		Trend	-												

Getting Care When Needed	9/2018	3/2019	< 81.20%	>= 81.20%	>= 84.40%	>= 87.20%	<table border="1"> <tr><td>Current</td><td>81.12 %</td><td>Prior</td><td>95.01 %</td></tr> <tr><td>Performance</td><td></td><td>Trend</td><td>1</td></tr> </table>	Current	81.12 %	Prior	95.01 %	Performance		Trend	1
Current	81.12 %	Prior	95.01 %												
Performance		Trend	1												
Specialty: Referral to Book <small>Lower is better</small>	12/2017	4/2019	> 4 Days	<= 4 Days	<= 3 Days	<= 1 Day	<table border="1"> <tr><td>Current</td><td>2.14</td><td>Prior</td><td>5.79</td></tr> <tr><td>Performance</td><td></td><td>Trend</td><td>2</td></tr> </table>	Current	2.14	Prior	5.79	Performance		Trend	2
Current	2.14	Prior	5.79												
Performance		Trend	2												
Specialty: Booked to Appt <small>Lower is better</small>	12/2017	4/2019	> 24 Days	<= 24 Days	<= 15 Days	<= 7.5 Days	<table border="1"> <tr><td>Current</td><td>28.79</td><td>Prior</td><td>32.02</td></tr> <tr><td>Performance</td><td></td><td>Trend</td><td>1</td></tr> </table>	Current	28.79	Prior	32.02	Performance		Trend	1
Current	28.79	Prior	32.02												
Performance		Trend	1												
Amb Specialty Care Leakage <small>Lower is better</small>	8/2015	4/2019	> 23.7%	<= 23.7%	<= 10.7%	<= 2.0%	<table border="1"> <tr><td>Current</td><td>23.5 %</td><td>Prior</td><td>-</td></tr> <tr><td>Performance</td><td></td><td>Trend</td><td>-</td></tr> </table>	Current	23.5 %	Prior	-	Performance		Trend	-
Current	23.5 %	Prior	-												
Performance		Trend	-												
AD: Days To Primary Care <small>Lower is better</small>	12/2018	3/2019	> 1.5 Days	<= 1.5 Days	<= 1 Days	<= 0.83 Days	<table border="1"> <tr><td>Current</td><td>0.16</td><td>Prior</td><td>0.28</td></tr> <tr><td>Performance</td><td></td><td>Trend</td><td>1</td></tr> </table>	Current	0.16	Prior	0.28	Performance		Trend	1
Current	0.16	Prior	0.28												
Performance		Trend	1												
AD: Days To Specialty Care <small>Lower is better</small>	-	3/2019	-	-	-	-	<table border="1"> <tr><td>Current</td><td>-</td><td>Prior</td><td>-</td></tr> <tr><td>Performance</td><td></td><td>Trend</td><td>-</td></tr> </table>	Current	-	Prior	-	Performance		Trend	-
Current	-	Prior	-												
Performance		Trend	-												
MEB Stage Timeliness	-	5/2019	-	-	-	-	<table border="1"> <tr><td>Current</td><td>-</td><td>Prior</td><td>-</td></tr> <tr><td>Performance</td><td></td><td>Trend</td><td>-</td></tr> </table>	Current	-	Prior	-	Performance		Trend	-
Current	-	Prior	-												
Performance		Trend	-												

# Part D: P4I Measures (17 of 17)

Better Care - **Improve** Regulatory Compliance

Measure	Data As Of	Next Refresh	Red	Yellow	Green	Blue	AHC ROCK ISLAND ARSENAL	Current	Prior
ACGME Accreditation Status	-	9/2019	-	-	-	-	Performance	-	-
Accreditation for DoD Clinical Laboratories	-	3/2019	-	-	-	-	Performance	-	-
Joint Commission Accreditation	-	3/2019	-	-	-	-	Performance	-	-

Lower Cost - **Improve** Stewardship

Measure	Data As Of	Next Refresh	Red	Yellow	Green	Blue	AHC ROCK ISLAND ARSENAL	Current	Prior
PMPM Lower is better	-	5/2019	-	-	-	-	Performance	-	-
Total Purchased Care Cost Lower is better	12/2018	4/2019	> FY Target	-	<= FY Target	<= Next FY Target	Performance	\$820.88k	\$887.65k
Private Sector Care Cost Lower is better	-	5/2019	-	-	-	-	Performance	-	-

Total Empanelment	2/2019	4/2019	<	-	< but >=	>=	Performance	Current <sup>A</sup> -0.9 %	Prior <sup>A</sup> -0.6 %
Pharmacy Percent Retail Lower is better	1/2019	5/2019	> 30%	-	<= 30%	<=25%	Performance	Current <sup>A</sup> 30.7 %	Prior <sup>A</sup> 30.7 %
AD: Spec Prov Efficiency	-	4/2019	-	-	-	-	Performance	-	-
Overall Occ Rate (US)	-	4/2019	-	-	-	-	Performance	-	-
ICU Occ Rate (US)	-	4/2019	-	-	-	-	Performance	-	-
ESA Benefit	-	6/2019	-	-	-	-	Performance	-	-

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# **Part E: Base Mission Brief**

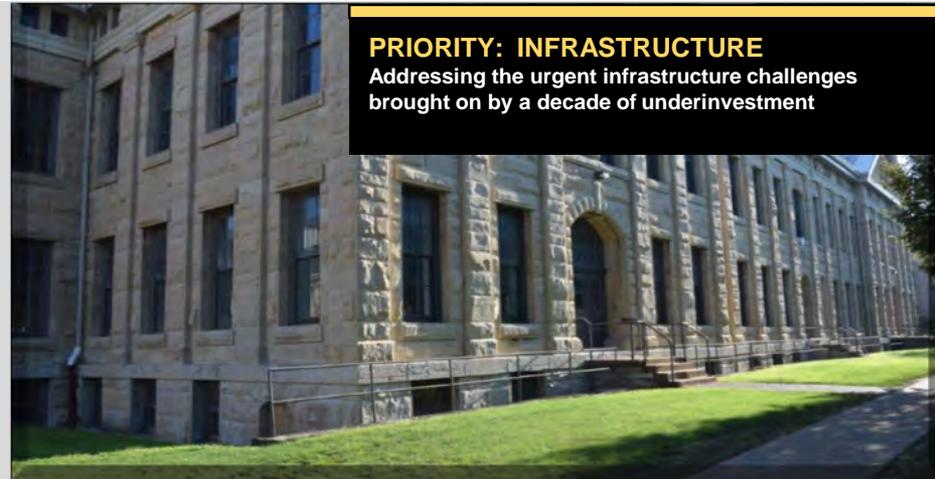


# US ARMY GARRISON ROCK ISLAND ARSENAL

Installation Management Command integrates and delivers base support to enable readiness for a globally-responsive Army

## PRIORITY: INFRASTRUCTURE

Addressing the urgent infrastructure challenges brought on by a decade of underinvestment



## PRIORITY: PROTECTION

Focus on Installation Protection Exercises and Full Scale Exercises



## PRIORITY: SOLDIER /CIVILIAN EMPLOYEE PROGRAMS

Programs and services designated to improve the readiness and resilience of individual Soldiers and Civilians



## PRIORITY: FAMILY PROGRAMS

Programs and services to improve the readiness and resilience of Army Families, in order to allow Soldiers to focus on their military occupation



## We are the Army's Home

Serving the Rugged Professional

UNCLASSIFIED

# USAG RIA Vision and Mission

## Garrison Vision

**An innovative, professional workforce  
providing sustainable facilities  
and efficient, effective services and support  
for our Nation's Warfighters**

## IMCOM and Garrison Mission

**IMCOM integrates and delivers base  
support to enable readiness for a  
globally-responsive Army**



# IMCOM Commanding General Priorities

R  
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S

## IMCOM TOP 5

1. Infrastructure
2. Protection
3. Support to Training
4. Soldier/Civilian Employee Programs
5. Family Programs



# A Global Command and Control Installation



Local economic impact over **\$1.2B** per year

Impacts over **14K** community jobs

Civilians	<b>4,891</b>
Contractors	<b>459</b>
Active Military	<b>532</b>
Reserve Military	<b>516</b>

- The only full service Army installation in Iowa, Illinois and Minnesota
- Supports more than 54K Active, Reserve and Retired Military, Civilian Employees and Family Members within a 150 mile radius
- Home to over 60 DoD Organizations and Private Companies with a global impact

RIA workforce residence  
**IA 48%**  
**IL 52%**

**Veterans** comprise **42%** of the workforce

Education Levels  
 Associate's+ **46%**  
 Bachelor's+ **54%**  
 Master's **19%**

Average Salary **\$75,989**  
 Average Length of Service **17 years**

*Since 1865, RIA has been a National Treasure & a cornerstone in the Quad City Community*



# Special Aspects

**National Historic Landmark (1988)**



**Historic Quarters One (1871)**



**Swing Span Bridge (1896)**



**Army's 2nd Oldest Museum (1905)**



**Clock Tower (1867)**



**Hydroelectric plant (1901)**



**Active National Cemetery (1863)**



**Arsenal Island Golf Course (1897)**



**Fort Armstrong (1816)**



*Since 1862, RIA has been a National Treasure & a cornerstone in the Quad City Community*



# Rock Island Arsenal History

**1814** Furthest West battles of the War of 1812

**1816** Fort Armstrong Established

**1832** Admin/Log center for Blackhawk War

**1836-45** Supply Depot for frontier

**1856** First Bridge over Mississippi

**1862** RIA Established

**1863 to 1865** Confederate POW Camp

**1866 to 1893** Stone Shops Built. Largest public works project of the 19<sup>th</sup> Century

**1870 to Present** Manufacturing for Army in the field

**1898-1901** Spanish/American War -- Shipments to Cuba and Philippines

**1917-19** WWI Rifles, ammo, artillery for AEF

**1920-38** Army's tank development center

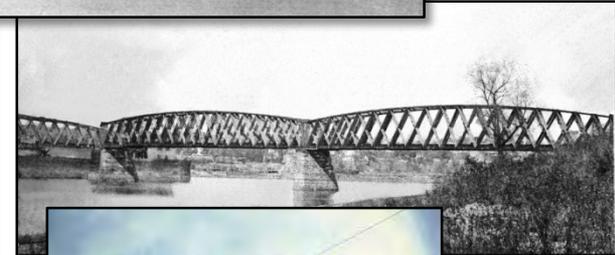
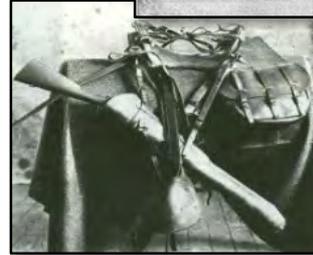
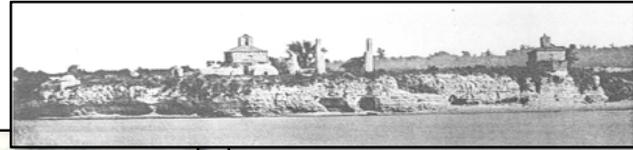
**1938-45** WWII Artillery, machine guns, RI Ordnance Depot

**Cold War** Support to Soldiers; REARM; growing office complex

**2001 to Present** OIF/OEF - M119 / Armor Kits / M7 Forward Repair Sets; global management of logistics

**7 July 2012** 150<sup>th</sup> Anniversary Celebration

**Present** Continuing to support Army Readiness



# Rock Island Arsenal Major Commands

## FIRST U.S. ARMY

Mission: First Army trains, mobilizes, and deploys reserve component Soldiers and units to support the needs of overseas Combatant Commanders

Total HQs Personnel = 320  
(Military: 214 Civilian: 106)



LTG Thomas James Jr.



## U.S. ARMY SUSTAINMENT COMMAND

Mission: Integrate and synchronize the delivery of unique AMC capabilities and enablers at the operational and tactical points of need in order to enable Army readiness strength, and speed.

Total HQs Personnel = 1,050  
(208 Military 756 Civilians 86 Contractors)



MG Duane Gamble



## U.S. ARMY JOINT MUNITIONS COMMAND

Mission: JMC provides the Army and Joint Forces with ready, reliable, lethal munitions at the right place and time to sustain global operations

Total HQs Personnel = 752  
(10 Military 630 Civilians 112 Contractors)



BG Michelle M.T. Letcher



## ROCK ISLAND ARSENAL – JOINT MANUFACTURING & TECHNOLOGY CENTER

Mission: Develop, manufacture and deliver readiness solutions through conventional and advanced manufacturing processes for the U.S. Army and Department of Defense systems globally

Total Personnel = 1106  
(4 Military, 920 Permanent Civilians, 95 Term Civilians and 87 Contractors)



COL Kenneth Letcher



## U.S. ARMY CORPS OF ENGINEERS ROCK ISLAND DISTRICT

Mission: COE - RI District delivers vital engineering and water resource solutions in collaboration with our partners to secure our nation, reduce disaster risk and enhance quality of life, providing value to the region and Nation

Total HQs Personnel = 396  
(4 Military 392 Civilians)



COL Steven Sattinger

## U.S. ARMY GARRISON ROCK ISLAND ARSENAL

Mission: USAG-RIA integrates and delivers base support to enable readiness for a globally-responsive Army

Total Personnel = 584  
(2 Military, 292 Civilians, 96 Non-Appropriated Funds, 194 Contractor)



COL Stephen Marr

## U.S. ARMY CONTRACTING COMMAND – ROCK ISLAND

Mission: ACC-RI provides responsive, optimal contracting solutions supporting our Nation's Warfighters - anytime, anywhere

Total Personnel = 541  
(1 Military, 530 Civilian, 10 Contractors)



Mr. Jay Carr



# A Global Command and Control Installation



Army Sustainment Command



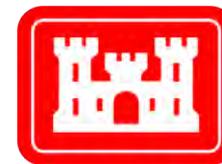
Joint Munitions Command



Army Contracting Command - Rock Island

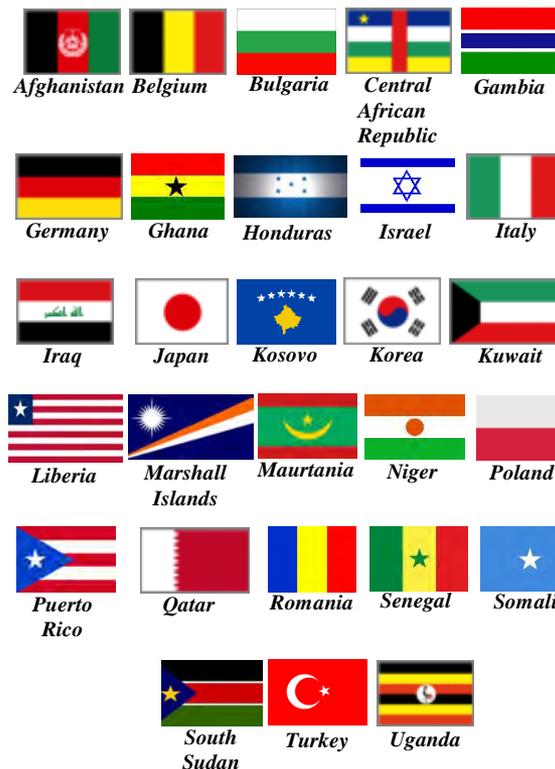
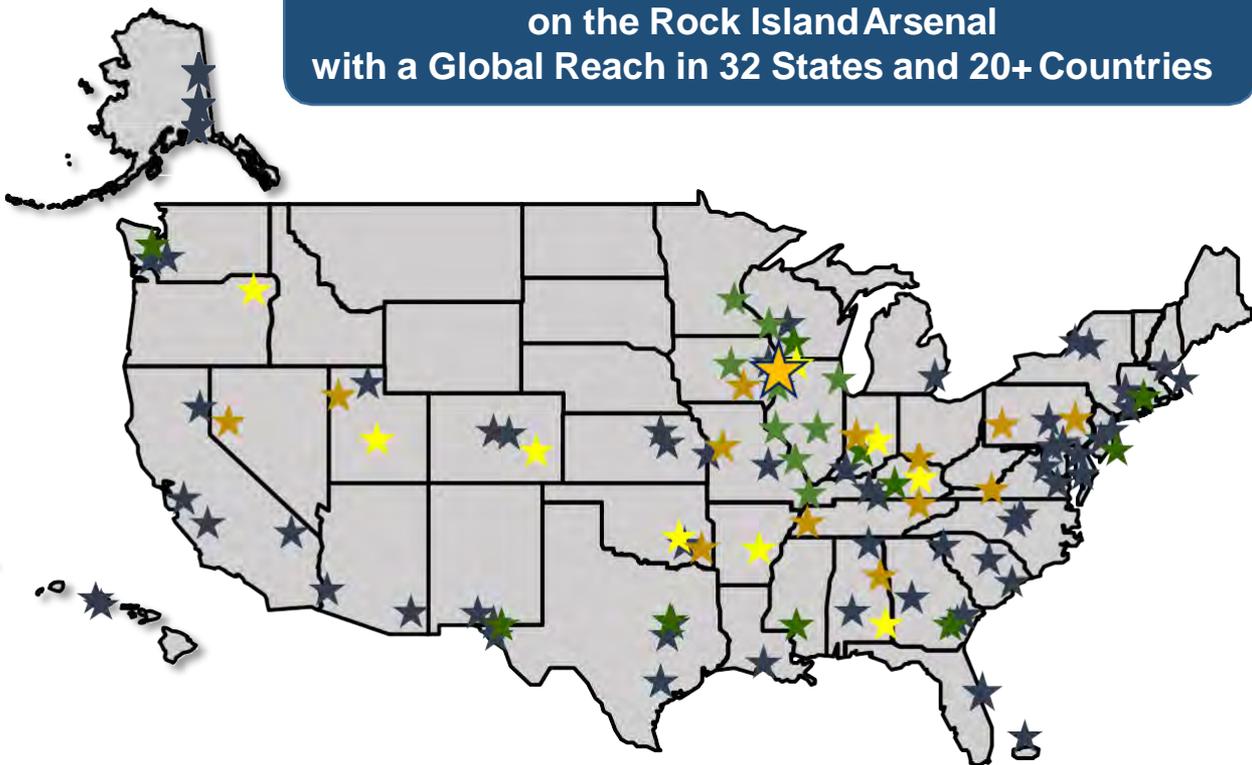


First Army



Corps of Engineers

**Five Major Commands on the Rock Island Arsenal with a Global Reach in 32 States and 20+ Countries**



# Installation Organizations

## DoD/Army

### “Big Ten”

Army Sustainment Command  
First Army Headquarters  
Army Joint Munitions Command  
Joint Manufacturing & Technology Center  
Army Contracting Command-Rock Island  
Army Corps of Engineers- Rock Island District  
Army Civilian Human Resources Agency  
Combat Capabilities Development Command  
- Armaments Center  
- Chemical Biological Center  
USAG Rock Island Arsenal

Army Audit Agency  
Army Civilian Data Center  
Army Corps of Engineers Louisville District  
Army Health Clinic  
Army Reserve Element – ASC ARE  
Army TMDE Support Center  
Civil Support Readiness Group-East  
Defense Acquisition University  
Defense Commissary Agency  
Defense Logistics Agency Document Services  
Defense Logistics Agency Liaison Office  
Defense Logistics Agency Disposition Services  
Logistics Readiness Center-Rock Island Arsenal  
Network Enterprise Center-Rock Island Arsenal  
Network Operations Center  
Program Executive Office Enterprise Information Systems  
Public Health Command  
Reserve Component Support Team  
RI Resident Office (902d MI Group)  
Small Business Administration Liaison

## Joint Services

Air Force Liaison Office  
Army & Air Force Exchange Service  
Marine Corps Liaison Office  
(Ammo and Supply)  
Marine Corps Reserve  
Marine Safety Detachment  
Navy Liaison Office  
Naval Surface Warfare Center  
Naval Operational Support Center  
United States Coast Guard  
Illinois Army National Guard

## Veterans Administration

Rock Island National Cemetery

## JMTC Partnership Agreements

Quad City Manufacturing Laboratory

## Non-Governmental Organizations

Day & Zimmermann Inc.  
DynCorp  
Flint Cliffs Manufacturing  
Hancock Management, LLC  
John Kraft Building Specialists  
KBR  
Northrup Grumman  
RIA Development Group  
Spirit Partners  
Vectrus Systems Corporation  
Vista International  
URS Federal (AECOM)  
Rock Island Arsenal Federal Credit Union  
Thrift Shop/Welcome Club  
AMI Vending  
United Services Organization

as of 3 Apr 19



# Quad City Congressional Delegation

# IOWA

# ILLINOIS



**Sen. Chuck Grassley**  
(R-IA)  
Finance & Budget, Judiciary,  
Agriculture  
(Term Ends 2023)



**Sen. Joni Ernst**  
(R-IA)  
Senate Armed Services  
Committee, Agriculture,  
Environment, Small Business  
(Term Ends 2021)



**Sen. Dick Durbin**  
(D-IL)  
Appropriations, Judiciary,  
Rules and Administration  
(Term Ends 2021)



**Sen. Tammy Duckworth**  
(D-IL)  
Commerce, Energy,  
Environment, Small Business  
(Term Ends 2023)



**Rep. Dave Loebsack**  
(D-IA) 2<sup>nd</sup> District  
Energy and Commerce  
(Term Ends 2021)



**Rep. Abby Finkenauer**  
(D-IA) 1<sup>st</sup> District  
Economic Growth  
(Term Ends 2021)



**Rep. Cheri Bustos**  
(D-IL) 17th District  
Agriculture  
Transportation and  
Infrastructure  
(Term Ends 2021)





U.S. ARMY

# Quad City Mayors



**Reggie Freeman**  
East Moline, IL

- Elected Mayor in 2017
- Former Police Chief of East Moline (ret. 2004)
- Former regional manager for IL Sec. of State Driver Services
- New mayor that brings a law enforcement and State of Illinois background to position



**Mike Thoms**  
Rock Island, IL

- Elected Mayor in 2017
- Former Renaissance Rock Island President
- Former Executive of Thoms-Prostler Co (TPC food services)
- Co-owner of Fyre Lake Golf Course
- No previous public service positions
- New mayor that brings a business background



**Stephanie Acri**  
Moline, IL

- Elected Mayor in 2017
- BS in Mechanical Engineering
- Served as Alderman at Large for Moline from 2011-2017
- Serves on Junior Achievement Board
- New Mayor who has advanced experience in manufacturing
- Owner of Evans Premium Manufacturing



**Bob Gallagher**  
Bettendorf, IA

- Elected Mayor in 2011
- BA in Communications and Psychology, University of Iowa; JD Marquette Law School
- Serves on the Eastern Iowa Community College Board and RIADG
- Partner in law firm



**Frank Klipsh**  
Davenport, IA

- Elected Mayor in 2015
- BS in Health and Physical Education, SW Missouri St.; Masters in Education, University of Arizona
- Serves on Palmer College of Chiropractic
- Bring new business mindset to group of mayors
- Former CEO of Scott County YMCAs

# Rock Island Arsenal Campaign Plan

Community Partnerships  
Rock Island Arsenal Tenants

## Integrated RIA-QCA Community

Contribute to the Quad Cities Community

QC School District Engagement and Opportunities

Promote RIA Within the Quad Cities

## 21st Century Workforce

Expand Volunteer, Intern and NPWE Opportunities

Maximize Installation Health, Wellness, & Resiliency

Partner with Academia on Education & Training

## Quality of Life

Integrate Military Children into Quad Cities Schools

Innovative FMWR Programs that support the Arsenal Team

Provide Quality Child & Youth Services

## Transformation

Cost Reduction Campaign – Preserve Future Buying Power

Tri-Garrison and Bi-State Collaboration

Develop Quarters 1 into an Asset Shared With the Community

## Infrastructure & Sustainability

Prioritize Infrastructure Sustainment

Provide Space to DOD & Federal Entities

Utility System Security, Efficiency, and Resilience

### Outcomes

... Continue to build sustained community relations capitalizing on already strong relationships to maximize involvement

... Educated, trained, healthy, and productive workers and leaders

... A desirable, family-oriented community to live, play, and work with standard and equitable services and support to Service Members, Families, Retirees, Veterans, and DOD Civilians

... A collaborative Federal, Public, Private environment contributing to the economic prosperity of the Quad Cities

... Infrastructure that supports tenant missions, secure utilities, and an energy self-sufficient installation

### End-State RIA 2040

...A collaborative Federal, Public, Private environment

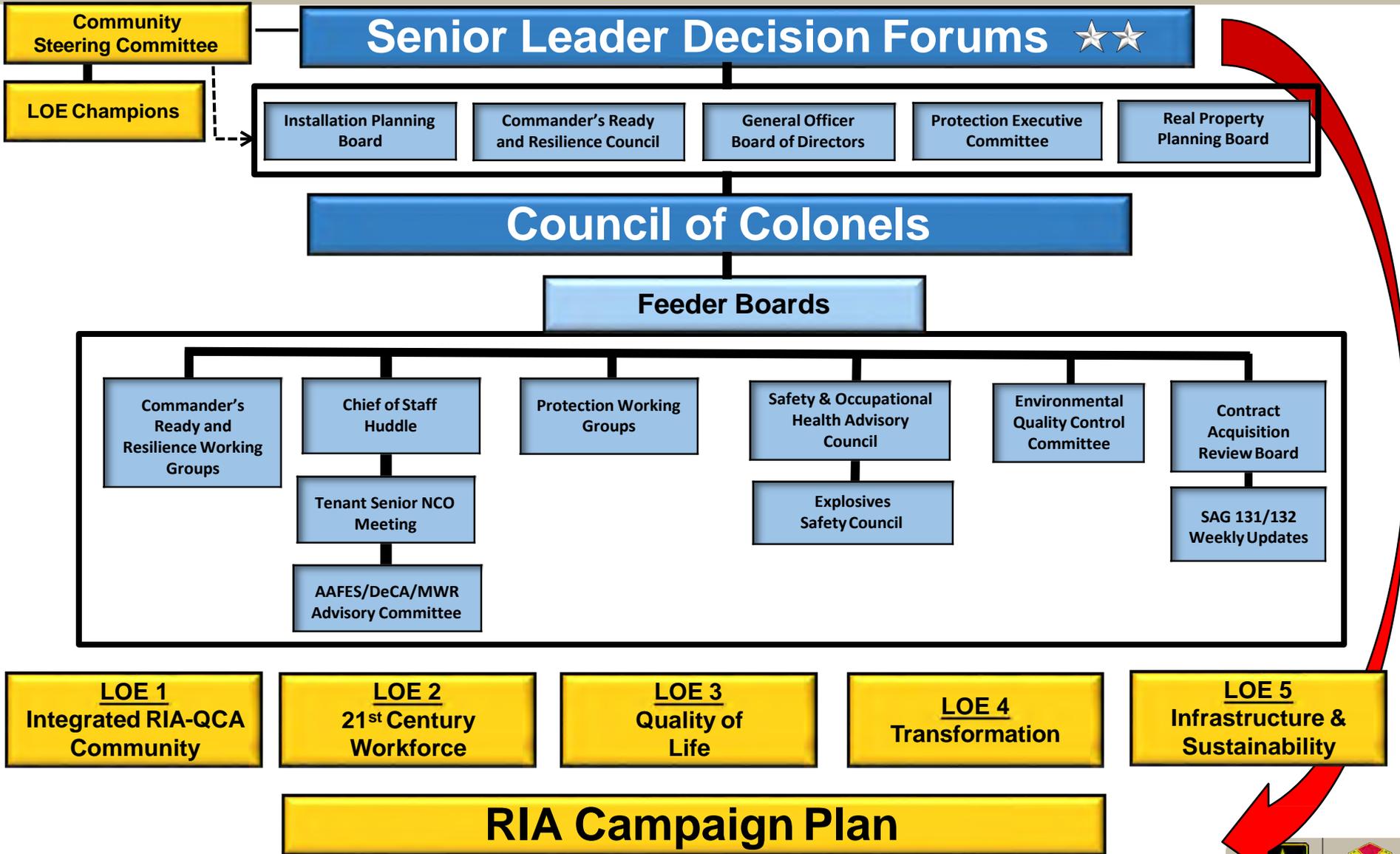
...Meet the readiness needs of the Army

...Joined with our Quad Cities Community to participate in the Q2030 Vision

...Strategic partnerships focused on the future



# RIA Installation Governance Process



As of: 4 Oct 18

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61

FY2019

# Rock Island Arsenal Initiatives

## Rock Island Arsenal Initiatives



**Expand Educational Partnerships with QCA School Districts**

**Quarters One/Golf Course and Associated Facilities Enhanced Use Lease**

**Army Family Housing**

**Cost Reduction Campaign  
(Energy, Acquisition, IGSA's, Services)**



# US Army Garrison Rock Island Arsenal



## PERSONNEL

- Military 2
- DA Civilians 224
- Non Appropriated Funds 175
- Contractors 130

## AVERAGE AGE OF WORKFORCE

- Age 46
- Retirement Eligible 12%

## EDUCATION LEVELS

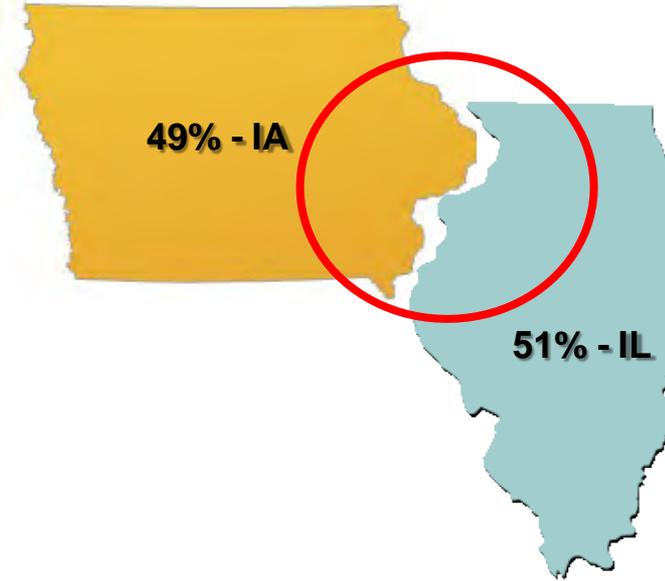
- Bachelor's 26%
- Master's or above 11%

## ANNUAL PAYROLL

- Military \$ 278.0K
- Civilian \$ 22.6M
- NAF \$ 6.0M

## SERVICE CONTRACTS

- Annual Value \$22.6M

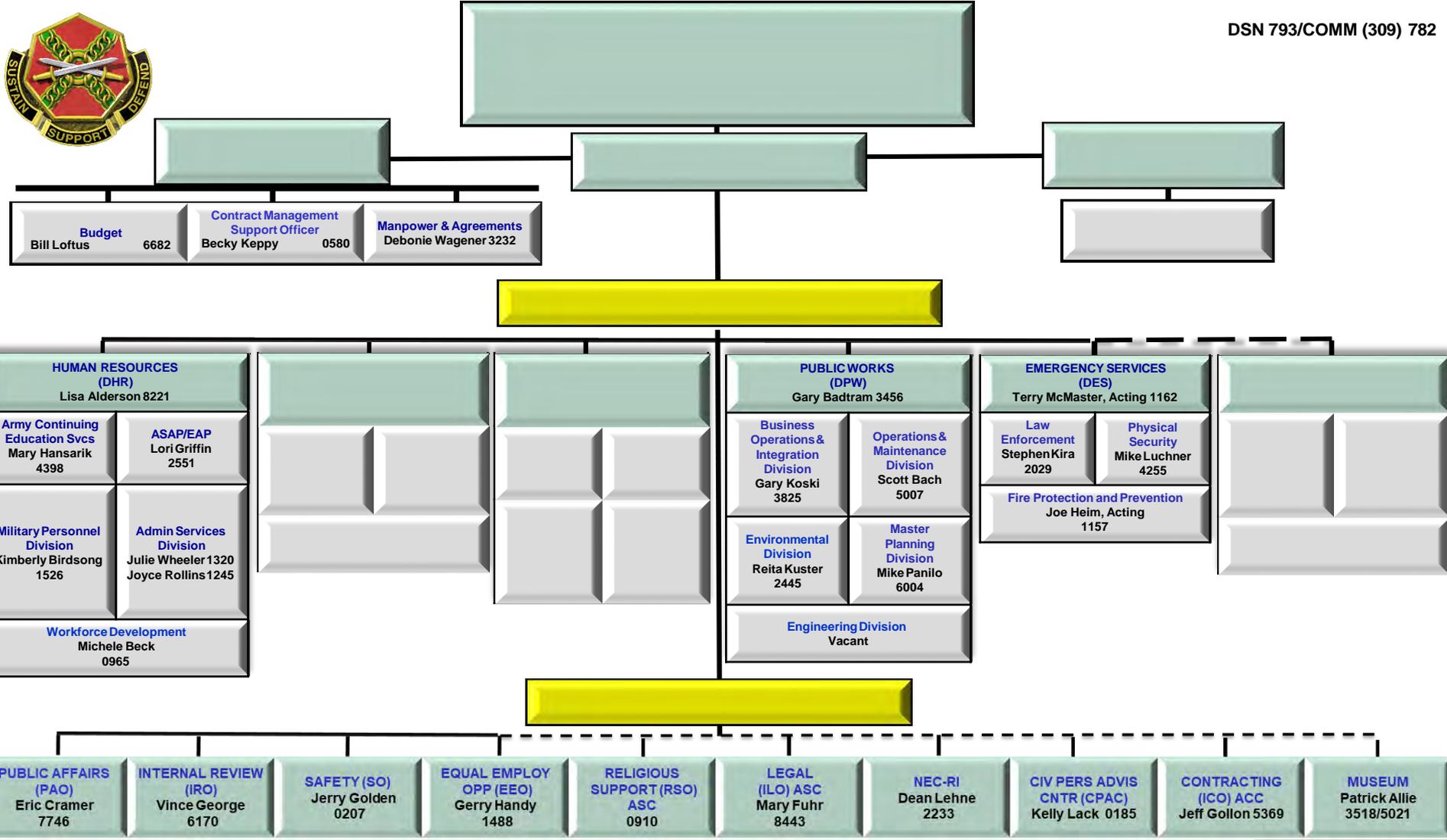


*Providing sustainable facilities and services to support our Nation's Warfighters*



# USAG RIA ORGANIZATIONAL STRUCTURE

DSN 793/COMM (309) 782



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# School Support Services

## School Districts Served

### Metropolitan Area:

- \* Moline-Coal Valley
- \* Rock Island-Milan
- United TWP
- Silvis
- East Moline
- \* Bettendorf
- \* Davenport
- \* Pleasant Valley
- North Scott

\* Servicing School Districts

POC: David VanderHeyden  
DSN 793-2828

### Rural Area:

- Mercer County
- Orion
- Rockridge
- Geneseo
- Sherrard
- Cambridge

### Private Schools:

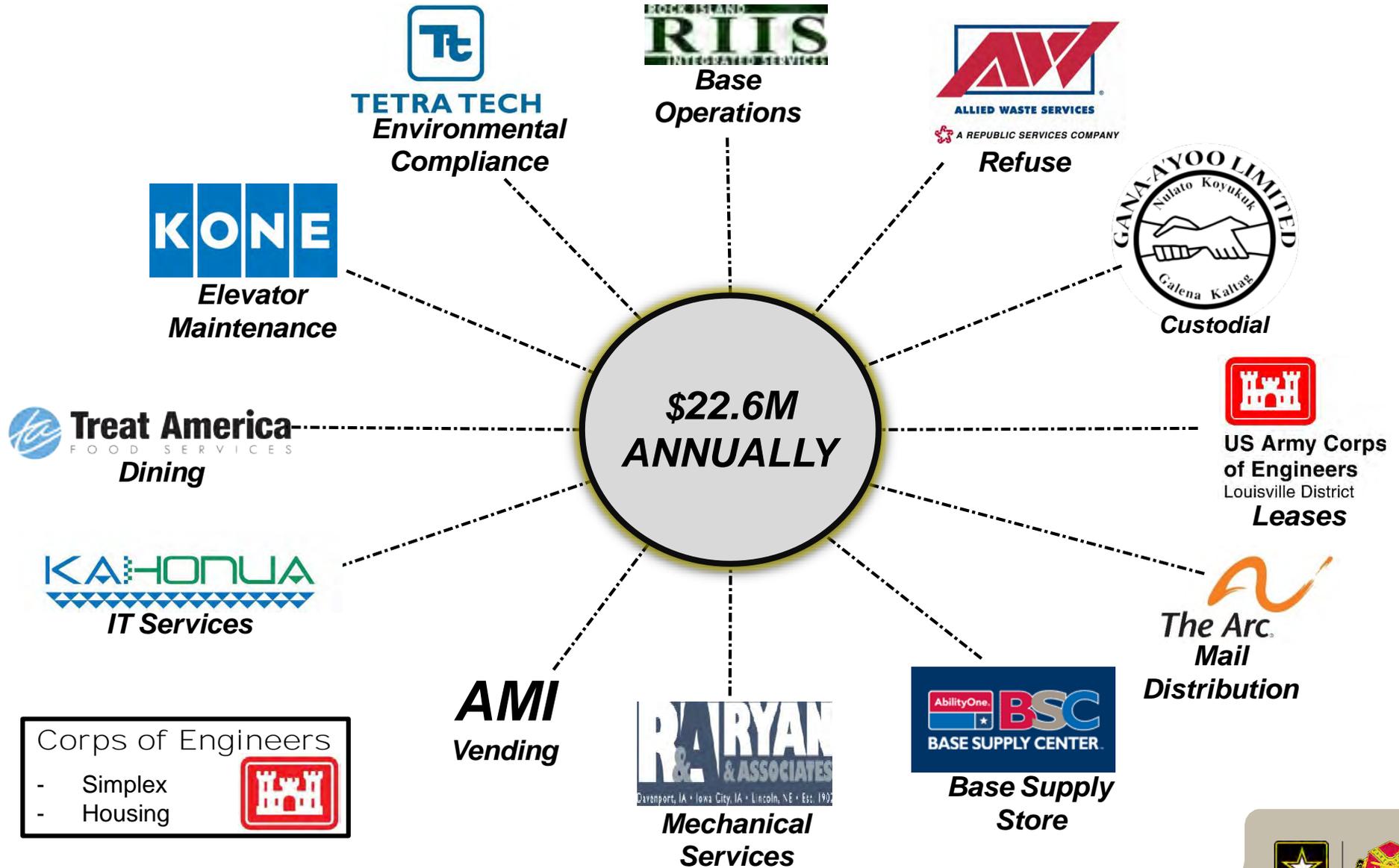
- Alleman
- Assumption
- Seton Catholic
- QC Christian
- East Moline Christian
- Rivermont Collegiate
- Trinity Lutheran
- Jordan Catholic
- Temple Christian
- J.F. Kennedy Catholic
- Lourdes Catholic



**Bridging between Military youth and local schools**



# Major Contractors & Services



# Community Services



# Family and Morale, Welfare and Recreation



**CHILD, YOUTH & SCHOOL SERVICES (CYSS)**



**SPORTS COMPLEX**



**DINING FACILITIES**



**CHILD DEVELOPMENT CENTER (CDC) PART TIME PRESCHOOL**



**FITNESS CENTER**



**AUTO CRAFT SHOP**



**PAVILLIONS**



**OUTDOOR RECREATION**



# Local Partnerships

SERVICE	ORGANIZATION
Medical & Behavioral Health	Unity Point/Genesis
Fire Truck Maintenance	City of Moline, IL
E – 911	County of Rock Island, IL
Sewage Treatment	City of Rock Island, IL
Law Enforcement Agencies Data System	State of Illinois
Sexual Assault Nurse Examiner	Trinity/Genesis
Military Comfort Support	USO
DANTES Subject Standardized Test & College-Level Examination Program	Western Illinois University
Materials, Programming, Youth Programming	Boys & Girls Club of America
Sports Programs – T-ball, Soccer, Flag Football, Basketball	Two Rivers YMCA

*Working with Quad Cities Chamber to expand into other areas*



# Local Partnerships

SERVICE	ORGANIZATION
Curriculum & Programming	4-H
US Army Corps of Engineers – Louisville District	Leases
Library Services	City of Davenport, IA
Snacks and Drinks Vending Services	Illinois Committee of Blind Vendors
Computers for Schools	Various organizations through LRC
Presentations & Tours	QC Paranormal Society

*Working with Quad Cities Chamber to expand into other areas*



# Army Family Housing

## FY16 Project

Completed October 2018 - 30 duplexes on Rodman Ave and 8 single family homes on west end of RIA



## FY15 Project

Completed September 2018 - 33 single family homes on west end of RIA

**End State = 80 AFH (New = 71, Existing = 9)**



# Partially Furnished Administrative Space

BUILDING #	FLOOR	CURRENT TYPE OF SPACE	SQ FT	CAT CODE DESCRIPTION
62	B	Admin Vacant	6,426	Admin GP
90	3	Admin Vacant	9,293	Admin GP
108	1	Admin Vacant	43,347	Admin GP
108	2	Admin Vacant	43,377	Admin GP
109	1	Admin Vacant	5,347	Admin GP
109	2	Admin Vacant	5,313	Admin GP
109	3	Conference Vacant	5,278	Org Classroom
110	2	Admin Vacant	44,137	Admin GP
110	3	Admin Vacant	12,767	Admin GP
131	1	Admin Vacant	2,599	Admin GP
131	2	Admin Vacant	5,903	Admin GP
131	3	Admin Vacant	9,259	Admin GP

193,046 GSF

## MOVE IN READY

Adequate space for approximately 850 personnel  
Space includes cubicles, private offices,  
conference rooms, secure VTC and ample parking

## IN ADDITION

Re-purpose/expansion capability = 239K GSF = 1,039 people



# Swing-Span Bridge Structure 320

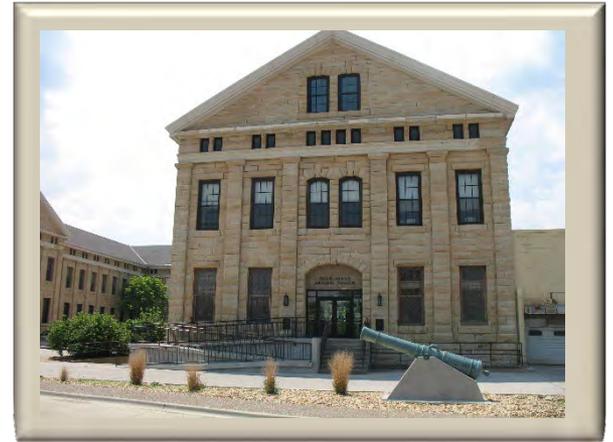


- Appropriated under Congressional Acts 14 Statute 485, March 2, 1867 and 15 Statute 48, July 20, 1878
- Constructed in 1895
- The 122 year old bridge spans the Mississippi River adjacent to Lock and Dam 15
- Combination highway, railroad, trail and pedestrian structure
- 1,549 foot long roadway deck
- 1,848 foot long railroad deck
- 366 foot long swing span allows passage to river traffic
- 2016 replacement value of \$92M
- Annual Operating Cost ~ \$1.818M
- Annual Sustainment Funding ~ \$358.5K



# Rock Island Arsenal Museum

- **SECARMY signed an Army Directive on 5 Dec 16 forming the Army Museum Enterprise (AME), creating executive control of Army Museums under a single Headquarters**
- **In Feb 17 Center of Military History (CMH) decided to keep the RIA Museum open under the AME**
- **The RIA Museum transferred from IMCOM/RIA Garrison to the AME on 1 Oct 18**
- **Garrison will provide the basic infrastructure and municipal services**
- **CMH hired a Museum Director as of 6 Aug 18, and will hire an assistant**
- **ASC History Office assumed responsibility for the Museum Resource Center in Jun 17, providing support and access to the archival/photo collection**
- **RIA Garrison continues to assist in the way forward for the Museum**



# Closing Thoughts

- **RIA is approximately a 1.5 square mile island on the Mississippi River that is absolutely critical to supporting our worldwide forces**
- **An Installation with a strategic global reach**
- **If RIA units collectively were a corporation, it would be a Fortune 100 company comparable to John Deere and Alcoa**
- **Committed to being a collaborative federal, public-private Center of Excellence to meet the readiness needs of the Army and support the economic prosperity of the greater Quad Cities region**
- **The workforce is highly talented, professional, versatile and experienced. They are critical to the Army and the Defense of our nation**



# End of Brief





**ARMY MEDICINE**  
*One Team...One Purpose*  
Conserving the Fighting Strength Since 1775

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## Part F: MTF Mission Brief

# USAMEDDAC– Fort Campbell

## Command Brief

*For The NDAA 17 Section 703 Site Visit*

29 April 2019



**Pre-decisional – FOUO – Pre-decisional**

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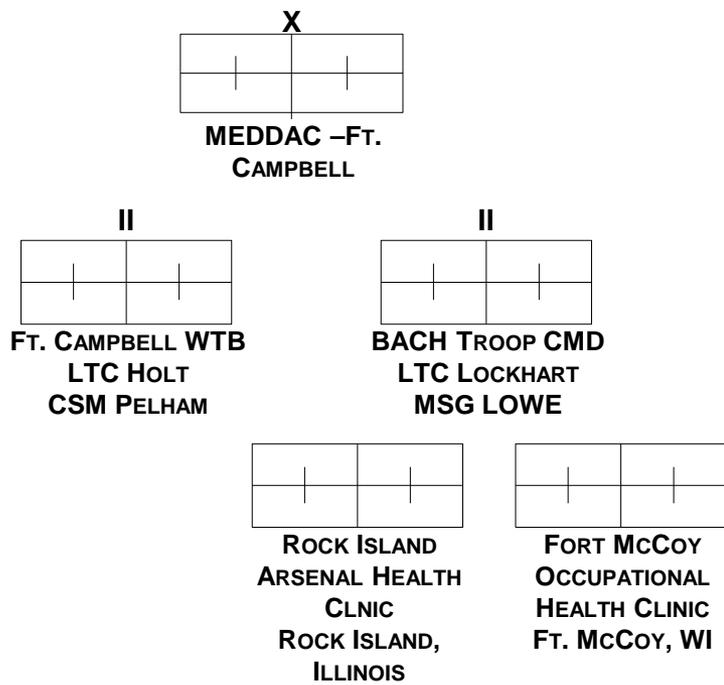
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- **101<sup>st</sup> MISSION:** The 101<sup>st</sup> Airborne Division (Air Assault) provides our Nation an unmatched expeditionary Air Assault capability to conduct forcible entry and other worldwide unified land operations in support of combatant commanders.
- **FORT CAMPBELL MISSION:** Fort Campbell sets the standard for integrating and delivering installation services and base support to ensure readiness, empower resiliency, and enable our Soldiers, families, and civilians, retirees, and community partners to remain...unmatched!
- **VISION:** The 101<sup>st</sup> Airborne Division (Air Assault) and Fort Campbell provide a premier force projection platform and the best trained, most highly disciplined, and agile and adaptable units that give our Army an unmatched capability to conduct forcible entry Air Assault operations in any environment, and win decisively. Our inspired Soldiers, leaders, and civilians are renowned for physical and mental toughness, innovation, unwavering character, competence, and commitment to our team – a team that takes care of one another, is strengthened by our families, and is a superb partner with our community.



# MEDDAC – Fort Campbell, KY Command Structure



**COL McQueen**



**CSM Earle**

### BACH Daily Stats

Outpatient Clinic Visits	2,339
Inpatient Census	27
Bed Capacity	43
SRP Soldiers per month	3,500
Prescriptions	2,270
Radiology Procedures	489
Laboratory Procedures	1,643

### Staffing

Military	433
Civilian	1,372
Contract	60
WTB Cadre	106
Borrowed Manpower	84
Students	<b>37</b>
<b>Total</b>	<b>2092</b>

**Mission:** USA MEDDAC-Ft. Campbell supports ready Soldiers and healthy Families through high quality, safe, accessible health care; while relentlessly pursuing improvement, providing outstanding service, leveraging innovative technology and developing the next generation of Army healthcare leaders.

**Vision:** "A Team that delivers Medical Readiness and ensures Ultimate Experiences by providing Optimal Outcomes"



# MEDDAC – Fort Campbell

## • BASIC FACTS MEDDAC-Campbell

- Large Community Hospital
- Warrior Transition Battalion
- Intrepid Spirit Center/ DVBIC
- 72,000+ Enrolled Patient Population
- 2,000 Staff
- 39 Operational Beds
- \$219 Million Annual Operating Budget
- IPAP Phase 2, Lab Tech, Rad Tech, ENT Tech training site
- Major units support: 101<sup>st</sup> Airborne Division (Air Assault), 586<sup>th</sup> Hospital Center, 5<sup>th</sup> SFG, 160<sup>th</sup> SOAR

## • Strategic Concerns:

1. Medical Readiness
  - Decreasing Musculoskeletal injuries
  - Decreasing overdue PHAs
  - Inpatient Behavioral Health Operational
  - Anthrax vaccination at unit level
  - Integrated Disability Evaluation System Processing
2. MTOE-Assigned Personnel
  - Establish Relationships and Processes to Manage MAP
  - VUMC Trauma MTA
  - Army Medicine Individual Critical Task List (ICTL)
3. DHA/ NDAA Transition
4. Health Service Area Transition
  - Rock Island Arsenal
  - MFGI-Ft. McCoy



## MEDDAC Leaders

- COL Steven Richter, Deputy Commander for Administration
- LTC James Brown, Deputy Commander for Clinical Services
- COL Amanda Forristal, Deputy Commander for Nursing
- Mr. Jim Nix, Deputy to the Commander for Quality and Safety

## Fort Campbell Installation Leaders

- MG Brian E. Winski, Commanding General, 101<sup>st</sup> Airborne Division (Air Assault)
- BG John Brennan, Deputy Commanding General (Operations)
- BG Kenneth Royar, Deputy Commanding General (Support)
- CSM Todd W. Sims, Division Command Sergeant Major
- COL Joseph Kuchan, Garrison Commander
- CSM Jason Osborne, Garrison Command Sergeant Major

## Rock Island Arsenal Installation Leaders

- MG Duane A. Gamble, Commanding General, Rock Island Arsenal and Commanding General, Army Sustainment Command
- CSM Joe M. Ulloth, Rock Island Arsenal Command Sergeant Major
- LTG Thomas S. James, Jr., Commanding General, First Army Command
- CSM Todd W. Sims, Command Sergeant Major, First Army Command
- BG Michelle T. Letcher, Commanding General, Joint Munitions Command
- CSM Brian J. Morrison, Command Sergeant Major, Joint Munitions Command
- COL Stephen C. Marr, Garrison Commander
- CSM Brian D. Heffernan, Garrison Command Sergeant Major



# Capabilities & Services - BACH

## ▪ Staffing – BACH :

- AD/Reserve: 433
- DAC: 1,372
- Contract: 60
- WTB Cadre: 106
- Borrowed Manpower: 84
- Military Students: 37

## ▪ Bed Capacity:

- Staffed: 43
- Bed Days: 27

## ▪ Beneficiaries Served:

- Eligible: 92,315
- MTF Enrolled: 70,619
  - AD: 25,622
  - ADFM: 29,154
  - Ret/Other: 15,843
- Network Enrolled: 11,125
  - ADFM: 2,233
  - Ret/Other: 8,892

## ▪ Funding:

- Budget: \$219 Million
- Purchased Care: \$66 Million

## ▪ Facilities:

- 34 Buildings
- 1,014,510 square feet

- Allergy
- Cardiology
- Dermatology
- Educational and Developmental Intervention
- Exceptional Family Member
- Family Practice
- Internal Medicine
- Ophthalmology
- Occupational Health
- Pain Management
- Pediatrics
- Pharmacy Services
- Physical Therapy / Chiropractic
- Preventive Medicine
- Soldier Health Services
- SRP
- Traumatic Brain Injury Care
- Warrior Transition Care
- Behavioral Health
- Laboratory Services
- Radiology
- Family Advocacy
- Gastroenterology
- General Surgery
- Neurology
- Nuclear Medicine
- Nutrition Therapy
- Obstetrics / Gynecology
- Occupational Therapy
- Optometry
- Oral Surgery
- Orthopedics
- Otolaryngology
- Podiatry
- Urology
- Sleep Studies
- Aviation / Aerospace Medicine
- Tele-Endocrinology

## ▪ A Typical Day at BACH:

- 4 births
- 14 discharges
- 10 surgeries
- 111 ER visits (AD=40)
- 2,270 prescriptions filled
- 137 vaccines
- 489 radiology services
- 1,643 lab services
- 16-20 virtual encounters
- 2,296 outpatient encounters
- 1,300 meals served
- 15 staff members deployed
- 3,500 Soldiers per month processed through SRP Site

## ▪ Major Units Supported

- 101<sup>st</sup> Airborne Division (Air Assault)
- 5<sup>th</sup> Special Forces Group
- 160<sup>th</sup> Special Operations Aviation Regiment
- 44<sup>th</sup> Medical Brigade
- US Army Installation Management Command
- TN Army National Guard



## RIAHC Services Provided

- Primary Care
- Behavioral Health
- Laboratory (Limited)
- Hearing /Vision Conservation ( Limited)
- Pharmacy
- Health Benefits Advisor

### ▪ **Staffing – RIAHC :**

- AD/Reserve: 3
- DAC: 21

### ▪ **Beneficiaries Served:**

Eligible: 6,730  
MTF Enrolled: 2,240  
    AD: 542  
    ADFM: 880  
    Ret/Other: 818

### ▪ **Major Units Supported**

Army Sustainment Command  
First Army Command  
Joint Munitions Command  
US Army Installation  
Management Command



## SOLDIER and FAMILY / PRIMARY CARE SERVICES

- **SCMH Management & Support staff IAW IHSP:** Chief, SHS, manages medical staff and schedules to ensure successful delivery of these services. Includes nursing and medical staff assistance support to FORSCOM providers
  - Aviation Medicine heavy with 160<sup>th</sup> SOAR and 101<sup>st</sup> CAB
  - 5<sup>th</sup> SFG transition from SCMH to own clinic. Still requires BACH resources
  - Specialty care through Physical Therapists and 68F/ PT Specialists, Embedded/Integrated Behavioral Health, Clinical Nursing Case Management (RN), Clinical Pharmacist, Dietician, Physical Evaluation Liaison Officer (PEBLO) Assistant, IM/IT network and CHCS/AHLTA platform support, and Joint Commission survey of eligible Cat 500 buildings in support of SCMH.
  - Laboratory, pharmacy, optometry, audiology, physical therapy, and radiology services sufficient to meet active duty demand
- **Physical Therapy:** Embedded and RPRT
- **Fit for Duty Clinic:** PT and Ortho provide immediate determination
- **EFMP:** 1,807 Active Duty SM currently enrolled. Dependents managed ~2,600. 102 specialties in the Network (of which we provide 36 in house)



## SPECIALTY CARE/ ADDITIONAL SERVICES

- **Inpatient Behavioral Health:** 8 of 12 beds, 15 of 22 Civ. Staff. Demand keeping both in-house and network full
- **SUDCC** integrated within **EBH**
- **WTU:** population 160 w/capacity of 235, supported by 105 staff
- **IDES:** 8 providers supporting over 1,300 cases per year. Co-located IDES DOD, VHA, VBA, and SMEBC personnel in same facility as best practice
- **SRP Support:** 66,000 Soldiers annually. All readiness, pre/post-deployment-related immunizations for the installation and virtual PHA for Soldiers inprocessing FTCKY, significantly reducing the number of Soldiers in MRC 4
- **Virtual Health / PHA / Tele Sub Specialty**
- **INTREPID Spirit:** Pain, TBI, Neuro-Psych/Opt., Sleep Lab
- **Nutrition Care:** ABCP counseling; Enterprise Menu pilot; Health Promotion/ Performance Nutrition
- **LOG:** CLVIII and Immunizations (Anthrax at unit level)
  - Installation Medical Support Activity (IMSA)
  - Installation Medical Maintenance Activity (IMMA)
- **HSA** Rock Island, IL and Ft. McCoy, WI. Primary Care, Occ Health and Annual Training Site Spt
- **MFGI** mission support Ft. McCoy, WI



## HOW BACH SUPPORTS THE READY MEDICAL FORCE

- Credentialing, privileging, and primary source verification of licensure of all medical and dental providers IAW AR 40-68
- Vanderbilt Trauma Center Partnership
- MTOE Assigned Support: 50 of 60 are assigned to 531<sup>st</sup> HC
- MED Augment: 18 staff for an average 200 days (not including ROTC Cadet Summer: 5 staff, average 108 days)
- MEDCOM Directed BACKFILL: 8 staff, total of 227 days
- IPAP Phase II. 15-18 students annually
- MOS Phase II Training courses: LAB Tech (5), RAD Tech (6), OR, OT, OPTHO, ENT Techs (1-2 each)
- VA Resource Sharing Agreement. TVHS growth is in Clarksville. Capacity leakage to BACH for PC, BH and surgeries, to include total joint surgeries
- Social Worker Internship Program (SWIP): 6 students, 2 staff
- 68W Sustainment, ACLS, PALS, BLS Courses: 800 students per month
- Trauma Nurse (TNCC): 20 students quarterly
- Paramedic Program: 5 per course, overseen by Fayetteville Technical Community College (Ft. Bragg, NC), 9 month program
- 18D Medical Proficiency Training: 1 SM in course of 2-5 weeks
- Special Operations Clinical Training: 4 SM, 2 week course



## Medically Ready Force

**Medical Readiness:** Maintain a consistent deployability rate of over 99% for installation Soldier population of approximately 550 Soldiers.

- Screen and provide medical clearance for approximately 24 civilian employees annually
- Same day access provides Soldiers an opportunity to return to duty within 90 minutes

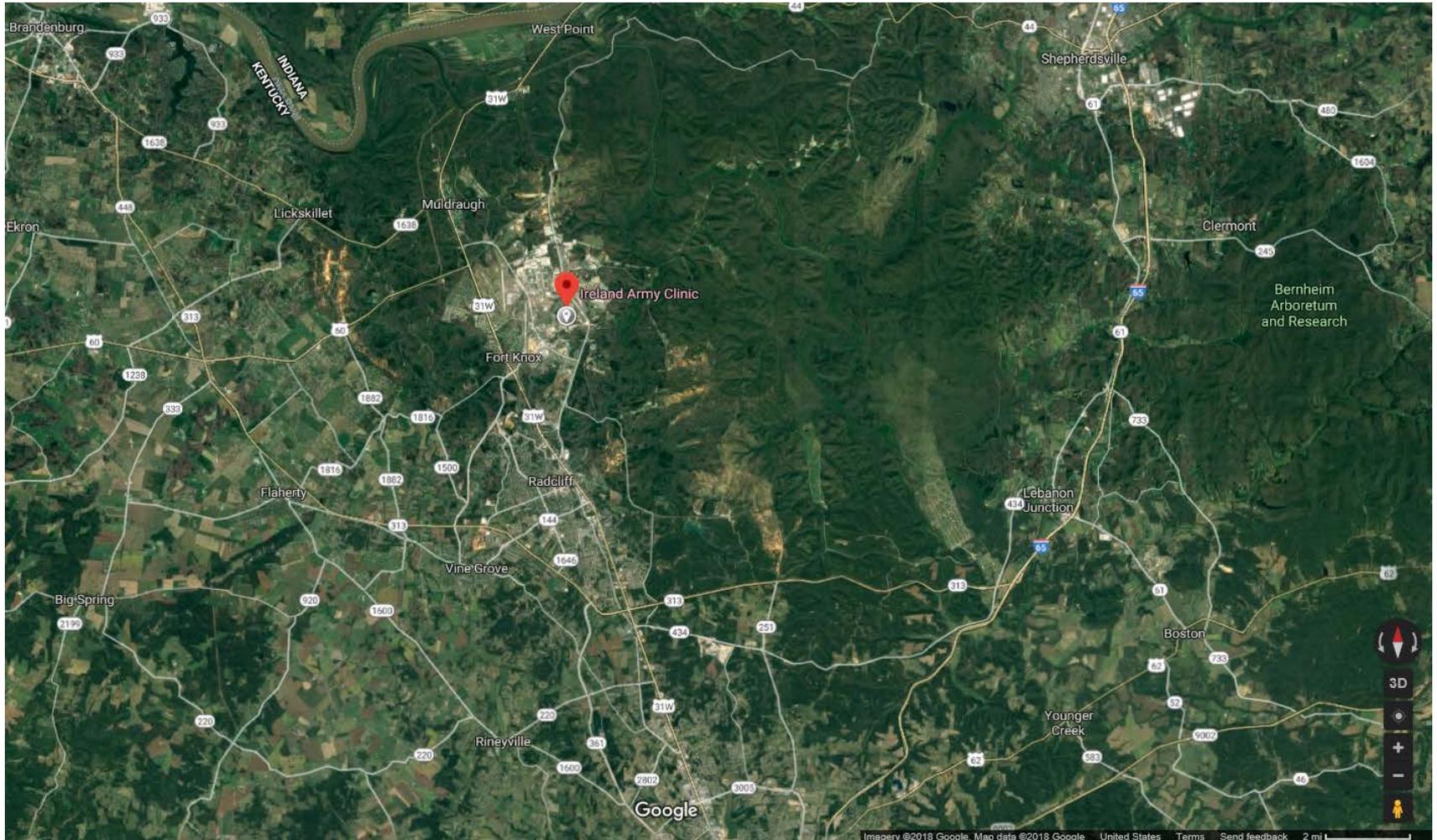
**Installation Support:** Presents access and patient satisfaction data for Installation CR2C

## Ready Medical Force

**Virtual Health:** Since the transition from Fort Knox to Fort Campbell in October 2018, RIAHC is working on initiatives to incorporate virtual health at Rock Island.

# **Part G: MTF Portfolio (Full)**

# IRELAND ARMY COMMUNITY HOSPITAL – FT KNOX



# Table of Contents

<u>Section</u>	<u>Slide #</u>
Overview.....	<u>3</u>
Inpatient Care.....	<u>4</u>
Ambulatory Care.....	<u>7</u>
Pharmacy.....	<u>22</u>
Radiology.....	<u>32</u>
Laboratory.....	<u>41</u>
Staffing.....	<u>50</u>
Eligible Population and Enrollment.....	<u>59</u>

# ACH Ireland – Overview

☐ # of Buildings and Min/Max Age<sup>1</sup>: 1, 61

☐ Avg # of Encounters per day<sup>2</sup>:

Tmt DMIS ID	Tmt DMIS ID Name	2014	2015	2016	2017	2018
0061	AHC IRELAND-KNOX	1,504	1,243	1,265	1,215	1,059
0290	AHC ROCK ISLAND ARSENAL	66	62	76	75	64
0296	OHC-BLUE GRASS DEPOT	17	18	16	15	13
1544	OHC-MCCOY	4	5	6	7	5
1545	OHC-TACOM	8	8	6	6	5
7198	NELSON MEDICAL CLINIC-KNOX	80	128		67	53

☐ ER or Immediate Care<sup>3</sup>: None

<sup>1</sup> Source: DHA / Facilities Management Division

<sup>2</sup> Source: M2 CAPER, MEPRS B only, ER (BIA) and Immediate Care (BHI) omitted, Monday-Friday only

<sup>3</sup> Source: M2 CAPER, ER (BIA) or Immediate Care (BHI) coded

# Inpatient Care

# ACH Ireland – Prime/Plus Enrollment Inpatient Care<sup>1</sup>

0061 AHC IRELAND-KNOX Prime/Plus Enrollees Treated in Direct Care										
Product Line	Tmt DMIS ID Name	FY 2016			FY 2017			FY 2018		
		DC Disps	DC CMI	DC Cost per RWP <sup>3</sup>	DC Disps	DC CMI	DC Cost per RWP <sup>3</sup>	DC Disps	DC CMI	DC Cost per RWP <sup>3</sup>
MED	AHC IRELAND-KNOX	127	0.6943	\$ 18,286						
	AMC BAMC-FSH	2	1.0616	\$ 16,269				1	0.9492	\$ 25,055
	AMC TRIPLER-SHAFTER	2	0.6245	\$ 17,659						
	WALTER REED NATL MIL MED CNTR	2	0.8102	\$ 18,908	1	0.5906	\$ 8,875	2	1.7735	\$ 34,443
SURG	ACH BLANCHFIELD-CAMPBELL	3	1.7033	\$ 8,717	3	1.5390	\$ 11,576	4	1.7485	\$ 9,362
	AF-MC-88th MEDGRP-WRIGHT-PAT	4	1.9079	\$ 7,163						
	AHC IRELAND-KNOX	126	1.3578	\$ 17,496						
	AMC BAMC-FSH	1	1.3630	\$ 9,424				2	1.4304	\$ 8,732
	AMC WOMACK-BRAGG				2	1.3344	\$ 13,384			
	WALTER REED NATL MIL MED CNTR	1	1.6451	\$ 12,481	2	2.8788	\$ 13,786			
OB	ACH WEED-IRWIN							2	0.9186	\$ 5,586
	AHC IRELAND-KNOX	177	0.5475	\$ 34,684						
NEWBORN	AHC IRELAND-KNOX	163	0.1834	\$ 21,104						
MH	AMC EISENHOWER-GORDON	3	0.6197	\$ 36,137						
	AMC WOMACK-BRAGG	2	0.7173	\$ 18,095						
	WALTER REED NATL MIL MED CNTR				2	0.9608	\$ 35,707			
<b>Total/Overall</b>		<b>630</b>	<b>0.6747</b>	<b>\$ 21,461</b>	<b>20</b>	<b>1.0673</b>	<b>\$ 14,496</b>	<b>21</b>	<b>1.0506</b>	<b>\$ 16,375</b>

0061 AHC IRELAND-KNOX Prime/Plus Enrollees Treated in Purchased Care									
Product Line	FY 2016			FY 2017			FY 2018		
	PC Adms	PC CMI	PC Paid per RWP <sup>2</sup>	PC Adms	PC CMI	PC Paid per RWP <sup>2</sup>	PC Adms	PC CMI	PC Paid per RWP <sup>2</sup>
MED	396	1.0804	\$ 7,145	359	1.0177	\$ 9,747	305	1.0147	\$ 9,694
SURG	378	2.8301	\$ 8,425	409	2.5213	\$ 8,968	271	2.5102	\$ 8,591
OB	103	0.5979	\$ 8,389	262	0.5640	\$ 9,390	239	0.5754	\$ 8,907
NEWBORN	90	0.4569	\$ 7,206	223	0.3201	\$ 7,395	209	0.4976	\$ 8,175
MH	23	0.5958	\$ 6,815	21	0.4804	\$ 8,320	17	0.5141	\$ 10,068
<b>Total/Overall</b>	<b>990</b>	<b>1.6304</b>	<b>\$ 8,039</b>	<b>1,274</b>	<b>1.2761</b>	<b>\$ 9,108</b>	<b>1,041</b>	<b>1.1912</b>	<b>\$ 8,877</b>

<sup>1</sup> Source: Direct Care: MDR SIDR (Detail truncated for low volume; Total/Overall includes truncated volume); Purchased Care: MDR TED-Institutional. Prime/Plus enrolled to the Parent Site. Includes "fix" to newborn enrollment information.

<sup>2</sup> Purchased Care includes 13% increase for overhead burdening.

<sup>3</sup> FY16-17 Direct Care costs based on respective FY MEPRS expenses; FY18 based on FY17 costs, adjusted for inflation.

# ACH Ireland – Prime/Plus Enrollment Inpatient Care<sup>1</sup> – AD Only

0061 AHC IRELAND-KNOX Prime/Plus Enrollees Treated in Direct Care - AD ONLY										
Product Line	Tmt DMIS ID Name	FY 2016			FY 2017			FY 2018		
		DC Disps	DC CMI	DC Cost per RWP <sup>3</sup>	DC Disps	DC CMI	DC Cost per RWP <sup>3</sup>	DC Disps	DC CMI	DC Cost per RWP <sup>3</sup>
MED	AHC IRELAND-KNOX	27	0.6832	\$ 18,279						
	AMC BAMC-FSH	2	1.0616	\$ 16,269				1	0.9492	\$ 25,055
	WALTER REED NATL MIL MED CNTR	2	0.8102	\$ 18,908	1	0.5906	\$ 8,875	1	0.5308	\$ 29,140
SURG	ACH BLANCHFIELD-CAMPBELL	2	1.6239	\$ 8,198	3	1.5390	\$ 11,576	4	1.7485	\$ 9,362
	AF-MC-88th MEDGRP-WRIGHT-PAT	3	2.3561	\$ 6,799						
	AHC IRELAND-KNOX	41	1.2876	\$ 18,058						
	AMC WOMACK-BRAGG				2	1.3344	\$ 13,384			
OB	ACH WEED-IRWIN							2	0.9186	\$ 5,586
	AHC IRELAND-KNOX	36	0.5327	\$ 37,252						
MH	AMC EISENHOWER-GORDON	3	0.6197	\$ 36,137						
	AMC WOMACK-BRAGG	2	0.7173	\$ 18,095						
	WALTER REED NATL MIL MED CNTR				2	0.9608	\$ 35,707			
<b>Total/Overall</b>		<b>128</b>	<b>0.9204</b>	<b>\$ 20,070</b>	<b>13</b>	<b>1.0839</b>	<b>\$ 14,475</b>	<b>13</b>	<b>1.1491</b>	<b>\$ 14,093</b>

0061 AHC IRELAND-KNOX Prime/Plus Enrollees Treated in Purchased Care - AD ONLY									
Product Line	FY 2016			FY 2017			FY 2018		
	PC Adms	PC CMI	PC Paid per RWP <sup>2</sup>	PC Adms	PC CMI	PC Paid per RWP <sup>2</sup>	PC Adms	PC CMI	PC Paid per RWP <sup>2</sup>
MED	47	0.8423	\$ 7,536	43	0.8726	\$ 7,182	40	0.8563	\$ 7,016
SURG	90	2.7753	\$ 8,223	68	2.2910	\$ 7,767	60	2.3779	\$ 8,271
OB	24	0.7238	\$ 8,150	57	0.5671	\$ 9,038	53	0.6046	\$ 9,037
MH	3	0.5853	\$ 6,883	2	0.4780	\$ 7,884	0	0.0000	\$ 0
<b>Total/Overall</b>	<b>164</b>	<b>1.8810</b>	<b>\$ 8,123</b>	<b>170</b>	<b>1.3329</b>	<b>\$ 7,852</b>	<b>153</b>	<b>1.3658</b>	<b>\$ 8,182</b>

<sup>1</sup> Source: Direct Care: MDR SIDR (Detail truncated for low volume; Total/Overall includes truncated volume); Purchased Care: MDR TED-Institutional. Prime/Plus enrolled to the Parent Site. Includes "fix" to newborn enrollment information.

<sup>2</sup> Purchased Care includes 13% increase for overhead burdening.

<sup>3</sup> FY16-17 Direct Care costs based on respective FY MEPRS expenses; FY18 based on FY17 costs, adjusted for inflation.

# Ambulatory Care

# ACH Ireland – Direct Care Appointments by Appointment Status<sup>1</sup>

Appointment Status	0061 - AHC IRELAND-KNOX						0290 - AHC ROCK ISLAND ARSENAL						0296 - OHC-BLUE GRASS DEPOT					
	2016 - # Appts	2016 - % Total	2017 - # Appts	2017 - % Total	2018 - # Appts	2018 - % Total	2016 - # Appts	2016 - % Total	2017 - # Appts	2017 - % Total	2018 - # Appts	2018 - % Total	2016 - # Appts	2016 - % Total	2017 - # Appts	2017 - % Total	2018 - # Appts	2018 - % Total
2 Kept	202,240	48%	174,023	44%	144,766	42%	8,527	35%	8,057	34%	6,817	33%	944	21%	899	21%	960	25%
3 Canceled	56,474	13%	51,968	13%	47,339	14%	1,999	8%	1,898	8%	1,913	9%	261	6%	311	7%	311	8%
4 No Show	10,563	2%	10,393	3%	9,588	3%	1,056	4%	1,021	4%	641	3%	106	2%	143	3%	137	4%
5 Walk In	65,070	15%	55,008	14%	56,534	16%	3,749	15%	3,604	15%	3,799	19%	3,057	68%	2,774	66%	2,358	61%
6 Sick Call	32	0%	442	0%	247	0%												
7 Telcon	87,811	21%	98,045	25%	85,555	25%	8,936	37%	8,872	38%	7,226	35%	67	1%	29	1%	55	1%
8 LWOBS	431	0%	210	0%	176	0%	35	0%	30	0%	21	0%	6	0%	26	1%	17	0%
9 Admin	1,801	0%	827	0%	986	0%	30	0%	5	0%	3	0%	48	1%	22	1%	18	0%
10 Occ-Svc	264	0%	507	0%	410	0%	36	0%	35	0%	25	0%	6	0%	2	0%	6	0%
<b>Grand Total</b>	<b>424,686</b>		<b>391,423</b>		<b>345,601</b>		<b>24,368</b>		<b>23,522</b>		<b>20,445</b>		<b>4,495</b>		<b>4,206</b>		<b>3,862</b>	

Appointment Status	1544 - OHC-MCCOY						1545 - OHC-TACOM						7198 - NELSON MEDICAL CLINIC-KNOX					
	2016 - # Appts	2016 - % Total	2017 - # Appts	2017 - % Total	2018 - # Appts	2018 - % Total	2016 - # Appts	2016 - % Total	2017 - # Appts	2017 - % Total	2018 - # Appts	2018 - % Total	2016 - # Appts	2016 - % Total	2017 - # Appts	2017 - % Total	2018 - # Appts	2018 - % Total
2 Kept	733	47%	946	51%	767	61%			11	1%	4	0%						
3 Canceled	184	12%	269	14%	246	20%	16	1%	36	3%	21	2%			51	1%	374	4%
4 No Show	28	2%	76	4%	62	5%			1	0%								
5 Walk In	588	38%	545	29%	170	14%	1,241	98%	1,075	87%	892	90%			3,214	50%	5,968	71%
6 Sick Call	21	1%	18	1%	1	0%									2,921	46%	1,571	19%
7 Telcon	1	0%					5	0%	113	9%	77	8%			96	1%	429	5%
8 LWOBS	1	0%	2	0%											17	0%	13	0%
9 Admin	7	0%			2	0%			3	0%					112	2%	61	1%
10 Occ-Svc							1	0%	2	0%					1	0%	17	0%
<b>Grand Total</b>	<b>1,563</b>		<b>1,856</b>		<b>1,248</b>		<b>1,263</b>		<b>1,241</b>		<b>994</b>		<b>0</b>		<b>6,412</b>		<b>8,433</b>	

<sup>1</sup> Source: M2 Appointment, includes MEPRS Codes B\*\*, FBI, and FBN.

# ACH Ireland – Direct Care Appointments by Appointment Type<sup>1</sup>

Appt Type Group	0061 - AHC IRELAND-KNOX						0290 - AHC ROCK ISLAND ARSENAL						0296 - OHC-BLUE GRASS DEPOT					
	2016 - # Appts	2016 - % Total	2017 - # Appts	2017 - % Total	2018 - # Appts	2018 - % Total	2016 - # Appts	2016 - % Total	2017 - # Appts	2017 - % Total	2018 - # Appts	2018 - % Total	2016 - # Appts	2016 - % Total	2017 - # Appts	2017 - % Total	2018 - # Appts	2018 - % Total
24HR	37,389	9%	46,351	12%	32,370	9%	2,431	10%	2,277	10%	2,120	10%						
ACUTE	1,677	0%	1,568	0%	734	0%	536	2%	565	2%	304	1%	62	1%	47	1%	160	4%
APV	1,517	0%																
EROOM	15,984	4%	1	0%														
FTR	159,442	38%	141,469	36%	129,340	37%	5,277	22%	5,600	24%	5,597	27%	242	5%	166	4%	80	2%
GRP	30,252	7%	23,066	6%	19,114	6%												
PCM	9,421	2%	8,438	2%	7,370	2%	99	0%					6	0%				
PROC	15,797	4%	12,266	3%	11,993	3%	865	4%	907	4%	849	4%						
ROUT	18,336	4%	19,017	5%	22,483	7%	2,937	12%	2,514	11%	3,472	17%	2,137	48%	1,125	27%	1,090	28%
SPEC	34,757	8%	28,442	7%	25,571	7%	1	0%										
T-CON*	90,532	21%	100,393	26%	87,727	25%	9,178	38%	9,072	39%	7,391	36%	78	2%	32	1%	61	2%
WELL	9,582	2%	10,412	3%	8,899	3%	3,044	12%	2,587	11%	712	3%	1,970	44%	2,836	67%	2,471	64%
<b>Grand Total</b>	<b>424,686</b>		<b>391,423</b>		<b>345,601</b>		<b>24,368</b>		<b>23,522</b>		<b>20,445</b>		<b>4,495</b>		<b>4,206</b>		<b>3,862</b>	

<sup>1</sup> Source: M2 Appointment, includes MEPRS Codes B\*\*, FBI, and FBN.

# ACH Ireland – Direct Care Appointments by Appointment Type<sup>1</sup>

Appt Type Group	1544 - OHC-MCCOY						1545 - OHC-TACOM						7198 - NELSON MEDICAL CLINIC-KNOX					
	2016 - # Appts	2016 - % Total	2017 - # Appts	2017 - % Total	2018 - # Appts	2018 - % Total	2016 - # Appts	2016 - % Total	2017 - # Appts	2017 - % Total	2018 - # Appts	2018 - % Total	2016 - # Appts	2016 - % Total	2017 - # Appts	2017 - % Total	2018 - # Appts	2018 - % Total
24HR															127	2%	1,514	18%
ACUTE	91	6%	81	4%	20	2%								5,467	85%	6,311	75%	
APV																		
EROOM																		
FTR	2	0%	3	0%					1	0%				165	3%	77	1%	
GRP																		
PCM	1	0%	61	3%			2	0%										
PROC	266	17%	3	0%	2	0%								27	0%	16	0%	
ROUT	53	3%	307	17%	14	1%	1,010	80%	309	25%	34	3%		494	8%	38	0%	
SPEC																		
T-CON*	1	0%	1	0%			6	0%	119	10%	77	8%		105	2%	459	5%	
WELL	1,149	74%	1,400	75%	1,212	97%	245	19%	812	65%	883	89%		27	0%	18	0%	
<b>Grand Total</b>	<b>1,563</b>		<b>1,856</b>		<b>1,248</b>		<b>1,263</b>		<b>1,241</b>		<b>994</b>		<b>0</b>	<b>6,412</b>		<b>8,433</b>		

<sup>1</sup> Source: M2 Appointment, includes MEPRS Codes B\*\*, FBI, and FBN.

# ACH Ireland – FY18 Direct Care Ambulatory Encounters (CAPER)<sup>1</sup>

PRODUCT LINE	0061 - AHC IRELAND-KNOX				0290 - AHC ROCK ISLAND ARSENAL				0296 - OHC-BLUE GRASS DEPOT			
	Seen	Telcon	Total	% of Total	Seen	Telcon	Total	% of Total	Seen	Telcon	Total	% of Total
DERM	7,853	1,160	9,013	3.14%								
IMSUB	15,645	1,218	16,863	5.88%								
MH	23,731	6,566	30,297	10.56%								
OBGYN	2,958	1,065	4,023	1.40%								
OPTOM	10,767	417	11,184	3.90%								
ORTHO	28,720	104	28,824	10.04%								
OTHER	15,667	1,956	17,623	6.14%	3,953	136	4,089	22.93%	3,318	55	3,373	100.00%
PC	96,028	73,150	169,178	58.95%	6,653	7,091	13,744	77.07%				
<b>TOTAL</b>	<b>201,369</b>	<b>85,636</b>	<b>287,005</b>		<b>10,606</b>	<b>7,227</b>	<b>17,833</b>		<b>3,318</b>	<b>55</b>	<b>3,373</b>	

PRODUCT LINE	1544 - OHC-MCCOY				1545 - OHC-TACOM				7198 - NELSON MEDICAL CLINIC-KNOX			
	Seen	Telcon	Total	% of Total	Seen	Telcon	Total	% of Total	Seen	Telcon	Total	% of Total
DERM												
IMSUB												
MH												
OBGYN												
OPTOM												
ORTHO												
OTHER	939	0	939	100.00%	895	77	972	100.00%				
PC									7,524	431	7,955	100.00%
<b>TOTAL</b>	<b>939</b>	<b>0</b>	<b>939</b>		<b>895</b>	<b>77</b>	<b>972</b>		<b>7,524</b>	<b>431</b>	<b>7,955</b>	

<sup>1</sup> Source: M2 CAPER, includes MEPRS Codes B\*\*, FBI, and FBN.

# ACH Ireland – Direct Care Ambulatory Surgery<sup>1</sup>

This facility did not report any workload coded Same Day Surgery.

<sup>1</sup> Source: M2 CAPER, based on the Same Day Surgery Flag. Based on Parent Tmt DMIS ID.

<sup>2</sup> Based on the Optum grouping (e.g., CPT codes 20000-29999 are for the Musculoskeletal System). Only the 1st procedural CPT investigated.

# ACH Ireland – FY18 Direct Care Ambulatory Surgery<sup>1</sup>

## Top 20 Procedure Codes

This facility did not report any workload coded Same Day Surgery.

<sup>1</sup> Source: M2 CAPER, based on the Same Day Surgery Flag. Based on Parent Tmt DMIS ID. Only Procedure 1 analyzed. Prov Agg Total RVU is for the entire encounter.

# ACH Ireland – Ambulatory Workload and Cost<sup>1</sup>

DC = work performed in the MTF; PC = work performed by a provider within the site's PRISM (parent)

	Product Line	Encounters/Services		Average RVU		Cost/Paid per RVU	
		DC	PC	DC	PC	DC	PC <sup>2</sup>
		Encounters	Services	RVU / Encounters	RVU / Services	Full Cost / RVU	Amount Paid / RVU
FY 2018 <sup>3</sup>	PC	190,877	235,616	1.15	0.71	\$ 180	\$ 48
	OBGYN	4,023	9,047	2.15	1.13	\$ 186	\$ 50
	MH	30,297	24,120	2.69	1.27	\$ 106	\$ 56
	OTHER	92,880	186,571	2.13	1.21	\$ 95	\$ 46
	<b>TOTAL</b>	<b>318,077</b>	<b>455,354</b>	<b>1.59</b>	<b>0.95</b>	<b>\$ 135</b>	<b>\$ 48</b>
FY 2017 <sup>3</sup>	PC	214,871	235,543	1.14	0.70	\$ 173	\$ 46
	OBGYN	6,840	17,005	1.96	0.98	\$ 164	\$ 48
	MH	34,234	12,272	2.61	2.57	\$ 96	\$ 39
	OTHER	105,268	165,515	2.15	1.17	\$ 100	\$ 48
	<b>TOTAL</b>	<b>361,213</b>	<b>430,335</b>	<b>1.59</b>	<b>0.95</b>	<b>\$ 132</b>	<b>\$ 46</b>
FY 2016 <sup>3</sup>	PC	199,420	216,354	1.14	0.73	\$ 151	\$ 51
	OBGYN	9,429	13,096	2.30	0.84	\$ 181	\$ 53
	MH	27,296	17,261	2.73	1.86	\$ 96	\$ 53
	OTHER	147,010	143,620	2.06	1.13	\$ 127	\$ 52
	<b>TOTAL</b>	<b>383,155</b>	<b>390,331</b>	<b>1.64</b>	<b>0.93</b>	<b>\$ 134</b>	<b>\$ 52</b>

<sup>1</sup> Source: DC = M2 CAPER; PC = MDR TED Non-Institutional (using “ambulatory” defined by eMSM workgroup; drug costs included; OHI omitted). Includes all beneficiaries. Use caution when making comparisons between DC and PC. Encounters and Services are not comparable. They are provided to give a sense of volume.

<sup>2</sup> Purchased Care includes 13% increase for overhead burdening.

<sup>3</sup> FY16-17 Direct Care costs based on respective FY MEPRS expenses; FY18 based on FY17 costs, adjusted for inflation.

# ACH Ireland – FY18 Direct and Purchased Care Ambulatory Workload by Enrollment Category<sup>1</sup>

Work performed by ACH Ireland (parent)<sup>3</sup>:

AHC IRELAND-KNOX - FY 2018 DIRECT CARE AMBULATORY WORKLOAD																					
Product Line	Prime-Site			Reliant			Prime-Other			Plus			TFL			Not Enrolled			Total		
	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU
PC	147,435	1.17	\$ 179	5,193	0.91	\$ 190	15,918	0.93	\$ 165	20	1.00	\$ 175	5,342	1.15	\$ 207	16,969	1.19	\$ 186	190,877	1.15	\$ 180
OBGYN	3,621	2.16	\$ 186	32	2.55	\$ 189	187	2.03	\$ 184	0	0.00	\$ 0	64	2.20	\$ 176	119	1.95	\$ 180	4,023	2.15	\$ 186
MH	24,807	2.74	\$ 106	512	2.93	\$ 95	3,052	2.38	\$ 110	0	0.00	\$ 0	454	2.83	\$ 113	1,472	2.50	\$ 104	30,297	2.69	\$ 106
OTHER	68,231	2.22	\$ 88	1,048	2.29	\$ 83	7,960	1.92	\$ 82	14	0.77	\$ 248	3,598	2.62	\$ 112	12,029	1.59	\$ 157	92,880	2.13	\$ 95
<b>TOTAL</b>	<b>244,094</b>	<b>1.64</b>	<b>\$ 132</b>	<b>6,785</b>	<b>1.29</b>	<b>\$ 145</b>	<b>27,117</b>	<b>1.39</b>	<b>\$ 121</b>	<b>34</b>	<b>0.91</b>	<b>\$ 200</b>	<b>9,458</b>	<b>1.80</b>	<b>\$ 147</b>	<b>30,589</b>	<b>1.41</b>	<b>\$ 166</b>	<b>318,077</b>	<b>1.59</b>	<b>\$ 135</b>

↑  
71% MCSC

Work performed by a provider within ACH Ireland's PRISM (parent)<sup>2</sup>:

AHC IRELAND-KNOX - FY 2018 PURCHASED CARE AMBULATORY WORKLOAD																					
Product Line	Prime-Site			Reliant			Prime-Other			Plus			TFL			Not Enrolled			Total		
	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU
PC	73,201	0.81	\$ 50	202	1.08	\$ 60	87,031	0.59	\$ 52	10	1.31	\$ 20	12,488	0.74	\$ 47	62,684	0.77	\$ 42	235,616	0.71	\$ 48
OBGYN	3,471	1.64	\$ 49	2	2.86	\$ 48	2,300	0.72	\$ 48	0	0.00	\$ 0	40	2.64	\$ 21	3,234	0.86	\$ 54	9,047	1.13	\$ 50
MH	12,204	1.28	\$ 55	33	2.06	\$ 39	6,069	1.09	\$ 64	0	0.00	\$ 0	53	2.71	\$ 37	5,761	1.40	\$ 51	24,120	1.27	\$ 56
OTHER	120,360	1.24	\$ 48	559	1.50	\$ 52	30,597	1.26	\$ 44	9	1.71	\$ 31	3,721	1.25	\$ 47	31,325	1.04	\$ 40	186,571	1.21	\$ 46
<b>TOTAL</b>	<b>209,236</b>	<b>1.10</b>	<b>\$ 49</b>	<b>796</b>	<b>1.42</b>	<b>\$ 53</b>	<b>125,997</b>	<b>0.78</b>	<b>\$ 50</b>	<b>19</b>	<b>1.50</b>	<b>\$ 26</b>	<b>16,302</b>	<b>0.87</b>	<b>\$ 47</b>	<b>103,004</b>	<b>0.89</b>	<b>\$ 42</b>	<b>455,354</b>	<b>0.95</b>	<b>\$ 48</b>

↑  
98% MCSC

<sup>1</sup> Source: DC = M2 CAPER; PC = MDR TED Non-Institutional (using "ambulatory" defined by eMSM workgroup; drug costs included; OHI omitted). Includes all beneficiaries. Use caution when making comparisons between DC and PC. Encounters and Services are not comparable. They are provided to give a sense of volume.

<sup>2</sup> Purchased Care includes 13% increase for overhead burdening.

<sup>3</sup> Direct Care costs based on FY17 MEPRS expenses, adjusted for inflation.

# ACH Ireland – FY17 Direct and Purchased Care Ambulatory Workload by Enrollment Category<sup>1</sup>

Work performed by ACH Ireland (parent)<sup>3</sup>:

AHC IRELAND-KNOX - FY 2017 DIRECT CARE AMBULATORY WORKLOAD																					
Product Line	Prime-Site			Reliant			Prime-Other			Plus			TFL			Not Enrolled			Total		
	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU
PC	175,140	1.15	\$ 173	4,690	0.67	\$ 164	12,372	1.05	\$ 155	46	1.15	\$ 187	7,396	1.15	\$ 197	15,227	1.17	\$ 166	214,871	1.14	\$ 173
OBGYN	6,262	1.95	\$ 163	29	2.13	\$ 197	283	2.12	\$ 187	0	0.00	\$ 0	83	2.07	\$ 180	183	1.93	\$ 168	6,840	1.96	\$ 164
MH	28,339	2.69	\$ 96	562	2.55	\$ 89	3,072	1.98	\$ 93	3	3.08	\$ 77	543	2.62	\$ 108	1,715	2.32	\$ 98	34,234	2.61	\$ 96
OTHER	77,440	2.27	\$ 94	1,059	1.99	\$ 87	8,699	1.74	\$ 99	22	2.61	\$ 157	3,767	2.65	\$ 106	14,281	1.60	\$ 143	105,268	2.15	\$ 100
<b>TOTAL</b>	<b>287,181</b>	<b>1.62</b>	<b>\$ 131</b>	<b>6,340</b>	<b>1.06</b>	<b>\$ 124</b>	<b>24,426</b>	<b>1.43</b>	<b>\$ 120</b>	<b>71</b>	<b>1.68</b>	<b>\$ 164</b>	<b>11,789</b>	<b>1.70</b>	<b>\$ 146</b>	<b>31,406</b>	<b>1.44</b>	<b>\$ 149</b>	<b>361,213</b>	<b>1.59</b>	<b>\$ 132</b>

↑  
60% MCSC

Work performed by a provider within ACH Ireland's PRISM (parent)<sup>2</sup>:

AHC IRELAND-KNOX - FY 2017 PURCHASED CARE AMBULATORY WORKLOAD																					
Product Line	Prime-Site			Reliant			Prime-Other			Plus			TFL			Not Enrolled			Total		
	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU
PC	81,754	0.81	\$ 46	236	1.69	\$ 67	71,879	0.51	\$ 51	21	1.98	\$ 23	16,784	0.83	\$ 51	64,869	0.75	\$ 41	235,543	0.70	\$ 46
OBGYN	6,794	1.45	\$ 50	1	5.54	\$ 48	3,621	0.54	\$ 48	0	0.00	\$ 0	47	2.44	\$ 22	6,542	0.71	\$ 46	17,005	0.98	\$ 48
MH	6,631	2.58	\$ 41	7	2.31	\$ 181	2,087	2.71	\$ 41	0	0.00	\$ 0	74	2.46	\$ 46	3,473	2.46	\$ 34	12,272	2.57	\$ 39
OTHER	106,916	1.21	\$ 49	817	1.07	\$ 52	22,071	1.16	\$ 48	46	1.14	\$ 41	4,242	1.30	\$ 50	31,423	1.05	\$ 41	165,515	1.17	\$ 48
<b>TOTAL</b>	<b>202,095</b>	<b>1.10</b>	<b>\$ 48</b>	<b>1,061</b>	<b>1.22</b>	<b>\$ 58</b>	<b>99,658</b>	<b>0.70</b>	<b>\$ 49</b>	<b>67</b>	<b>1.40</b>	<b>\$ 33</b>	<b>21,147</b>	<b>0.93</b>	<b>\$ 51</b>	<b>106,307</b>	<b>0.89</b>	<b>\$ 41</b>	<b>430,335</b>	<b>0.95</b>	<b>\$ 46</b>

↑  
98% MCSC

<sup>1</sup> Source: DC = M2 CAPER; PC = MDR TED Non-Institutional (using "ambulatory" defined by eMSM workgroup; drug costs included; OHI omitted). Includes all beneficiaries. Use caution when making comparisons between DC and PC. Encounters and Services are not comparable. They are provided to give a sense of volume.

<sup>2</sup> Purchased Care includes 13% increase for overhead burdening.

<sup>3</sup> Direct Care costs based on FY17 MEPRS expenses.

# ACH Ireland – Prime Enrollment Ambulatory Care<sup>1</sup> – DIRECT CARE

Tmt Parent Knox?	Product Line	Tmt Parent DMIS ID Name	2017					2018				
			Encounters	Enh Total RVU	Full Cost <sup>2</sup>	Avg RVU	Cost <sup>2</sup> /RVU	Encounters	Enh Total RVU	Full Cost <sup>2</sup>	Avg RVU	Cost <sup>2</sup> /RVU
YES	PC	AHC IRELAND-KNOX	175,140	202,209.99	\$ 35,077,023	1.15	\$ 173	147,435	173,106.99	\$ 31,062,408	1.17	\$ 179
	OBGYN	AHC IRELAND-KNOX	6,262	12,205.56	\$ 1,987,077	1.95	\$ 163	3,621	7,805.14	\$ 1,453,661	2.16	\$ 186
	MH	AHC IRELAND-KNOX	28,339	76,262.47	\$ 7,325,217	2.69	\$ 96	24,807	67,899.99	\$ 7,163,960	2.74	\$ 106
	OTHER	AHC IRELAND-KNOX	77,440	175,624.70	\$ 16,589,247	2.27	\$ 94	68,231	151,610.47	\$ 13,330,166	2.22	\$ 88
<b>Yes Total</b>			<b>287,181</b>	<b>466,302.72</b>	<b>\$ 60,978,565</b>	<b>1.62</b>	<b>\$ 131</b>	<b>244,094</b>	<b>400,422.59</b>	<b>\$ 53,010,195</b>	<b>1.64</b>	<b>\$ 132</b>
NO	PC	AMC WILLIAM BEAUMONT-BLISS	175	383.79	\$ 28,127	2.19	\$ 73	148	344.61	\$ 26,001	2.33	\$ 75
	PC	AMC DARNALL-HOOD	109	159.74	\$ 11,003	1.47	\$ 69	147	258.01	\$ 14,546	1.76	\$ 56
	PC	AMC WOMACK-BRAGG	151	216.93	\$ 22,083	1.44	\$ 102	108	141.93	\$ 12,537	1.31	\$ 88
	OTHER	ACH BLANCHFIELD-CAMPBELL	251	1,120.46	\$ 165,191	4.46	\$ 147	296	1,350.60	\$ 154,732	4.56	\$ 115
	OTHER	AMC BAMC-FSH	118	248.38	\$ 38,822	2.10	\$ 156	182	450.66	\$ 41,039	2.48	\$ 91
	OTHER	WALTER REED NATL MIL MED CNTR	290	746.51	\$ 169,292	2.57	\$ 227	177	612.88	\$ 143,022	3.46	\$ 233
	OTHER	AMC DARNALL-HOOD	49	79.06	\$ 8,226	1.61	\$ 104	120	324.76	\$ 36,522	2.71	\$ 112
<b>No Total</b>			<b>3,805</b>	<b>8,567.88</b>	<b>\$ 1,038,668</b>	<b>2.25</b>	<b>\$ 121</b>	<b>3,383</b>	<b>7,887.37</b>	<b>\$ 978,095</b>	<b>2.33</b>	<b>\$ 124</b>
<b>Total/Overall</b>			<b>290,986</b>	<b>474,870.60</b>	<b>\$ 62,017,233</b>	<b>1.63</b>	<b>\$ 131</b>	<b>247,477</b>	<b>408,309.96</b>	<b>\$ 53,988,289</b>	<b>1.65</b>	<b>\$ 132</b>

<sup>1</sup> Source: Direct Care: M2 CAPER, Prime Enrolled, MEPRS B, FBI, FBN. Data truncated for small volumes. Use caution when making comparisons between DC and PC. Encounters and Services are not comparable. They are provided to give a sense of volume.

<sup>2</sup> Direct Care costs based on FY17 MEPRS expenses, with FY18 adjusted for inflation.

# ACH Ireland – Prime Enrollment Ambulatory Care<sup>1</sup> – PURCHASED CARE

Product Line	2017					2018				
	# Svcs	Enh Total RVU	Amt Paid <sup>2</sup>	Avg RVU	Paid <sup>2</sup> / RVU	# Svcs	Enh Total RVU	Amt Paid <sup>2</sup>	Avg RVU	Paid <sup>2</sup> / RVU
PC	98,057	88,395.61	\$ 5,233,877	0.90	\$ 59	89,285	88,120.80	\$ 4,777,583	0.99	\$ 54
OBGYN	11,211	16,864.49	\$ 1,060,380	1.50	\$ 63	6,772	11,156.88	\$ 639,997	1.65	\$ 57
MH	46,781	21,948.54	\$ 3,918,291	0.47	\$ 179	50,494	20,361.29	\$ 3,672,369	0.40	\$ 180
OTHER	142,311	198,748.69	\$ 12,245,643	1.40	\$ 62	165,081	232,073.88	\$ 12,552,547	1.41	\$ 54
<b>TOTAL</b>	<b>298,360</b>	<b>325,957.33</b>	<b>\$ 22,458,190</b>	<b>1.09</b>	<b>\$ 69</b>	<b>311,632</b>	<b>351,712.85</b>	<b>\$ 21,642,496</b>	<b>1.13</b>	<b>\$ 62</b>

<sup>1</sup> Source: Purchased Care: MDR TED Non-institutional, Prime Enrolled to the Parent Site (using “ambulatory” defined by eMSM workgroup; drug costs included; OHI omitted). Use caution when making comparisons between DC and PC. Encounters and Services are not comparable. They are provided to give a sense of volume.

<sup>2</sup> Purchased Care includes 13% increase for overhead burdening.

# ACH Ireland – Direct Care ER/Immed. Care (MEPRS BIA/BHI)<sup>1</sup>

This facility did not report any workload in BIA or BHI.

<sup>1</sup> Source: M2 CAPER. Based on Treatment Parent DMIS ID. BIA=Emergency Room (ER); BHI=Immediate Care (IC).

# ACH Ireland – Direct Care ER/IC Disposition Code<sup>2</sup>

This facility did not report any workload in BIA or BHI.

<sup>1</sup> Numeric values and R are for outpatient encounters; alphanumeric A-G are for inpatient encounters.

<sup>2</sup> Source: M2 CAPER. Based on Treatment Parent DMIS ID. BIA=Emergency Room (ER); BHI=Immediate Care (IC).

# ACH Ireland – Direct Care ER/IC Top 15 Diagnosis Codes<sup>1</sup> (Reason for being seen)

This facility did not report any workload in BIA or BHI.

# Pharmacy

# ACH Ireland – Direct Care Pharmacy<sup>1</sup> by Enrollment Group

PARENT 0061 AHC IRELAND-KNOX										
Enr Group	2017					2018				
	# Scripts	Days Supply	Full Cost	Cost / Script	Cost / Day	# Scripts	Days Supply	Full Cost	Cost / Script	Cost / Day
Prime-MTF	336,094	15,757,158	\$ 12,833,787	\$ 38	\$ 0.81	289,563	14,016,258	\$ 10,965,292	\$ 38	\$ 0.78
Prime-MCSC	20,089	1,169,623	\$ 864,242	\$ 43	\$ 0.74	35,828	2,073,575	\$ 1,488,520	\$ 42	\$ 0.72
Reliant	2,535	67,313	\$ 62,482	\$ 25	\$ 0.93	2,056	47,768	\$ 48,402	\$ 24	\$ 1.01
Plus	28,414	1,778,355	\$ 1,160,726	\$ 41	\$ 0.65	23,345	1,456,674	\$ 964,902	\$ 41	\$ 0.66
Overseas Prime	43	1,901	\$ 1,402	\$ 33	\$ 0.74	0	0	\$ 0	\$ 0	\$ 0.00
Desig Prov	9	276	\$ 210	\$ 23	\$ 0.76	21	641	\$ 812	\$ 39	\$ 1.27
Other	222,506	14,724,201	\$ 8,948,277	\$ 40	\$ 0.61	224,430	15,064,486	\$ 8,707,815	\$ 39	\$ 0.58
<b>Grand Total</b>	<b>609,690</b>	<b>33,498,827</b>	<b>\$ 23,871,125</b>	<b>\$ 39</b>	<b>\$ 0.71</b>	<b>575,243</b>	<b>32,659,402</b>	<b>\$ 22,175,743</b>	<b>\$ 39</b>	<b>\$ 0.68</b>

<sup>1</sup> Source: M2 PDTS, Source System D (Direct Care) and C (Clinician Administered Drug).

# ACH Ireland – Direct Care Pharmacy<sup>1</sup> by Enrollment Group

0061 AHC IRELAND-KNOX										
Enr Group	2017					2018				
	# Scripts	Days Supply	Full Cost	Cost / Script	Cost / Day	# Scripts	Days Supply	Full Cost	Cost / Script	Cost / Day
Prime-MTF	321,180	15,042,216	\$ 12,332,975	\$ 38	\$ 0.82	273,250	13,229,132	\$ 10,455,672	\$ 38	\$ 0.79
Prime-MCSC	17,650	1,031,483	\$ 779,528	\$ 44	\$ 0.76	33,462	1,934,316	\$ 1,404,040	\$ 42	\$ 0.73
Reliant	2,404	63,037	\$ 59,994	\$ 25	\$ 0.95	2,029	46,744	\$ 46,315	\$ 23	\$ 0.99
Plus	28,267	1,768,974	\$ 1,155,836	\$ 41	\$ 0.65	23,173	1,445,011	\$ 960,063	\$ 41	\$ 0.66
Overseas Prime	43	1,901	\$ 1,402	\$ 33	\$ 0.74	0	0	\$ 0	\$ 0	\$ 0.00
Desig Prov	9	276	\$ 210	\$ 23	\$ 0.76	21	641	\$ 812	\$ 39	\$ 1.27
Other	194,478	12,771,731	\$ 7,875,924	\$ 40	\$ 0.62	197,556	13,169,552	\$ 7,723,940	\$ 39	\$ 0.59
<b>Grand Total</b>	<b>564,031</b>	<b>30,679,618</b>	<b>\$ 22,205,868</b>	<b>\$ 39</b>	<b>\$ 0.72</b>	<b>529,491</b>	<b>29,825,396</b>	<b>\$ 20,590,842</b>	<b>\$ 39</b>	<b>\$ 0.69</b>

0290 AHC ROCK ISLAND ARSENAL										
Enr Group	2017					2018				
	# Scripts	Days Supply	Full Cost	Cost / Script	Cost / Day	# Scripts	Days Supply	Full Cost	Cost / Script	Cost / Day
Prime-MTF	14,914	714,942	\$ 500,812	\$ 34	\$ 0.70	16,313	787,126	\$ 509,619	\$ 31	\$ 0.65
Prime-MCSC	2,439	138,140	\$ 84,714	\$ 35	\$ 0.61	2,366	139,259	\$ 84,480	\$ 36	\$ 0.61
Reliant	131	4,276	\$ 2,488	\$ 19	\$ 0.58	27	1,024	\$ 2,087	\$ 77	\$ 2.04
Plus	147	9,381	\$ 4,891	\$ 33	\$ 0.52	172	11,663	\$ 4,839	\$ 28	\$ 0.41
Other	28,028	1,952,470	\$ 1,072,353	\$ 38	\$ 0.55	26,874	1,894,934	\$ 983,875	\$ 37	\$ 0.52
<b>Grand Total</b>	<b>45,659</b>	<b>2,819,209</b>	<b>\$ 1,665,257</b>	<b>\$ 36</b>	<b>\$ 0.59</b>	<b>45,752</b>	<b>2,834,006</b>	<b>\$ 1,584,901</b>	<b>\$ 35</b>	<b>\$ 0.56</b>

<sup>1</sup> Source: M2 PDTS, Source System D (Direct Care) and C (Clinician Administered Drug).

# ACH Ireland – FY18 Direct Care Pharmacy

## Top 20 Products Dispensed<sup>1</sup> by # of Scripts and Cost/Day

0061 AHC IRELAND-KNOX					
TOP 20 BASED ON VOLUME					
Product Name	Number of Scripts	Days Supply	Full Cost	Cost / script	Cost / Day
ATORVASTATIN CALCIUM	12,192	1,022,701	\$ 215,012	\$ 18	\$ 0.21
SYNTHROID	12,166	975,006	\$ 233,763	\$ 19	\$ 0.24
LISINAPRIL	10,762	864,654	\$ 148,936	\$ 14	\$ 0.17
CETIRIZINE HCL	10,653	799,182	\$ 158,319	\$ 15	\$ 0.20
ASPIRIN EC	10,263	892,983	\$ 130,765	\$ 13	\$ 0.15
FLUTICASON PROPRIONATE	9,486	544,633	\$ 176,066	\$ 19	\$ 0.32
IBUPROFEN	7,842	148,393	\$ 112,725	\$ 14	\$ 0.76
GABAPENTIN	7,654	350,073	\$ 184,553	\$ 24	\$ 0.53
OMEPRAZOLE	7,599	587,848	\$ 140,492	\$ 18	\$ 0.24
PANTOPRAZOLE SODIUM	6,903	532,700	\$ 153,958	\$ 22	\$ 0.29
MONTELUKAST SODIUM	6,316	498,005	\$ 142,183	\$ 23	\$ 0.29
LORATADINE	6,201	456,022	\$ 89,962	\$ 15	\$ 0.20
PROAIR HFA	6,122	255,998	\$ 161,973	\$ 26	\$ 0.63
HYDROCHLOROTHAZIDE	6,056	488,529	\$ 83,703	\$ 14	\$ 0.17
AMLODIPINE BESYLATE	5,962	477,256	\$ 98,226	\$ 16	\$ 0.21
VITAMIN D2	5,913	473,382	\$ 84,117	\$ 14	\$ 0.18
METOPROLOL SUCCINATE	5,512	450,265	\$ 143,529	\$ 26	\$ 0.32
SIMVASTATIN	5,473	473,383	\$ 87,287	\$ 16	\$ 0.18
HYDROCODONE-ACETAMINOPHEN	5,409	103,362	\$ 97,546	\$ 18	\$ 0.94
METFORMIN HCL	5,032	399,767	\$ 76,115	\$ 15	\$ 0.19

0061 AHC IRELAND-KNOX					
TOP 20 BASED ON COST PER DAY					
Product Name	Number of Scripts	Days Supply	Full Cost	Cost / script	Cost / Day
SYNAGIS	9	27	\$ 15,412	\$ 1,712	\$ 570.81
AVONEX	7	312	\$ 95,611	\$ 13,659	\$ 306.45
AVONEX PEN	2	168	\$ 49,407	\$ 24,704	\$ 294.09
IMBRUVICA	4	320	\$ 71,693	\$ 17,923	\$ 224.04
SANDOSTATIN LAR DEPOT	1	30	\$ 6,566	\$ 6,566	\$ 218.86
METHYLERGONOVINE MALEATE	2	3	\$ 529	\$ 265	\$ 176.48
PROMACTA	4	300	\$ 44,285	\$ 11,071	\$ 147.62
AMICAR	3	20	\$ 2,892	\$ 964	\$ 144.61
DUPIXENT	4	56	\$ 7,576	\$ 1,894	\$ 135.28
ZYTIGA	10	300	\$ 38,614	\$ 3,861	\$ 128.71
TECFIDERA	9	517	\$ 64,228	\$ 7,136	\$ 124.23
GILENYA	7	270	\$ 25,524	\$ 3,646	\$ 94.53
GAMUNEX-C	4	84	\$ 6,917	\$ 1,729	\$ 82.34
AUBAGIO	3	258	\$ 20,561	\$ 6,854	\$ 79.69
PRIVIGEN	7	147	\$ 11,498	\$ 1,643	\$ 78.22
GLATOPIA	1	30	\$ 2,330	\$ 2,330	\$ 77.67
RABAVERT	32	69	\$ 5,109	\$ 160	\$ 74.05
CARAC	5	150	\$ 10,666	\$ 2,133	\$ 71.10
STELARA	22	1,686	\$ 118,375	\$ 5,381	\$ 70.21
PULMOZYME	2	120	\$ 8,058	\$ 4,029	\$ 67.15

<sup>1</sup> Source: M2 PDTS, Source System D (Direct Care) and C (Clinician Administered Drug).

# ACH Ireland – FY18 Direct Care Pharmacy

## Top 20 Products Dispensed<sup>1</sup> by # of Scripts and Cost/Day

0290 AHC ROCK ISLAND ARSENAL					
TOP 20 BASED ON VOLUME					
Product Name	Number of Scripts	Days Supply	Full Cost	Cost / script	Cost / Day
ATORVASTATIN CALCIUM	1,525	129,577	\$ 27,171	\$ 18	\$ 0.21
SYNTHROID	1,268	103,651	\$ 24,997	\$ 20	\$ 0.24
LISINAPRIL	1,233	103,021	\$ 16,942	\$ 14	\$ 0.16
OMEPRAZOLE	1,173	90,939	\$ 22,189	\$ 19	\$ 0.24
SIMVASTATIN	1,055	91,404	\$ 17,175	\$ 16	\$ 0.19
ASPIRIN EC	758	64,328	\$ 9,651	\$ 13	\$ 0.15
METOPROLOL SUCCINATE	722	58,636	\$ 18,418	\$ 26	\$ 0.31
FLUTICASONE PROPIONATE	687	46,341	\$ 13,837	\$ 20	\$ 0.30
CETIRIZINE HCL	677	48,892	\$ 9,979	\$ 15	\$ 0.20
AMLODIPINE BESYLATE	670	55,440	\$ 10,907	\$ 16	\$ 0.20
METFORMIN HCL	668	55,976	\$ 10,379	\$ 16	\$ 0.19
PROAIR HFA	667	27,879	\$ 18,600	\$ 28	\$ 0.67
PANTOPRAZOLE SODIUM	598	43,618	\$ 13,256	\$ 22	\$ 0.30
LOSARTAN POTASSIUM	574	47,097	\$ 10,455	\$ 18	\$ 0.22
TRAMADOL HCL	535	11,120	\$ 8,658	\$ 16	\$ 0.78
GABAPENTIN	510	27,185	\$ 14,030	\$ 28	\$ 0.52
IBUPROFEN	487	17,116	\$ 7,586	\$ 16	\$ 0.44
HYDROCHLOROTHIAZIDE	482	40,337	\$ 6,662	\$ 14	\$ 0.17
ZOLPIDEM TARTRATE	470	13,971	\$ 6,431	\$ 14	\$ 0.46
MONTELUKAST SODIUM	460	35,850	\$ 10,414	\$ 23	\$ 0.29

0290 AHC ROCK ISLAND ARSENAL					
TOP 20 BASED ON COST PER DAY					
Product Name	Number of Scripts	Days Supply	Full Cost	Cost / script	Cost / Day
PULMOZYME	2	60	\$ 4,044	\$ 2,022	\$ 67.41
MOVIPREP	3	3	\$ 147	\$ 49	\$ 49.15
HUMIRA PEN	23	1,824	\$ 40,751	\$ 1,772	\$ 22.34
VANCOMYCIN HCL	1	16	\$ 309	\$ 309	\$ 19.30
TAMIFLU	109	622	\$ 11,884	\$ 109	\$ 19.11
HUMALOG JUNIOR KWIKPEN	1	30	\$ 550	\$ 550	\$ 18.34
CIPRODEX	4	31	\$ 510	\$ 127	\$ 16.44
GRIS-PEG	1	30	\$ 488	\$ 488	\$ 16.27
LEVEMIR	4	271	\$ 4,050	\$ 1,012	\$ 14.94
TOBRADEX	1	10	\$ 140	\$ 140	\$ 14.03
ENEMA	1	1	\$ 12	\$ 12	\$ 12.38
CREON	21	684	\$ 8,297	\$ 395	\$ 12.13
GLUCAGON EMERGENCY KIT	8	145	\$ 1,748	\$ 218	\$ 12.05
LYRICA	8	240	\$ 2,635	\$ 329	\$ 10.98
NAFTIN	3	90	\$ 951	\$ 317	\$ 10.56
NAFTIFINE HCL	5	150	\$ 1,542	\$ 308	\$ 10.28
BYETTA	9	750	\$ 7,478	\$ 831	\$ 9.97
MULTAQ	30	1,698	\$ 16,232	\$ 541	\$ 9.56
PULMICORT	4	240	\$ 1,957	\$ 489	\$ 8.16
SORIATANE	1	30	\$ 219	\$ 219	\$ 7.30

<sup>1</sup> Source: M2 PDTS, Source System D (Direct Care) and C (Clinician Administered Drug).

# ACH Ireland – Purchased Care Pharmacy<sup>1</sup> based on “Parent” PRISM Area ID by Enrollment Group

PARENT PRISM 0061 AHC IRELAND-KNOX											
Source System	Enrollment Group	2017					2018				
		# Scripts	Days Supply	Paid by TRICARE	Paid / Script	Paid / Day	# Scripts	Days Supply	Paid by TRICARE	Paid / Script	Paid / Day
MCSC (Retail)	Prime-MTF	32,929	697,819	\$ 5,618,062	\$ 171	\$ 8.05	37,215	728,624	\$ 3,564,515	\$ 96	\$ 4.89
	Prime-MCSC	17,876	482,149	\$ 908,082	\$ 51	\$ 1.88	23,337	635,792	\$ 2,018,697	\$ 87	\$ 3.18
	Reliant	372	7,603	\$ 16,989	\$ 46	\$ 2.23	486	10,890	\$ 18,138	\$ 37	\$ 1.67
	Plus	1,447	34,749	\$ 153,042	\$ 106	\$ 4.40	1,215	29,536	\$ 278,862	\$ 230	\$ 9.44
	Overseas Prime	1	3	\$ 3	\$ 3	\$ 1.06	2	91	\$ 18	\$ 9	\$ 0.19
	Other	106,384	3,187,222	\$ 6,370,628	\$ 60	\$ 2.00	105,197	3,138,529	\$ 6,125,112	\$ 58	\$ 1.95
<b>MCSC Total</b>		<b>159,009</b>	<b>4,409,545</b>	<b>\$ 13,066,806</b>	<b>\$ 82</b>	<b>\$ 2.96</b>	<b>167,452</b>	<b>4,543,462</b>	<b>\$ 12,005,341</b>	<b>\$ 72</b>	<b>\$ 2.64</b>
Mail Order	Prime-MTF	6,894	567,628	\$ 2,254,034	\$ 327	\$ 3.97	5,307	434,477	\$ 2,067,060	\$ 389	\$ 4.76
	Prime-MCSC	7,363	612,140	\$ 1,014,591	\$ 138	\$ 1.66	7,369	608,629	\$ 1,251,874	\$ 170	\$ 2.06
	Reliant	20	1,763	\$ 2,474	\$ 124	\$ 1.40	51	4,336	\$ 8,080	\$ 158	\$ 1.86
	Plus	746	62,771	\$ 134,677	\$ 181	\$ 2.15	732	60,646	\$ 146,779	\$ 201	\$ 2.42
	Overseas Prime	15	1,200	\$ 275	\$ 18	\$ 0.23	0	0	\$ 0	\$ 0	\$ 0.00
	Other	46,979	4,008,968	\$ 6,072,037	\$ 129	\$ 1.51	42,905	3,645,496	\$ 6,201,521	\$ 145	\$ 1.70
<b>Mail Order Total</b>		<b>62,017</b>	<b>5,254,470</b>	<b>\$ 9,478,086</b>	<b>\$ 153</b>	<b>\$ 1.80</b>	<b>56,364</b>	<b>4,753,584</b>	<b>\$ 9,675,314</b>	<b>\$ 172</b>	<b>\$ 2.04</b>
<b>Grand Total</b>		<b>221,026</b>	<b>9,664,015</b>	<b>\$ 22,544,892</b>	<b>\$ 102</b>	<b>\$ 2.33</b>	<b>223,816</b>	<b>9,297,046</b>	<b>\$ 21,680,655</b>	<b>\$ 97</b>	<b>\$ 2.33</b>

<sup>1</sup> Source: M2 PDTS, Source System M (MCSC) and T (Mail Order). Parent PRISM is a derived field and includes all children of the Parent DMIS ID.

# ACH Ireland – Purchased Care Pharmacy<sup>1</sup> based on PRISM Area ID by Enrollment Group

0061 AHC IRELAND-KNOX											
Source System	Enrollment Group	2017					2018				
		# Scripts	Days Supply	Paid by TRICARE	Paid / Script	Paid / Day	# Scripts	Days Supply	Paid by TRICARE	Paid / Script	Paid / Day
MCSC (Retail)	Prime-MTF	28,652	596,704	\$ 5,001,723	\$ 175	\$ 8.38	32,527	617,766	\$ 3,196,946	\$ 98	\$ 5.18
	Prime-MCSC	13,280	355,934	\$ 740,096	\$ 56	\$ 2.08	19,296	523,609	\$ 1,682,085	\$ 87	\$ 3.21
	Reliant	329	7,079	\$ 14,915	\$ 45	\$ 2.11	436	9,517	\$ 17,064	\$ 39	\$ 1.79
	Plus	1,417	33,848	\$ 152,984	\$ 108	\$ 4.52	1,115	27,311	\$ 277,352	\$ 249	\$ 10.16
	Overseas Prime	1	3	\$ 3	\$ 3	\$ 1.06	2	91	\$ 18	\$ 9	\$ 0.19
	Other	85,592	2,558,774	\$ 4,994,572	\$ 58	\$ 1.95	84,739	2,508,936	\$ 5,260,476	\$ 62	\$ 2.10
<b>MCSC Total</b>		<b>129,271</b>	<b>3,552,342</b>	<b>\$ 10,904,294</b>	<b>\$ 84</b>	<b>\$ 3.07</b>	<b>138,115</b>	<b>3,687,230</b>	<b>\$ 10,433,940</b>	<b>\$ 76</b>	<b>\$ 2.83</b>
Mail Order	Prime-MTF	5,469	448,898	\$ 2,021,614	\$ 370	\$ 4.50	4,046	330,506	\$ 1,819,855	\$ 450	\$ 5.51
	Prime-MCSC	5,499	458,392	\$ 756,188	\$ 138	\$ 1.65	5,758	477,776	\$ 1,012,797	\$ 176	\$ 2.12
	Reliant	14	1,253	\$ 1,638	\$ 117	\$ 1.31	38	3,586	\$ 7,773	\$ 205	\$ 2.17
	Plus	731	61,421	\$ 134,563	\$ 184	\$ 2.19	704	58,186	\$ 145,631	\$ 207	\$ 2.50
	Overseas Prime	14	1,110	\$ 229	\$ 16	\$ 0.21	0	0	\$ 0	\$ 0	\$ 0.00
	Other	36,871	3,151,228	\$ 5,111,535	\$ 139	\$ 1.62	33,587	2,858,079	\$ 5,164,018	\$ 154	\$ 1.81
<b>Mail Order Total</b>		<b>48,598</b>	<b>4,122,302</b>	<b>\$ 8,025,767</b>	<b>\$ 165</b>	<b>\$ 1.95</b>	<b>44,133</b>	<b>3,728,133</b>	<b>\$ 8,150,074</b>	<b>\$ 185</b>	<b>\$ 2.19</b>
<b>Grand Total</b>		<b>177,869</b>	<b>7,674,644</b>	<b>\$ 18,930,061</b>	<b>\$ 106</b>	<b>\$ 2.47</b>	<b>182,248</b>	<b>7,415,363</b>	<b>\$ 18,584,014</b>	<b>\$ 102</b>	<b>\$ 2.51</b>

<sup>1</sup> Source: M2 PDTS, Source System M (MCSC) and T (Mail Order). Based on PRISM Area ID.

# ACH Ireland – Purchased Care Pharmacy<sup>1</sup> based on PRISM Area ID by Enrollment Group

0290 AHC ROCK ISLAND ARSENAL											
Source System	Enrollment Group	2017					2018				
		# Scripts	Days Supply	Paid by TRICARE	Paid / Script	Paid / Day	# Scripts	Days Supply	Paid by TRICARE	Paid / Script	Paid / Day
MCSC (Retail)	Prime-MTF	4,277	101,115	\$ 616,339	\$ 144	\$ 6.10	4,688	110,858	\$ 367,569	\$ 78	\$ 3.32
	Prime-MCSC	4,596	126,215	\$ 167,986	\$ 37	\$ 1.33	4,041	112,183	\$ 336,612	\$ 83	\$ 3.00
	Reliant	43	524	\$ 2,074	\$ 48	\$ 3.96	50	1,373	\$ 1,074	\$ 21	\$ 0.78
	Plus	30	901	\$ 58	\$ 2	\$ 0.06	100	2,225	\$ 1,510	\$ 15	\$ 0.68
	Other	20,792	628,448	\$ 1,376,055	\$ 66	\$ 2.19	20,458	629,593	\$ 864,636	\$ 42	\$ 1.37
<b>MCSC Total</b>		<b>29,738</b>	<b>857,203</b>	<b>\$ 2,162,512</b>	<b>\$ 73</b>	<b>\$ 2.52</b>	<b>29,337</b>	<b>856,232</b>	<b>\$ 1,571,401</b>	<b>\$ 54</b>	<b>\$ 1.84</b>
Mail Order	Prime-MTF	1,425	118,730	\$ 232,420	\$ 163	\$ 1.96	1,261	103,971	\$ 247,205	\$ 196	\$ 2.38
	Prime-MCSC	1,864	153,748	\$ 258,402	\$ 139	\$ 1.68	1,611	130,853	\$ 239,077	\$ 148	\$ 1.83
	Reliant	6	510	\$ 836	\$ 139	\$ 1.64	13	750	\$ 307	\$ 24	\$ 0.41
	Plus	15	1,350	\$ 114	\$ 8	\$ 0.08	28	2,460	\$ 1,148	\$ 41	\$ 0.47
	Overseas Prime	1	90	\$ 45	\$ 45	\$ 0.50	0	0	\$ 0	\$ 0	\$ 0.00
	Other	10,108	857,740	\$ 960,502	\$ 95	\$ 1.12	9,318	787,417	\$ 1,037,503	\$ 111	\$ 1.32
<b>Mail Order Total</b>		<b>13,419</b>	<b>1,132,168</b>	<b>\$ 1,452,319</b>	<b>\$ 108</b>	<b>\$ 1.28</b>	<b>12,231</b>	<b>1,025,451</b>	<b>\$ 1,525,240</b>	<b>\$ 125</b>	<b>\$ 1.49</b>
<b>Grand Total</b>		<b>43,157</b>	<b>1,989,371</b>	<b>\$ 3,614,831</b>	<b>\$ 84</b>	<b>\$ 1.82</b>	<b>41,568</b>	<b>1,881,683</b>	<b>\$ 3,096,641</b>	<b>\$ 74</b>	<b>\$ 1.65</b>

<sup>1</sup> Source: M2 PDTS, Source System M (MCSC) and T (Mail Order). Based on PRISM Area ID.

# ACH Ireland – FY18 Purchased Care Pharmacy<sup>1</sup>

## Top 20 Products Dispensed by # of Scripts and Cost/Day

0061 AHC IRELAND-KNOX					
TOP 20 BASED ON VOLUME					
Product Name	Number of Scripts	Days Supply	Paid by TRICARE	Paid / Script	Paid / Day
HYDROCODONE-ACETAMINOPHEN	6,562	101,280	\$ 45,271	\$ 7	\$ 0.45
LEVOTHYROXINE SODIUM	3,528	228,084	\$ 15,806	\$ 4	\$ 0.07
AMOXICILLIN	3,507	31,273	\$ 1,085	\$ 0	\$ 0.03
ATORVASTATIN CALCIUM	2,753	196,593	\$ 169,644	\$ 62	\$ 0.86
PREDNISON	2,644	31,391	\$ 2,065	\$ 1	\$ 0.07
LISINAPRIL	2,598	171,506	\$ 1,189	\$ 0	\$ 0.01
GABAPENTIN	2,470	101,556	\$ 42,589	\$ 17	\$ 0.42
OXYCODONE-ACETAMINOPHEN	2,464	47,185	\$ 33,793	\$ 14	\$ 0.72
AZITHROMYCIN	2,392	13,551	\$ 6,084	\$ 3	\$ 0.45
MONTELUKAST SODIUM	2,229	127,833	\$ 12,255	\$ 5	\$ 0.10
OMEPRAZOLE	2,222	141,674	\$ 34,782	\$ 16	\$ 0.25
AMLODIPINE BESYLATE	2,148	137,824	\$ 33,793	\$ 16	\$ 0.25
PANTOPRAZOLE SODIUM	1,934	117,811	\$ 175,111	\$ 91	\$ 1.49
FUROSEMIDE	1,862	107,558	\$ 17,340	\$ 9	\$ 0.16
AMOXICILLIN-CLAVULANATE POT	1,815	17,475	\$ 7,795	\$ 4	\$ 0.45
FLUTICASON PROPRIONATE	1,726	92,329	\$ 4,402	\$ 3	\$ 0.05
CEPHALEXIN	1,689	16,228	\$ 4,288	\$ 3	\$ 0.26
SERTRALINE HCL	1,625	81,591	\$ 3,172	\$ 2	\$ 0.04
IBUPROFEN	1,522	26,927	\$ 1,359	\$ 1	\$ 0.05
METHYLPREDNISOLONE	1,384	8,425	\$ 2,722	\$ 2	\$ 0.32

0061 AHC IRELAND-KNOX					
TOP 20 BASED ON COST PER DAY					
Product Name	Number of Scripts	Days Supply	Paid by TRICARE	Paid / Script	Paid / Day
FIRAZYR	2	2	\$ 61,388	\$ 30,694	\$ 30,693.87
ELOCTATE	7	196	\$ 478,336	\$ 68,334	\$ 2,440.49
GATTEX	1	30	\$ 71,807	\$ 71,807	\$ 2,393.56
ADYNOVATE	2	56	\$ 61,506	\$ 30,753	\$ 1,098.32
NEULASTA	4	24	\$ 20,703	\$ 5,176	\$ 862.62
SYMDEKO	3	84	\$ 63,693	\$ 21,231	\$ 758.25
ORKAMBI	8	224	\$ 164,770	\$ 20,596	\$ 735.58
SUBSYS	9	220	\$ 147,924	\$ 16,436	\$ 672.38
ZEPATIER	2	56	\$ 35,202	\$ 17,601	\$ 628.60
TARGRETIN	2	180	\$ 102,922	\$ 51,461	\$ 571.79
REVLIMID	59	1,624	\$ 914,094	\$ 15,493	\$ 562.87
POMALYST	1	28	\$ 15,683	\$ 15,683	\$ 560.09
CABOMETYX	16	480	\$ 261,705	\$ 16,357	\$ 545.22
IDELVION	10	280	\$ 149,105	\$ 14,911	\$ 532.52
KUVAN	8	240	\$ 120,012	\$ 15,002	\$ 500.05
ENTYVIO	5	59	\$ 28,850	\$ 5,770	\$ 488.99
EMVERM	7	12	\$ 5,634	\$ 805	\$ 469.50
XYREM	18	534	\$ 226,807	\$ 12,600	\$ 424.73
JAKAFI	15	450	\$ 178,693	\$ 11,913	\$ 397.09
VERZENIO	3	84	\$ 31,926	\$ 10,642	\$ 380.07

<sup>1</sup> Source: M2 PDTS, Source System M (MCSC) and T (Mail Order). Based on PRISM Area ID.

# ACH Ireland – FY18 Purchased Care Pharmacy<sup>1</sup>

## Top 20 Products Dispensed by # of Scripts and Cost/Day

0290 AHC ROCK ISLAND ARSENAL					
TOP 20 BASED ON VOLUME					
Product Name	Number of Scripts	Days Supply	Paid by TRICARE	Paid / Script	Paid / Day
HYDROCODONE-ACETAMINOPHEN	1,066	12,623	\$ 7,196	\$ 7	\$ 0.57
ATORVASTATIN CALCIUM	918	69,545	\$ 61,483	\$ 67	\$ 0.88
LEVOTHYROXINE SODIUM	820	58,202	\$ 4,040	\$ 5	\$ 0.07
OMEPRAZOLE	814	54,606	\$ 10,991	\$ 14	\$ 0.20
LISINAPRIL	717	53,325	\$ 538	\$ 1	\$ 0.01
AMOXICILLIN	689	5,774	\$ 314	\$ 0	\$ 0.05
PREDNISONE	617	7,772	\$ 301	\$ 0	\$ 0.04
ALPRAZOLAM	599	17,115	\$ 1,554	\$ 3	\$ 0.09
AZITHROMYCIN	595	3,152	\$ 1,829	\$ 3	\$ 0.58
AMLODIPINE BESYLATE	540	36,309	\$ 7,791	\$ 14	\$ 0.21
TRAMADOL HCL	504	11,091	\$ 6,764	\$ 13	\$ 0.61
SERTRALINE HCL	495	24,507	\$ 1,267	\$ 3	\$ 0.05
GABAPENTIN	484	22,978	\$ 18,096	\$ 37	\$ 0.79
SIMVASTATIN	468	37,912	\$ 35,456	\$ 76	\$ 0.94
LOSARTAN POTASSIUM	444	30,112	\$ 16,841	\$ 38	\$ 0.56
FLUTICASON PROPRIONATE	376	21,349	\$ 1,016	\$ 3	\$ 0.05
METFORMIN HCL	365	26,590	\$ 2,595	\$ 7	\$ 0.10
AMOXICILLIN-CLAVULANATE POT	361	3,612	\$ 1,619	\$ 4	\$ 0.45
PROAIR HFA	343	11,729	\$ 7,290	\$ 21	\$ 0.62
ESCITALOPRAM OXALATE	335	17,898	\$ 1,434	\$ 4	\$ 0.08

0290 AHC ROCK ISLAND ARSENAL					
TOP 20 BASED ON COST PER DAY					
Product Name	Number of Scripts	Days Supply	Paid by TRICARE	Paid / Script	Paid / Day
SUBSYS	1	30	\$ 41,511	\$ 41,511	\$ 1,383.69
ORKAMBI	2	168	\$ 124,469	\$ 62,234	\$ 740.89
TALTZ AUTOINJECTOR (3 PACK)	1	28	\$ 14,738	\$ 14,738	\$ 526.36
TAGRISSO	2	60	\$ 28,253	\$ 14,127	\$ 470.89
ZEJULA	2	60	\$ 26,595	\$ 13,298	\$ 443.26
KISQALI FEMARA CO-PACK	1	28	\$ 11,198	\$ 11,198	\$ 399.93
TALTZ AUTOINJECTOR (2 PACK)	1	28	\$ 9,808	\$ 9,808	\$ 350.28
ZYTIGA	13	390	\$ 129,162	\$ 9,936	\$ 331.18
SIVEXTRO	2	12	\$ 3,901	\$ 1,950	\$ 325.06
XYREM	6	168	\$ 52,557	\$ 8,760	\$ 312.84
CAYSTON	2	56	\$ 17,458	\$ 8,729	\$ 311.76
CHORIONIC GONADOTROPIN	1	1	\$ 278	\$ 278	\$ 278.48
OVIDREL	1	1	\$ 264	\$ 264	\$ 264.05
GLUCAGEN	1	2	\$ 517	\$ 517	\$ 258.62
JADENU	1	90	\$ 22,601	\$ 22,601	\$ 251.13
FENTANYL CITRATE	5	60	\$ 12,922	\$ 2,584	\$ 215.36
GANIRELIX ACETATE	2	8	\$ 1,629	\$ 815	\$ 203.68
ZOSTAVAX	2	2	\$ 388	\$ 194	\$ 193.76
PREVNAR 13	10	11	\$ 1,814	\$ 181	\$ 164.87
HUMIRA PEN PSORIASIS-UVEITI	3	84	\$ 12,095	\$ 4,032	\$ 143.99

<sup>1</sup> Source: M2 PDTS, Source System M (MCSC) and T (Mail Order). Based on PRISM Area ID.

# Radiology

# ACH Ireland – Direct Care Radiology<sup>1</sup> Services by Ordering Product Line and Enrollment Category

0061 AHC IRELAND-KNOX							
FY 2017 RADIOLOGY SERVICES							
Ordering Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Ancillary	102		2		12		116
Special Programs	4,942	70	1,255		1,808	4,009	12,084
Dermatology	124		36		4		164
General Surgery	16					2	18
IM Subspecialty	390	10	18		2	6	426
Mental Health	10		2		2		14
OB/GYN	1,840	10	112		86	48	2,096
Optometry	36		2		4	8	50
Orthopedics	4,442	52	116		106	96	4,812
Primary Care	35,943	344	1,775	6	1,904	1,649	41,621
Other	392	12	66		6	227	703
<b>Total</b>	<b>48,237</b>	<b>498</b>	<b>3,384</b>	<b>6</b>	<b>3,934</b>	<b>6,045</b>	<b>62,104</b>

0061 AHC IRELAND-KNOX							
FY 2018 RADIOLOGY SERVICES							
Ordering Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Ancillary	38						38
Special Programs	4,939	22	1,706		1,666	3,335	11,668
Dermatology	124		12				136
IM Subspecialty	192		12		10	4	218
Mental Health	10						10
OB/GYN	1,492	4	68		56	34	1,654
Optometry	20		6				26
Orthopedics	2,278	36	34		8	22	2,378
Primary Care	25,980	286	1,692		1,092	1,491	30,541
Other	442	12	105		14	239	812
<b>Total</b>	<b>35,515</b>	<b>360</b>	<b>3,635</b>	<b>0</b>	<b>2,846</b>	<b>5,125</b>	<b>47,481</b>

<sup>1</sup> Source: M2 Radiology Detail, includes both Technical and Professional services. Prime-Site defined as Enrollment Site Parent equal to Tmt Parent. Ordering Product Line based on Ordering MEPRS Code.

# ACH Ireland – Direct Care Radiology<sup>1</sup> Services by Ordering Product Line and Enrollment Category

0290 AHC ROCK ISLAND ARSENAL							
FY 2017 RADIOLOGY SERVICES							
Ordering Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Special Programs	21		2		4	1	28
Primary Care	612	9	8			19	648
Other	4					21	25
<b>Total</b>	<b>637</b>	<b>9</b>	<b>10</b>	<b>0</b>	<b>4</b>	<b>41</b>	<b>701</b>

0290 AHC ROCK ISLAND ARSENAL							
FY 2018 RADIOLOGY SERVICES							
Ordering Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Special Programs	11					1	12
Primary Care	504	3	11			12	530
Other	8		5			21	34
<b>Total</b>	<b>523</b>	<b>3</b>	<b>16</b>	<b>0</b>	<b>0</b>	<b>34</b>	<b>576</b>

<sup>1</sup> Source: M2 Radiology Detail, includes both Technical and Professional services. Prime-Site defined as Enrollment Site Parent equal to Tmt Parent. Ordering Product Line based on Ordering MEPRS Code.

# ACH Ireland – Direct Care Radiology<sup>1</sup> Services by Ordering Product Line and Enrollment Category

7198 NELSON MEDICAL CLINIC-KNOX							
FY 2017 RADIOLOGY SERVICES							
Ordering Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Special Programs			1			8	9
Primary Care		9	55			142	206
<b>Total</b>	<b>0</b>	<b>9</b>	<b>56</b>	<b>0</b>	<b>0</b>	<b>150</b>	<b>215</b>

7198 NELSON MEDICAL CLINIC-KNOX							
FY 2018 RADIOLOGY SERVICES							
Ordering Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Primary Care	9	45	189			317	560
<b>Total</b>	<b>9</b>	<b>45</b>	<b>189</b>	<b>0</b>	<b>0</b>	<b>317</b>	<b>560</b>

<sup>1</sup> Source: M2 Radiology Detail, includes both Technical and Professional services. Prime-Site defined as Enrollment Site Parent equal to Tmt Parent. Ordering Product Line based on Ordering MEPRS Code.

# ACH Ireland – FY18 Direct Care Top 20 Radiology Procedures<sup>1</sup> by Number of Services and Cost/Svc

0061 AHC IRELAND-KNOX						
TOP 20 RADIOLOGY PROCEDURES BY VOLUME						
Procedure Code	Description	FY 2018				
		# of Svcs	Total RVU	Full Cost	Avg RVU	Cost / Svc
77067	SCRN MAMMOG,BILAT,CAD WHN PERF	4,644	8,910.70	\$ 509,431	1.92	\$ 109.70
71020	RAD EXM,CHEST,2,FRONTAL & LAT;	2,985	1,144.04	\$ 65,403	0.38	\$ 21.91
73560	RADIOLOGIC EXAM,KNEE;1/2 VIEWS	2,167	910.50	\$ 52,058	0.42	\$ 24.02
71046	RADIOLOGIC EXAM,CHEST;2 VIEWS	1,864	768.96	\$ 43,959	0.41	\$ 23.58
73030	RAD EXM,SHLDR;COMP,MIN 2 VIEW	1,771	702.28	\$ 40,143	0.40	\$ 22.67
73721	MRI,JNT,LOW EXT;WO CNTRST MAT	1,728	5,718.72	\$ 326,941	3.31	\$ 189.20
72100	RAD EXM,SPINE,LUMBO; 2/3 VIEWS	1,715	818.65	\$ 46,798	0.48	\$ 27.29
71260	CT THORAX W CONTRAST MATERIAL	1,438	4,093.76	\$ 234,040	2.85	\$ 162.75
73630	RAD EXM,FOOT;COMP, MIN 3 VIEWS	1,425	554.70	\$ 31,714	0.39	\$ 22.26
76376	3D,I&R,CT;NOT REQ IMG POSTPROC	1,396	446.72	\$ 25,540	0.32	\$ 18.30
73130	RAD EXAM, HAND; MIN OF 3 VIEWS	1,379	586.57	\$ 33,534	0.43	\$ 24.32
73610	RAD EXAM,ANK;COMP,MIN 3 VIEWS	1,377	568.77	\$ 32,518	0.41	\$ 23.61
73221	MRI,JOINT,UP EXTRM;WO CONT MAT	1,188	3,934.14	\$ 224,916	3.31	\$ 189.32
73110	RAD EXM,WRIST;COMP,MIN 3 VIEWS	1,135	541.82	\$ 30,974	0.48	\$ 27.29
73620	RADIOLOGIC EXAM,FOOT; 2 VIEWS	1,010	361.73	\$ 20,684	0.36	\$ 20.48
76856	US,PELV,REAL TME W IMG DOC;CMP	912	1,409.04	\$ 80,556	1.55	\$ 88.33
76830	US EXAM, TRANSVAGINAL	890	1,526.35	\$ 87,260	1.72	\$ 98.05
72050	RAD EXAM,SPINE,CERV; 4/5 VIEWS	855	528.33	\$ 30,204	0.62	\$ 35.33
73502	RAD EXAM,HIP,UNILAT;2-3 VIEWS	816	460.19	\$ 26,307	0.56	\$ 32.24
74177	CT,ABDOM & PELV;W CONTRAST MAT	760	3,306.23	\$ 189,016	4.35	\$ 248.71

0061 AHC IRELAND-KNOX						
TOP 20 RADIOLOGY PROCEDURES BY COST/SVC						
Procedure Code	Description	FY 2018				
		# of Svcs	Total RVU	Full Cost	Avg RVU	Cost / Svc
74262	CT COLONOGRAP,DIAG,IMG;W CONT	2	15.25	\$ 872	7.63	\$ 435.92
70546	MAG RES ANG,HEAD;WO,W CONT MAT	60	423.60	\$ 24,217	7.06	\$ 403.62
73220	MRI UPPR EXTREMITY W/O&W DYE	82	574.52	\$ 32,845	7.01	\$ 400.55
72197	MAG RES IMG,PELV;WO,W CONT MAT	32	201.72	\$ 11,532	6.30	\$ 360.39
74183	MAG RES IM,ABDOMEN;WO,W CON MT	94	579.25	\$ 33,116	6.16	\$ 352.29
73720	MRI LWR EXTREMITY W/O&W DYE	82	503.22	\$ 28,769	6.14	\$ 350.85
72159	MAGNETIC IMAGE, SPINE (MRA)	30	172.11	\$ 9,840	5.74	\$ 327.99
70543	MRI/ORB/FCE/NCK;WO CONT,FL SEQ	8	45.20	\$ 2,584	5.65	\$ 323.01
74185	MAGNETIC IMAGE/ABDOMEN (MRA)	6	33.86	\$ 1,936	5.64	\$ 322.63
71555	MAGNETIC IMAGE, CHEST (MRA)	2	11.21	\$ 641	5.61	\$ 320.44
72157	MAGNETIC IMAGE, CHEST SPINE	20	106.36	\$ 6,081	5.32	\$ 304.03
72156	MAGNETIC IMAGE, NECK SPINE	58	307.86	\$ 17,600	5.31	\$ 303.46
72158	MAGNETIC IMAGE, LUMBAR SPINE	68	359.86	\$ 20,573	5.29	\$ 302.55
70553	MAGNETIC IMAGE, BRAIN (MRI)	462	2,436.61	\$ 139,300	5.27	\$ 301.51
74178	CT,ABD & PELV;WO CON MAT,1/2 RG	16	78.87	\$ 4,509	4.93	\$ 281.81
73206	CT ANGIO,UP EXT,W CONTRST MAT	2	9.16	\$ 524	4.58	\$ 261.84
72195	MAG RES IMG,PELVIS;WO CONT MAT	26	118.66	\$ 6,784	4.56	\$ 260.92
70336	MAGNETC IMG,TEMPOROMANDIBUL JT	6	27.06	\$ 1,547	4.51	\$ 257.84
72147	MAGNETIC IMAGE, CHEST SPINE	2	9.00	\$ 515	4.50	\$ 257.27
73718	MAG RES IMG,LW EXT,NO JT;WO CM	102	458.07	\$ 26,188	4.49	\$ 256.74

<sup>1</sup>Source: M2 Radiology Detail, includes both Technical and Professional services.

# ACH Ireland – FY18 Direct Care Top 20 Radiology Procedures<sup>1</sup> by Number of Services and Cost/Svc

0290 AHC ROCK ISLAND ARSENAL						
TOP 20 RADIOLOGY PROCEDURES BY VOLUME						
Procedure Code	Description	FY 2018				
		# of Svcs	Total RVU	Full Cost	Avg RVU	Cost / Svc
71020	RAD EXM,CHEST,2,FRONTAL & LAT;	60	28.20	\$ 1,612	0.47	\$ 26.87
71046	RADIOLOGIC EXAM,CHEST;2 VIEWS	60	32.40	\$ 1,852	0.54	\$ 30.87
73030	RAD EXM,SHLDR;COMP,MIN 2 VIEW	54	29.62	\$ 1,693	0.55	\$ 31.36
72100	RAD EXM,SPINE,LUMBO; 2/3 VIEWS	52	34.32	\$ 1,962	0.66	\$ 37.73
73130	RAD EXAM, HAND; MIN OF 3 VIEWS	47	29.90	\$ 1,709	0.64	\$ 36.37
73560	RADIOLOGIC EXAM,KNEE;1/2 VIEWS	44	27.63	\$ 1,580	0.63	\$ 35.90
73630	RAD EXM,FOOT;COMP, MIN 3 VIEWS	32	18.45	\$ 1,055	0.58	\$ 32.96
73610	RAD EXAM,ANK;COMP,MIN 3 VIEWS	27	17.01	\$ 973	0.63	\$ 36.02
72050	RAD EXAM,SPINE,CERV; 4/5 VIEWS	26	21.32	\$ 1,219	0.82	\$ 46.88
73502	RAD EXAM,HIP,UNILAT;2-3 VIEWS	24	20.16	\$ 1,152	0.84	\$ 48.02
73110	RAD EXM,WRIST;COMP,MIN 3 VIEWS	23	16.84	\$ 963	0.73	\$ 41.86
72072	RAD EXM,SPINE;THORACIC,3 VIEWS	20	13.13	\$ 751	0.66	\$ 37.53
73140	RAD EXAM,FINGER(S),MIN 2 VIEWS	17	11.82	\$ 676	0.70	\$ 39.75
73564	RAD EXAM, KNEE; COMP, 4+ VIEWS	15	11.85	\$ 677	0.79	\$ 45.16
73080	RAD EXM,ELBOW;COMP,MIN 3 VIEWS	12	7.55	\$ 432	0.63	\$ 35.97
73521	RAD EXAM,HIPS,BILAT;2 VIEWS	11	8.13	\$ 465	0.74	\$ 42.25
73590	RAD EXM;TIBIA & FIBULA,2 VIEWS	9	5.04	\$ 288	0.56	\$ 32.02
73660	RAD EXM;TOE(S),MIN OF 2 VIEWS	9	5.39	\$ 308	0.60	\$ 34.24
74000	X-RAY EXAM OF ABDOMEN	6	2.40	\$ 137	0.40	\$ 22.87
72220	RAD EXM,SAC & COCC,MIN 2 VIEW	5	2.68	\$ 153	0.54	\$ 30.64

0290 AHC ROCK ISLAND ARSENAL						
TOP 20 RADIOLOGY PROCEDURES BY COST/SVC						
Procedure Code	Description	FY 2018				
		# of Svcs	Total RVU	Full Cost	Avg RVU	Cost / Svc
73502	RAD EXAM,HIP,UNILAT;2-3 VIEWS	24	20.16	\$ 1,152	0.84	\$ 48.02
72050	RAD EXAM,SPINE,CERV; 4/5 VIEWS	26	21.32	\$ 1,219	0.82	\$ 46.88
73564	RAD EXAM, KNEE; COMP, 4+ VIEWS	15	11.85	\$ 677	0.79	\$ 45.16
70260	RAD EXM,SKULL;COMP,MIN 4 VIEWS	1	0.78	\$ 45	0.78	\$ 44.59
73521	RAD EXAM,HIPS,BILAT;2 VIEWS	11	8.13	\$ 465	0.74	\$ 42.25
73110	RAD EXM,WRIST;COMP,MIN 3 VIEWS	23	16.84	\$ 963	0.73	\$ 41.86
73140	RAD EXAM,FINGER(S),MIN 2 VIEWS	17	11.82	\$ 676	0.70	\$ 39.75
70160	RAD EXM,NAS BNE,COM,MIN,3 VIEW	1	0.67	\$ 38	0.67	\$ 38.30
71101	RAD EXM,RIB,UNIL;POSTERO,MIN 3	3	1.99	\$ 114	0.66	\$ 37.93
72100	RAD EXM,SPINE,LUMBO; 2/3 VIEWS	52	34.32	\$ 1,962	0.66	\$ 37.73
74020	X-RAY EXAM OF ABDOMEN	1	0.66	\$ 38	0.66	\$ 37.73
72072	RAD EXM,SPINE;THORACIC,3 VIEWS	20	13.13	\$ 751	0.66	\$ 37.53
72202	RAD EXM,SACROILIAC JTS;3+ VIEW	1	0.65	\$ 37	0.65	\$ 37.16
72170	RAD EXAM, PELVIS; 1 OR 2 VIEWS	1	0.64	\$ 37	0.64	\$ 36.59
73130	RAD EXAM, HAND; MIN OF 3 VIEWS	47	29.90	\$ 1,709	0.64	\$ 36.37
73610	RAD EXAM,ANK;COMP,MIN 3 VIEWS	27	17.01	\$ 973	0.63	\$ 36.02
73080	RAD EXM,ELBOW;COMP,MIN 3 VIEWS	12	7.55	\$ 432	0.63	\$ 35.97
73560	RADIOLOGIC EXAM,KNEE;1/2 VIEWS	44	27.63	\$ 1,580	0.63	\$ 35.90
72040	RADLOG EXM,SPIN,CERV;2/3 VIEWS	2	1.21	\$ 69	0.61	\$ 34.59
74019	RADIOLOG EXAM,ABDOMEN;2 VIEWS	1	0.60	\$ 34	0.60	\$ 34.30

<sup>1</sup> Source: M2 Radiology Detail, includes both Technical and Professional services.

# ACH Ireland – FY18 Direct Care Top 20 Radiology Procedures<sup>1</sup> by Number of Services and Cost/Svc

7198 NELSON MEDICAL CLINIC-KNOX						
TOP 20 RADIOLOGY PROCEDURES BY VOLUME						
Procedure Code	Description	FY 2018				
		# of Svcs	Total RVU	Full Cost	Avg RVU	Cost / Svc
73610	RAD EXAM,ANK;COMP,MIN 3 VIEWS	128	80.64	\$ 4,611	0.63	\$ 36.02
73630	RAD EXM,FOOT;COMP, MIN 3 VIEWS	86	49.88	\$ 2,852	0.58	\$ 33.16
71046	RADIOLOGIC EXAM,CHEST;2 VIEWS	56	30.24	\$ 1,729	0.54	\$ 30.87
73560	RADIOLOGIC EXAM,KNEE;1/2 VIEWS	49	30.87	\$ 1,765	0.63	\$ 36.02
73030	RAD EXM,SHLDR;COMP,MIN 2 VIEW	33	18.15	\$ 1,038	0.55	\$ 31.44
73590	RAD EXM;TIBIA & FIBULA,2 VIEWS	31	17.36	\$ 993	0.56	\$ 32.02
73130	RAD EXAM, HAND; MIN OF 3 VIEWS	30	19.20	\$ 1,098	0.64	\$ 36.59
72100	RAD EXM,SPINE,LUMBO; 2/3 VIEWS	23	15.18	\$ 868	0.66	\$ 37.73
73110	RAD EXM,WRIST;COMP,MIN 3 VIEWS	19	13.87	\$ 793	0.73	\$ 41.73
73660	RAD EXM;TOE(S),MIN OF 2 VIEWS	16	9.60	\$ 549	0.60	\$ 34.30
73140	RAD EXAM,FINGER(S),MIN 2 VIEWS	11	7.70	\$ 440	0.70	\$ 40.02
73502	RAD EXAM,HIP,UNILAT;2-3 VIEWS	10	8.40	\$ 480	0.84	\$ 48.02
73564	RAD EXAM, KNEE; COMP, 4+ VIEWS	10	7.90	\$ 452	0.79	\$ 45.16
74018	RADIOLOG EXAM,ABDOMEN;1 VIEW	9	4.50	\$ 257	0.50	\$ 28.59
72072	RAD EXM,SPINE;THORACIC,3 VIEWS	7	4.62	\$ 264	0.66	\$ 37.73
73080	RAD EXM,ELBOW;COMP,MIN 3 VIEWS	7	4.41	\$ 252	0.63	\$ 36.02
72050	RAD EXAM,SPINE,CERV; 4/5 VIEWS	5	4.10	\$ 234	0.82	\$ 46.88
73090	RADIOLOGIC EXM;FOREARM,2 VIEWS	5	2.40	\$ 137	0.48	\$ 27.44
71101	RAD EXM,RIB,UNIL;POSTERO,MIN 3	4	2.72	\$ 156	0.68	\$ 38.88
72040	RADLOG EXM,SPIN,CERV;2/3 VIEWS	4	2.44	\$ 139	0.61	\$ 34.87

7198 NELSON MEDICAL CLINIC-KNOX						
TOP 20 RADIOLOGY PROCEDURES BY COST/SVC						
Procedure Code	Description	FY 2018				
		# of Svcs	Total RVU	Full Cost	Avg RVU	Cost / Svc
72110	RAD EXM,SPINE,LUMBO;MIN 4 VIEW	1	0.92	\$ 53	0.92	\$ 52.60
73502	RAD EXAM,HIP,UNILAT;2-3 VIEWS	10	8.40	\$ 480	0.84	\$ 48.02
72050	RAD EXAM,SPINE,CERV; 4/5 VIEWS	5	4.10	\$ 234	0.82	\$ 46.88
73564	RAD EXAM, KNEE; COMP, 4+ VIEWS	10	7.90	\$ 452	0.79	\$ 45.16
70150	RAD EXM,FACE BONES;COMP, MIN 3	2	1.56	\$ 89	0.78	\$ 44.59
73110	RAD EXM,WRIST;COMP,MIN 3 VIEWS	19	13.87	\$ 793	0.73	\$ 41.73
73140	RAD EXAM,FINGER(S),MIN 2 VIEWS	11	7.70	\$ 440	0.70	\$ 40.02
71101	RAD EXM,RIB,UNIL;POSTERO,MIN 3	4	2.72	\$ 156	0.68	\$ 38.88
72072	RAD EXM,SPINE;THORACIC,3 VIEWS	7	4.62	\$ 264	0.66	\$ 37.73
72100	RAD EXM,SPINE,LUMBO; 2/3 VIEWS	23	15.18	\$ 868	0.66	\$ 37.73
73552	RADIOLOG EXM,FEMUR;MIN 2 VIEWS	1	0.65	\$ 37	0.65	\$ 37.16
73130	RAD EXAM, HAND; MIN OF 3 VIEWS	30	19.20	\$ 1,098	0.64	\$ 36.59
73080	RAD EXM,ELBOW;COMP,MIN 3 VIEWS	7	4.41	\$ 252	0.63	\$ 36.02
73560	RADIOLOGIC EXAM,KNEE;1/2 VIEWS	49	30.87	\$ 1,765	0.63	\$ 36.02
73610	RAD EXAM,ANK;COMP,MIN 3 VIEWS	128	80.64	\$ 4,611	0.63	\$ 36.02
72040	RADLOG EXM,SPIN,CERV;2/3 VIEWS	4	2.44	\$ 139	0.61	\$ 34.87
73660	RAD EXM;TOE(S),MIN OF 2 VIEWS	16	9.60	\$ 549	0.60	\$ 34.30
74019	RADIOLOG EXAM,ABDOMEN;2 VIEWS	1	0.60	\$ 34	0.60	\$ 34.30
73630	RAD EXM,FOOT;COMP, MIN 3 VIEWS	86	49.88	\$ 2,852	0.58	\$ 33.16
73060	RAD EXM;HUMERUS,MIN OF 2 VIEWS	3	1.71	\$ 98	0.57	\$ 32.59

<sup>1</sup> Source: M2 Radiology Detail, includes both Technical and Professional services.

# ACH Ireland – Purchased Care Radiology<sup>1</sup> Services by Product Line<sup>2</sup> and Enrollment Category

0061 AHC IRELAND-KNOX PARENT PRISM AREA							
FY 2017 RADIOLOGY SERVICES							
Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Inpatient	1,488	8	418		4,414	631	6,959
Anesth	385	1	16		101	32	535
ENT	32		4		4	5	45
ER	3,062	35	641	8	7,148	2,343	13,237
Facility	3,892	38	1,396	1	6,657	1,928	13,912
IMSub	639	1	91		442	116	1,289
OBGYN	1,089	2	126		20	429	1,666
Optom	41		6		45	11	103
Ortho	3,220	21	482	3	1,019	665	5,410
PC	1,926	14	730	5	6,005	1,001	9,681
Rad	5,291	53	1,899	2	6,551	2,676	16,472
Surg	90	2	11		93	33	229
SurgSub	192	2	33		156	52	435
Other	67		6		19	13	105
None	345	1	67		195	183	791
<b>Total</b>	<b>21,759</b>	<b>178</b>	<b>5,926</b>	<b>19</b>	<b>32,869</b>	<b>10,118</b>	<b>70,869</b>

0061 AHC IRELAND-KNOX PARENT PRISM AREA							
FY 2018 RADIOLOGY SERVICES							
Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Inpatient	1,497	2	471		4,422	644	7,036
Anesth	383		51		181	41	656
ENT	36		6		7	2	51
ER	6,843	58	1,595		6,887	2,005	17,388
Facility	4,900	4	2,097	2	7,089	1,909	16,001
IMSub	437		76		476	98	1,087
MH					3		3
OBGYN	609		143		27	282	1,061
Optom	36		15		48	20	119
Ortho	3,467	3	608		1,568	698	6,344
PC	2,215	13	940		4,663	1,036	8,867
Rad	6,626	14	2,825	3	7,855	2,690	20,013
Surg	108		19		63	34	224
SurgSub	179		46		186	47	458
Other	50		16		21	13	100
None	412		99		120	88	719
<b>Total</b>	<b>27,798</b>	<b>94</b>	<b>9,007</b>	<b>5</b>	<b>33,616</b>	<b>9,607</b>	<b>80,127</b>

<sup>1</sup> Source: M2 TED Non-Institutional Detail (Procedure Code = 7\*\*\*\*), includes both Technical and Professional services. Based on “Parent” PRISM. Prime-Site defined based on Enrollment Site Parent.

<sup>2</sup> Inpatient defined as Service Type = I, otherwise based on standard Product Line (derived from Provider Specialty).

# ACH Ireland – FY18 Purchased Care Top 20 Radiology Procedures<sup>1</sup> by Number of Services and Paid/Svc

0061 AHC IRELAND-KNOX PARENT PRISM AREA						
TOP 20 RADIOLOGY PROCEDURES BY VOLUME						
Procedure Code	Description	FY 2018				
		Number of Services	Enhanced Total RVU	Amount Paid <sup>2</sup>	Avg RVU	Paid <sup>2</sup> / Svc
71046	RADIOLOGIC EXAM,CHEST;2 VIEWS	6,160	2,046.18	\$ 114,896	0.33	\$ 18.65
71045	RADIOLOG EXM,CHEST;SINGLE VIEW	5,368	1,202.83	\$ 67,765	0.22	\$ 12.62
70450	CT HEAD/BRAIN W/O CONTST MATRL	3,189	3,582.85	\$ 180,584	1.12	\$ 56.63
73630	RAD EXM,FOOT;COMP, MIN 3 VIEWS	3,112	1,949.64	\$ 55,808	0.63	\$ 17.93
74177	CT,ABDOM & PELV;W CONTRAST MAT	2,918	7,128.94	\$ 348,936	2.44	\$ 119.58
73562	RADIOLOGIC EXAM, KNEE; 3 VIEWS	2,137	1,517.86	\$ 35,544	0.71	\$ 16.63
71020	RAD EXM,CHEST,2,FRONTAL & LAT;	1,885	567.70	\$ 37,719	0.30	\$ 20.01
71260	CT THORAX W CONTRAST MATERIAL	1,633	3,345.64	\$ 135,542	2.05	\$ 83.00
71010	CHEST X-RAY	1,618	376.98	\$ 21,623	0.23	\$ 13.36
77067	SCRN MAMMOG,BILAT,CAD WHN PERF	1,498	2,891.64	\$ 98,734	1.93	\$ 65.91
74176	CT,ABDOM & PELV;WO CONTRAS MAT	1,491	3,010.44	\$ 148,150	2.02	\$ 99.36
73030	RAD EXM,SHLDR;COMP,MIN 2 VIEW	1,466	755.06	\$ 21,728	0.52	\$ 14.82
76705	US,ABDM,REAL TME W IMG DOC;LTD	1,377	1,027.81	\$ 66,973	0.75	\$ 48.64
73610	RAD EXAM,ANK;COMP,MIN 3 VIEWS	1,331	706.89	\$ 22,286	0.53	\$ 16.74
71250	CT THORAX WO CONTRAST MATERIAL	1,322	2,491.78	\$ 50,028	1.88	\$ 37.84
73502	RAD EXAM,HIP,UNILAT;2-3 VIEWS	1,205	872.68	\$ 18,751	0.72	\$ 15.56
73721	MRI,JNT,LOW EXT;WO CNTRST MAT	1,205	2,499.27	\$ 159,287	2.07	\$ 132.19
70553	MAGNETIC IMAGE, BRAIN (MRI)	1,154	4,044.39	\$ 214,331	3.50	\$ 185.73
72100	RAD EXM,SPINE,LUMBO; 2/3 VIEWS	1,148	625.95	\$ 21,049	0.55	\$ 18.34
72148	MAGNETIC IMAGE, LUMBAR SPINE	1,125	2,496.61	\$ 115,561	2.22	\$ 102.72

0061 AHC IRELAND-KNOX PARENT PRISM AREA						
TOP 20 RADIOLOGY PROCEDURES BY PAID/SVC						
Procedure Code	Description	FY 2018				
		Number of Services	Enhanced Total RVU	Amount Paid <sup>2</sup>	Avg RVU	Paid <sup>2</sup> / Svc
77371	SRS,CRN LS,1SESS;MLT CBLT 60BS	1	0.00	\$ 7,165	0.00	\$ 7,165.10
77372	SRS,CRN LS,1SESS;LIN ACCEL BSD	3	90.87	\$ 4,461	30.29	\$ 1,487.08
78804	TUMOR IMAGING, WHOLE BODY	3	15.10	\$ 1,821	5.03	\$ 607.08
78608	BRAIN IMAGING (PET)	3	16.18	\$ 1,721	5.39	\$ 573.51
75820	VEIN X-RAY, ARM/LEG	6	10.10	\$ 3,192	1.68	\$ 532.03
78469	HEART INFARCT IMAGE (3D)	2	1.25	\$ 1,024	0.63	\$ 512.13
77373	STEREOTACTIC RAD TRMT DELIVERY	89	3,005.02	\$ 44,169	33.76	\$ 496.28
70542	MRI/ORB/FCE/NCK;W CONTRST MATL	1	0.00	\$ 487	0.00	\$ 486.86
75705	ARTERY X-RAYS, SPINE	46	154.10	\$ 20,173	3.35	\$ 438.54
76497	UNLIST COMP TOMOGRAPHY PROC	2	4.60	\$ 848	2.30	\$ 424.24
78812	PET IMG;SKULL BASE - MID-THIGH	5	10.24	\$ 1,932	2.05	\$ 386.34
78492	HEART IMAGE (PET), MULTIPLE	92	1,175.36	\$ 33,344	12.78	\$ 362.43
77301	RADIOLTHERAPY DOS PLAN, IMRT	90	2,130.95	\$ 32,507	23.68	\$ 361.19
77295	3-D RADIOOTHER PLN,DOS-VOL HIST	78	398.85	\$ 27,492	5.11	\$ 352.46
76498	UNLIST MAGNET RESONACE PROC	9	12.65	\$ 3,170	1.41	\$ 352.27
72240	CONTRAST X-RAY OF NECK SPINE	2	1.24	\$ 703	0.62	\$ 351.44
73525	CONTRAST X-RAY OF HIP	15	4.86	\$ 4,888	0.32	\$ 325.84
70545	MAG RES ANGIO,HEAD;W CONT MAT	3	10.75	\$ 973	3.58	\$ 324.23
77770	REM INTERST/INTCAV BRACH;1 CHN	3	5.60	\$ 954	1.87	\$ 318.03
73722	MAG RES IMG,ANY JT,LW EXT;W CM	79	260.17	\$ 24,989	3.29	\$ 316.31

<sup>1</sup> Source: M2 TED Non-Institutional Detail (Procedure Code = 7\*\*\*\*), includes both Technical and Professional services. Based on "Parent" PRISM.

<sup>2</sup> Purchased Care includes 13% increase for overhead burdening.

# Laboratory

# ACH Ireland – Direct Care Laboratory<sup>1</sup> Services by Ordering Product Line and Enrollment Category

0061 AHC IRELAND-KNOX							
FY 2017 LABORATORY SERVICES							
Ordering Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Dental	16					1	17
Ancillary	6	2			3	10	21
Special Programs	22,132	88	1,860		14,058	23,687	61,825
Dermatology	2,416	12	243	3	118	43	2,835
Emergency Room	7		1		1	1	10
General Surgery	45		9		31	90	175
IM Subspecialty	2,173	24	120		54	97	2,468
Mental Health	2,932	30	480		10	335	3,787
OB/GYN	6,588	64	377		42	177	7,248
Optometry	96		7		8	4	115
Orthopedics	340	1	14		91	290	736
Primary Care	119,676	5,392	13,279	69	7,029	52,605	198,050
Other	2,283	48	1,508	6	104	6,664	10,613
<b>TOTAL</b>	<b>158,710</b>	<b>5,661</b>	<b>17,898</b>	<b>78</b>	<b>21,549</b>	<b>84,004</b>	<b>287,900</b>

0061 AHC IRELAND-KNOX							
FY 2018 LABORATORY SERVICES							
Ordering Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Dental	5						5
Ancillary	20		1		5	1	27
Special Programs	22,075	150	4,296	6	14,456	23,076	64,059
Dermatology	2,024	11	96		111	19	2,261
IM Subspecialty	1,666	19	178		67	57	1,987
Mental Health	1,601	28	343		40	119	2,131
OB/GYN	5,791	64	271		33	190	6,349
Optometry	101	2	30		20	3	156
Orthopedics	115	1	8			1	125
Primary Care	103,271	5,642	13,730	32	5,676	54,507	182,858
Other	2,489	184	1,676	6	91	7,381	11,827
<b>TOTAL</b>	<b>139,158</b>	<b>6,101</b>	<b>20,629</b>	<b>44</b>	<b>20,499</b>	<b>85,354</b>	<b>271,785</b>

<sup>1</sup> Source: M2 Laboratory Detail, includes both Technical and Professional services. Prime-Site defined as Enrollment Site Parent equal to Tmt Parent. Ordering Product Line based on Ordering MEPRS Code.

# ACH Ireland – Direct Care Laboratory<sup>1</sup> Services by Ordering Product Line and Enrollment Category

0290 AHC ROCK ISLAND ARSENAL							
FY 2017 LABORATORY SERVICES							
Ordering Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Special Programs	113		9		20	11	153
Mental Health	2		4				6
Primary Care	1,903	26	87	1	3	271	2,291
Other	33		12	2	4	216	267
<b>TOTAL</b>	<b>2,051</b>	<b>26</b>	<b>112</b>	<b>3</b>	<b>27</b>	<b>498</b>	<b>2,717</b>

0290 AHC ROCK ISLAND ARSENAL							
FY 2018 LABORATORY SERVICES							
Ordering Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Special Programs	166		7		26	13	212
Mental Health	8		2				10
Primary Care	2,496	17	182	1		299	2,995
Other	47		24		2	208	281
<b>TOTAL</b>	<b>2,717</b>	<b>17</b>	<b>215</b>	<b>1</b>	<b>28</b>	<b>520</b>	<b>3,498</b>

<sup>1</sup> Source: M2 Laboratory Detail, includes both Technical and Professional services. Prime-Site defined as Enrollment Site Parent equal to Tmt Parent. Ordering Product Line based on Ordering MEPRS Code.

# ACH Ireland – Direct Care Laboratory<sup>1</sup> Services by Ordering Product Line and Enrollment Category

0296 OHC-BLUE GRASS DEPOT							
FY 2017 LABORATORY SERVICES							
Ordering Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Special Programs			1			6	7
Other	7	2	95	2	2	1,120	1,228
<b>TOTAL</b>	<b>7</b>	<b>2</b>	<b>96</b>	<b>2</b>	<b>2</b>	<b>1,126</b>	<b>1,235</b>

0296 OHC-BLUE GRASS DEPOT							
FY 2018 LABORATORY SERVICES							
Ordering Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Special Programs						14	14
Primary Care						1	1
Other	10	1	125		9	1,456	1,601
<b>TOTAL</b>	<b>10</b>	<b>1</b>	<b>125</b>	<b>0</b>	<b>9</b>	<b>1,471</b>	<b>1,616</b>

<sup>1</sup> Source: M2 Laboratory Detail, includes both Technical and Professional services. Prime-Site defined as Enrollment Site Parent equal to Tmt Parent. Ordering Product Line based on Ordering MEPRS Code.

# ACH Ireland – FY18 Direct Care Top 20 Laboratory Procedures<sup>1</sup> by Number of Services and Cost/Svc

0061 AHC IRELAND-KNOX						
TOP 20 LABORATORY PROCEDURES BY VOLUME						
Procedure Code	Description	FY 2018				
		# of Svcs	Total RVU	Full Cost	Avg RVU	Cost / Svc
80061	LIPID PANEL	20,138	18,731.82	\$ 599,786	0.93	\$ 29.78
80053	COMPREHENSIVE METABOLIC PANEL	19,044	30,601.45	\$ 979,902	1.61	\$ 51.45
85025	COMPLETE CBC W/AUTO DIFF WBC	17,326	5,544.32	\$ 177,589	0.32	\$ 10.25
86703	ANTIBDY;HIV-1 & HIV-2,SING RES	15,623	984.40	\$ 31,506	0.06	\$ 2.02
83036	HEMOGLOBIN; GLYCOSYLATED (A1C)	13,276	4,386.32	\$ 140,491	0.33	\$ 10.58
84443	ASSAY THYROID STIM HORMONE	12,846	8,712.78	\$ 278,931	0.68	\$ 21.71
81003	URINALYSIS, AUTO, W/O SCOPE	8,634	711.44	\$ 22,766	0.08	\$ 2.64
86706	HEP B SURFACE ANTIBODY	6,918	2,466.18	\$ 78,984	0.36	\$ 11.42
86787	VARICELLA-ZOSTER ANTIBODY	6,723	2,904.45	\$ 93,008	0.43	\$ 13.83
82306	VITAMIN D, 25 HYDROXY	6,718	6,697.67	\$ 214,452	1.00	\$ 31.92
86762	RUBELLA ANTIBODY	6,663	4,770.15	\$ 152,710	0.72	\$ 22.92
86765	RUBEOLA ANTIBODY	6,645	2,876.94	\$ 92,127	0.43	\$ 13.86
86735	MUMPS ANTIBODY	6,639	2,939.70	\$ 94,135	0.44	\$ 14.18
86708	HEPATITIS A ANTIBODY (HAAB)	6,614	2,749.15	\$ 88,038	0.42	\$ 13.31
80320	ALCOHOLS	6,362	4,240.40	\$ 135,756	0.67	\$ 21.34
84153	ASSAY OF PSA, TOTAL	5,762	3,269.18	\$ 104,664	0.57	\$ 18.16
84439	ASSAY OF FREE THYROXINE	5,527	1,693.91	\$ 54,258	0.31	\$ 9.82
85018	BLD CNT; HEMOGLOBIN	4,051	326.22	\$ 10,439	0.08	\$ 2.58
80048	BASIC METABOL PANEL (CA,TOTAL)	4,023	3,948.93	\$ 126,446	0.98	\$ 31.43
82607	VITAMIN B-12	3,910	2,021.85	\$ 64,737	0.52	\$ 16.56

0061 AHC IRELAND-KNOX						
TOP 20 LABORATORY PROCEDURES BY COST/SVC						
Procedure Code	Description	FY 2018				
		# of Svcs	Total RVU	Full Cost	Avg RVU	Cost / Svc
81220	CFTR GENE ANAL;COMMON VARIANTS	10	46.73	\$ 1,496	4.67	\$ 149.63
80307	DRG TEST,ANY NUM;INS CHM,DT SV	1,621	3,199.56	\$ 102,448	1.97	\$ 63.20
80053	COMPREHENSIVE METABOLIC PANEL	19,044	30,601.45	\$ 979,902	1.61	\$ 51.45
83970	ASSAY OF PARATHORMONE	770	1,103.59	\$ 35,337	1.43	\$ 45.89
87800	INF AG,NUC ACID,MULT;DIR PROBE	946	1,335.03	\$ 42,749	1.41	\$ 45.19
87491	CHYLMD TRACH, DNA, AMP PROBE	2,116	2,544.63	\$ 81,474	1.20	\$ 38.50
87591	N.GONORRHOEAE, DNA, AMP PROB	2,116	2,544.63	\$ 81,474	1.20	\$ 38.50
80069	RENAL FUNCTION PANEL	1,185	1,362.30	\$ 43,616	1.15	\$ 36.81
88305	LEV IV-SRG PATH,GROS&MICRO EXM	5	5.45	\$ 175	1.09	\$ 34.90
82306	VITAMIN D, 25 HYDROXY	6,718	6,697.67	\$ 214,452	1.00	\$ 31.92
80048	BASIC METABOL PANEL (CA,TOTAL)	4,023	3,948.93	\$ 126,446	0.98	\$ 31.43
84403	ASSAY OF TOTAL TESTOSTERONE	1,536	1,479.00	\$ 47,358	0.96	\$ 30.83
80061	LIPID PANEL	20,138	18,731.82	\$ 599,786	0.93	\$ 29.78
80076	HEPATIC FUNCTION PANEL	3,200	2,739.22	\$ 87,711	0.86	\$ 27.41
84270	ASSAY OF SEX HORMONE GLOBUL	704	515.62	\$ 16,513	0.73	\$ 23.46
86762	RUBELLA ANTIBODY	6,663	4,770.15	\$ 152,710	0.72	\$ 22.92
84140	ASSAY OF PREGNENOLONE	2	1.42	\$ 45	0.71	\$ 22.73
85060	BLOOD SMEAR INTERPRETATION	2	1.38	\$ 44	0.69	\$ 22.09
84443	ASSAY THYROID STIM HORMONE	12,846	8,712.78	\$ 278,931	0.68	\$ 21.71
83001	GONADOTROPIN (FSH)	717	480.00	\$ 15,367	0.67	\$ 21.43

<sup>1</sup>Source: M2 Laboratory Detail, includes both Technical and Professional services.

# ACH Ireland – FY18 Direct Care Top 20 Laboratory Procedures<sup>1</sup> by Number of Services and Cost/Svc

0290 AHC ROCK ISLAND ARSENAL						
TOP 20 LABORATORY PROCEDURES BY VOLUME						
Procedure Code	Description	FY 2018				
		# of Svcs	Total RVU	Full Cost	Avg RVU	Cost / Svc
85025	COMPLETE CBC W/AUTO DIFF WBC	1,379	441.28	\$ 14,135	0.32	\$ 10.25
87400	INF ANT DET,IMM; INFLU,A/B,EA	660	277.10	\$ 8,874	0.42	\$ 13.45
87430	INF ANT DET; STREPTOCOCC,GRP A	507	237.07	\$ 7,591	0.47	\$ 14.97
81003	URINALYSIS, AUTO, W/O SCOPE	498	41.12	\$ 1,316	0.08	\$ 2.64
82270	BLD,OCCULT,QUAL;FECES,COL NEO	147	17.64	\$ 564	0.12	\$ 3.84
85651	RBC SED RATE, NONAUTOMATED	77	9.48	\$ 303	0.12	\$ 3.94
84703	CHORIONIC GONADOTROPIN ASSAY	75	20.16	\$ 646	0.27	\$ 8.61
85014	BLD CNT; HEMATOCRIT	54	4.45	\$ 142	0.08	\$ 2.64
85018	BLD CNT; HEMOGLOBIN	54	4.45	\$ 142	0.08	\$ 2.64
87210	SMR,PRI SRC;WET MT,INFECT AGNT	34	5.44	\$ 174	0.16	\$ 5.12
86308	HETEROPHILE ANTIBODIES	12	2.22	\$ 71	0.19	\$ 5.92
87081	CULT,PRESUMP,PATHOGEN ORGANISM	1	0.05	\$ 2	0.05	\$ 1.60

0290 AHC ROCK ISLAND ARSENAL						
TOP 20 LABORATORY PROCEDURES BY COST/SVC						
Procedure Code	Description	FY 2018				
		# of Svcs	Total RVU	Full Cost	Avg RVU	Cost / Svc
87430	INF ANT DET; STREPTOCOCC,GRP A	507	237.07	\$ 7,591	0.47	\$ 14.97
87400	INF ANT DET,IMM; INFLU,A/B,EA	660	277.10	\$ 8,874	0.42	\$ 13.45
85025	COMPLETE CBC W/AUTO DIFF WBC	1,379	441.28	\$ 14,135	0.32	\$ 10.25
84703	CHORIONIC GONADOTROPIN ASSAY	75	20.16	\$ 646	0.27	\$ 8.61
86308	HETEROPHILE ANTIBODIES	12	2.22	\$ 71	0.19	\$ 5.92
87210	SMR,PRI SRC;WET MT,INFECT AGNT	34	5.44	\$ 174	0.16	\$ 5.12
85651	RBC SED RATE, NONAUTOMATED	77	9.48	\$ 303	0.12	\$ 3.94
82270	BLD,OCCULT,QUAL;FECES,COL NEO	147	17.64	\$ 564	0.12	\$ 3.84
81003	URINALYSIS, AUTO, W/O SCOPE	498	41.12	\$ 1,316	0.08	\$ 2.64
85014	BLD CNT; HEMATOCRIT	54	4.45	\$ 142	0.08	\$ 2.64
85018	BLD CNT; HEMOGLOBIN	54	4.45	\$ 142	0.08	\$ 2.64
87081	CULT,PRESUMP,PATHOGEN ORGANISM	1	0.05	\$ 2	0.05	\$ 1.60

<sup>1</sup> Source: M2 Laboratory Detail, includes both Technical and Professional services.

# ACH Ireland – FY18 Direct Care Top 20 Laboratory Procedures<sup>1</sup> by Number of Services and Cost/Svc

0296 OHC-BLUE GRASS DEPOT						
TOP 20 LABORATORY PROCEDURES BY VOLUME						
Procedure Code	Description	FY 2018				
		# of Svcs	Total RVU	Full Cost	Avg RVU	Cost / Svc
85025	COMPLETE CBC W/AUTO DIFF WBC	719	230.08	\$ 7,370	0.32	\$ 10.25
82482	ASSAY, RBC CHOLINESTERASE	622	169.94	\$ 5,444	0.27	\$ 8.75
81003	URINALYSIS, AUTO, W/O SCOPE	275	22.59	\$ 723	0.08	\$ 2.63

0296 OHC-BLUE GRASS DEPOT						
TOP 20 LABORATORY PROCEDURES BY COST/SVC						
Procedure Code	Description	FY 2018				
		# of Svcs	Total RVU	Full Cost	Avg RVU	Cost / Svc
85025	COMPLETE CBC W/AUTO DIFF WBC	719	230.08	\$ 7,370	0.32	\$ 10.25
82482	ASSAY, RBC CHOLINESTERASE	622	169.94	\$ 5,444	0.27	\$ 8.75
81003	URINALYSIS, AUTO, W/O SCOPE	275	22.59	\$ 723	0.08	\$ 2.63

<sup>1</sup>Source: M2 Laboratory Detail, includes both Technical and Professional services.

# ACH Ireland – Purchased Care Laboratory<sup>1</sup> Services by Product Line<sup>2</sup> and Enrollment Category

0061 AHC IRELAND-KNOX PARENT PRISM AREA							
FY 2017 LABORATORY SERVICES							
Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Inpatient	1,011		217		1,193	255	2,676
Anesth	421		59		59	35	574
Derm	179		117		547	93	936
ENT	3		5			1	9
ER	1,334	11	232	1	1,429	516	3,523
Facility	7,721	10	4,051	1	3,847	7,038	22,668
IMSub	1,255		172	10	629	342	2,408
MH	21				3	13	37
OBGYN	1,846		165		69	675	2,755
Optom	64		8		203	33	308
Ortho	16		6		2	5	29
PC	5,289	18	5,178	4	10,369	8,019	28,877
Path	5,816	19	1,553		2,511	2,497	12,396
Rad					2		2
Surg	5		4			4	13
SurgSub	919	8	153		786	167	2,033
Other	2				3	1	6
None	18,748	84	7,116		2,009	10,375	38,332
<b>Total</b>	<b>44,650</b>	<b>150</b>	<b>19,036</b>	<b>16</b>	<b>23,661</b>	<b>30,069</b>	<b>117,582</b>

0061 AHC IRELAND-KNOX PARENT PRISM AREA							
FY 2018 LABORATORY SERVICES							
Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Inpatient	801	1	208		1,290	126	2,426
Anesth	492		110		212	48	862
Derm	116		141		372	78	707
ENT	12		53			1	66
ER	1,203	6	328		1,114	445	3,096
Facility	9,117	7	9,150		4,335	7,587	30,196
Home	2						2
IMSub	1,071		285		1,079	257	2,692
MH	12		5		7	14	38
OBGYN	680		152		57	275	1,164
Optom	30		4		144	28	206
Ortho	4		4		5	5	18
PC	8,902	29	7,381	7	9,116	8,634	34,069
Path	6,272	3	2,313	1	3,760	2,495	14,844
Rad					17		17
Surg	3		1		12	15	31
SurgSub	877	3	243	1	826	172	2,122
Other	9		16		1	68	94
None	15,760	170	9,374	16	1,779	8,440	35,539
<b>Total</b>	<b>45,363</b>	<b>219</b>	<b>29,768</b>	<b>25</b>	<b>24,126</b>	<b>28,688</b>	<b>128,189</b>

<sup>1</sup> Source: M2 TED Non-Institutional Detail (Procedure Code = 8\*\*\*\*), includes both Technical and Professional services. Based on “Parent” PRISM.

Prime-Site defined based on Enrollment Site Parent.

<sup>2</sup> Inpatient defined as Service Type = I, otherwise based on standard Product Line (derived from Provider Specialty).

# ACH Ireland – FY18 Purchased Care Top 20 Laboratory Procedures<sup>1</sup> by Number of Services and Paid/Svc

0061 AHC IRELAND-KNOX PARENT PRISM AREA						
TOP 20 LABORATORY PROCEDURES BY VOLUME						
Procedure Code	Description	FY 2018				
		Number of Services	Enhanced Total RVU	Amount Paid <sup>2</sup>	Avg RVU	Paid <sup>2</sup> / Svc
88305	LEV IV-SRG PATH,GROS&MICRO EXM	8,835	10,450.77	\$ 242,264	1.18	\$ 27.42
85025	COMPLETE CBC W/AUTO DIFF WBC	8,609	2,381.55	\$ 57,463	0.28	\$ 6.67
87804	INFLUENZA ASSAY W/OPTIC	6,229	2,864.42	\$ 83,216	0.46	\$ 13.36
80053	COMPREHENSIVE METABOLIC PANEL	5,494	2,021.96	\$ 62,691	0.37	\$ 11.41
87880	STREP A ASSAY W/OPTIC	4,888	2,247.56	\$ 71,770	0.46	\$ 14.68
80061	LIPID PANEL	4,229	2,208.44	\$ 55,727	0.52	\$ 13.18
81003	URINALYSIS, AUTO, W/O SCOPE	3,542	292.45	\$ 6,290	0.08	\$ 1.78
82947	GLUCOSE; QUANTITATIVE, BLOOD	3,186	429.25	\$ 9,618	0.13	\$ 3.02
80305	DRG TEST,ANY NUM;DIR OPT,DT SV	3,062	1,171.24	\$ 25,619	0.38	\$ 8.37
84443	ASSAY THYROID STIM HORMONE	3,027	1,795.74	\$ 56,552	0.59	\$ 18.68
83036	HEMOGLOBIN; GLYCOSYLATED (A1C)	2,741	925.76	\$ 21,916	0.34	\$ 8.00
86003	ALLERG SPEC IGE;QUANT/SEMI,EA	2,518	464.50	\$ 15,219	0.18	\$ 6.04
81001	URINALYSIS, AUTO W/SCOPE	2,454	276.00	\$ 6,454	0.11	\$ 2.63
84439	ASSAY OF FREE THYROXINE	2,164	684.86	\$ 22,602	0.32	\$ 10.44
82306	VITAMIN D, 25 HYDROXY	1,746	1,823.35	\$ 55,524	1.04	\$ 31.80
81002	URINALYSIS NONAUTO W/O SCOPE	1,673	167.20	\$ 3,911	0.10	\$ 2.34
85610	PROTHROMBIN TIME	1,211	163.19	\$ 2,601	0.13	\$ 2.15
87070	CULT,BACT;SOURC EXC URIN/BLD	1,180	362.94	\$ 13,537	0.31	\$ 11.47
82607	VITAMIN B-12	1,169	622.64	\$ 18,573	0.53	\$ 15.89
83540	ASSAY OF IRON	1,149	260.22	\$ 8,120	0.23	\$ 7.07

0061 AHC IRELAND-KNOX PARENT PRISM AREA						
TOP 20 LABORATORY PROCEDURES BY PAID/SVC						
Procedure Code	Description	FY 2018				
		Number of Services	Enhanced Total RVU	Amount Paid <sup>2</sup>	Avg RVU	Paid <sup>2</sup> / Svc
81416	EXOME;SEQ ANAL,EA COMPARAT EXO	4	199.98	\$ 18,080	50.00	\$ 4,520.00
81415	EXOME; SEQUENCE ANALYSIS	2	99.99	\$ 8,688	50.00	\$ 4,344.08
81229	CYTO CON MICROAR ANAL;COPY&SNP	7	193.32	\$ 29,189	27.62	\$ 4,169.85
81519	ONC(BRST),MRNA,RT-PCR,21 GENES	5	495.91	\$ 20,476	99.18	\$ 4,095.15
81201	APC GENE ANAL;FULL GENE SEQ	1	0.00	\$ 1,695	0.00	\$ 1,695.00
81211	BRCA1,2 GEN ANAL;FUL,COM,BRCA1	28	1,841.88	\$ 47,037	65.78	\$ 1,679.88
81479	UNLISTED MOLECULAR PATH PROC	33	0.00	\$ 43,740	0.00	\$ 1,325.45
81220	CFTR GENE ANAL;COMMON VARIANTS	27	92.76	\$ 34,782	3.44	\$ 1,288.22
81490	AUTOIMM,ANAL,12 BIOMARK,IMMUNO	2	46.70	\$ 2,222	23.35	\$ 1,110.76
81406	MOLECULAR PATHOLOGY PROC,LEV 7	22	172.92	\$ 22,422	7.86	\$ 1,019.16
81405	MOLECULAR PATHOLOGY PROC,LEV 6	7	58.59	\$ 6,520	8.37	\$ 931.42
81408	MOLECULAR PATHOLOGY PROC, LV 9	6	333.36	\$ 5,413	55.56	\$ 902.20
81404	MOLECULAR PATHOLOGY PROC,LEV 5	9	68.67	\$ 5,953	7.63	\$ 661.39
81203	APC GENE ANAL;DUPLI/DEL VARIAN	1	0.00	\$ 650	0.00	\$ 650.24
81528	ONC(COLOREC),QUANT,10 DNA MARK	53	750.26	\$ 31,895	14.16	\$ 601.79
81420	FET CHR ANEUP GEN SEQ,13,18,21	8	175.04	\$ 4,701	21.88	\$ 587.57
81321	PTEN GENE ANAL;FULL SEQ ANAL	2	33.34	\$ 1,127	16.67	\$ 563.45
87633	INF AGNT DET,NA;RESP,12-25 TAR	21	309.93	\$ 11,819	14.76	\$ 562.83
87507	INF AGNT,DNA/RNA;GI,12-25 TARG	58	843.58	\$ 31,932	14.54	\$ 550.55
81162	BRCA1,BRCA2 GEN ANAL;FULL&DUP	2	125.16	\$ 1,068	62.58	\$ 533.93

<sup>1</sup> Source: M2 TED Non-Institutional Detail (Procedure Code = 8\*\*\*\*), includes both Technical and Professional services. Based on "Parent" PRISM.

<sup>2</sup> Purchased Care includes 13% increase for overhead burdening.

# Staffing

# ACH Ireland – Staffing<sup>1</sup>

## All MEPRS Codes, No Limitation on Skill Type

### Assigned FTEs

Tmt Parent DMIS ID	Tmt DMIS ID	Tmt DMIS ID Name	2017					2018				
			CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
0061	0061	AHC IRELAND-KNOX	610.1		218.2		828.3	510.9		168.5		679.4
	0290	AHC ROCK ISLAND ARSENAL	24.4		3.6		28.0	24.5		3.9		28.4
	0296	OHC-BLUE GRASS DEPOT	15.3		1.0		16.3	15.2		1.5		16.7
	1544	OHC-MCCOY	3.0				3.0	2.4				2.4
	1545	OHC-TACOM	4.8				4.8	4.9				4.9
	1951	USADC JORDAN-KNOX	22.9		20.3		43.1	27.9		19.7		47.6
	7198	NELSON MEDICAL CLINIC-KNOX			0.2		0.2					0.0
	7318	USADC IRELAND ACH-KNOX	4.1		5.5		9.6	4.0		6.7		10.7
<b>0061 Total</b>			<b>684.6</b>	<b>0.0</b>	<b>248.7</b>	<b>0.0</b>	<b>933.3</b>	<b>589.8</b>	<b>0.0</b>	<b>200.3</b>	<b>0.0</b>	<b>790.1</b>

### Available FTEs

Tmt Parent DMIS ID	Tmt DMIS ID	Tmt DMIS ID Name	2017					2018				
			CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
0061	0061	AHC IRELAND-KNOX	514.7	63.6	230.9	0.7	809.9	432.2	63.4	177.4	0.7	673.7
	0290	AHC ROCK ISLAND ARSENAL	19.2		3.2		22.4	19.4		3.7		23.1
	0296	OHC-BLUE GRASS DEPOT	10.0		0.8		10.8	9.6		1.4		11.0
	1544	OHC-MCCOY	2.2				2.2	1.7				1.7
	1545	OHC-TACOM	1.8				1.8	1.0	0.1			1.1
	1951	USADC JORDAN-KNOX	19.5	3.1	16.2		38.7	22.6	3.9	15.6		42.1
	7198	NELSON MEDICAL CLINIC-KNOX			30.7		30.7	0.4	0.1	11.6		12.1
	7318	USADC IRELAND ACH-KNOX	2.6	0.6	2.9		6.0	2.1	0.8	1.9		4.9
<b>0061 Total</b>			<b>570.0</b>	<b>67.2</b>	<b>284.7</b>	<b>0.7</b>	<b>922.6</b>	<b>489.2</b>	<b>68.3</b>	<b>211.6</b>	<b>0.7</b>	<b>769.7</b>

<sup>1</sup> Source: M2 MEPRS Personnel Detail. Based on Parent DMIS ID, information listed by Child DMIS ID.

# ACH Ireland – Staffing (Available FTEs)<sup>1</sup>

## MEPRS B

0061 AHC IRELAND-KNOX											
Skill Type	Skill Type and Suffix Desc	2017					2018				
		CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
1D	DENTIST					0.0			0.0		0.0
1F	FELLOW-MEDICAL			0.1		0.1					0.0
1P	PHYSICIAN	12.6	0.6	5.5		18.6	7.2	0.4	6.3		13.9
2A	NURSE ANESTHETIST					0.0	0.6				0.6
2C	COMMUNITY HEALTH NURSE (CRED)	0.0		0.1		0.1	0.0		0.1		0.1
2H	OCC HEALTH NURSE (CRED)					0.0	0.2				0.2
2M	NURSE MIDWIFE	0.9				0.9	0.6				0.6
2N	NURSE PRACTITIONER	7.2	0.5	3.3		10.9	6.0	1.2	2.5		9.7
2P	PHYSICIAN ASSISTANT	2.4	0.0	1.1		3.5	1.4		1.0		2.4
2W	STUDENT-NON GME/GDE			0.0		0.0			0.0		0.0
2Z	ALL OTHERS IN SKILL TYPE 2	25.3	0.7	4.4	0.6	31.0	21.1	0.4	2.8	0.5	24.9
3C	COMMUNITY HLTH NURSE(NON-CRE)					0.0			0.0		0.0
3E	NURSE CASE MANAGER	2.4	0.1			2.5	0.6				0.6
3R	REGISTERED NURSE	27.9	0.1	4.2		32.3	15.7	1.4	1.3		18.4
3W	STUDENT-NON GME/GDE					0.0					0.0
4A	NURSING ASSISTANT	12.1		0.1		12.2	7.2	0.3			7.5
4L	LPN/LVN	36.9	2.5	0.7		40.1	31.4	3.7	0.7		35.7
4W	STUDENT-NON GME/GDE			0.3		0.3			0.3		0.3
4Z	ALL OTHERS IN SKILL TYPE 4	12.4		34.5		46.9	9.4	0.0	30.1		39.5
5A	ADMINISTRATORS	0.9		0.0		0.9	0.1	0.0			0.1
5C	CLERICAL	3.1		0.3		3.4	1.1		0.9		2.0
5L	LOGISTICS					0.0	0.1				0.1
5M	MEDICAL RECORD AUDITOR/CODER	0.0	0.2			0.2	0.1	0.3			0.3
5Z	ALL OTHERS IN SKILL TYPE 5	19.4		1.1		20.5	17.1		0.1		17.3
<b>Grand Total</b>		<b>163.4</b>	<b>4.8</b>	<b>55.6</b>	<b>0.6</b>	<b>224.3</b>	<b>119.9</b>	<b>7.7</b>	<b>46.1</b>	<b>0.5</b>	<b>174.2</b>

0290 AHC ROCK ISLAND ARSENAL											
Skill Type	Skill Type and Suffix Desc	2017					2018				
		CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
1P	PHYSICIAN	1.8		0.0		1.8	2.3		0.0		2.3
2H	OCC HEALTH NURSE (CRED)	0.0				0.0					0.0
2N	NURSE PRACTITIONER	1.4		0.2		1.6	1.4		0.2		1.6
2P	PHYSICIAN ASSISTANT					0.0					0.0
2Z	ALL OTHERS IN SKILL TYPE 2	0.9		0.0		0.9	0.9		0.0		0.9
3R	REGISTERED NURSE	1.5		0.7		2.2	1.7		0.7		2.4
4A	NURSING ASSISTANT	1.0				1.0	0.2				0.2
4L	LPN/LVN	2.4				2.4	1.9				1.9
4Z	ALL OTHERS IN SKILL TYPE 4	0.4		1.1		1.5	0.9		1.9		2.8
5C	CLERICAL	0.1				0.1	0.0				0.0
5M	MEDICAL RECORD AUDITOR/CODER					0.0					0.0
5Z	ALL OTHERS IN SKILL TYPE 5	1.0				1.0	1.3				1.3
<b>Grand Total</b>		<b>10.4</b>	<b>0.0</b>	<b>2.1</b>	<b>0.0</b>	<b>12.5</b>	<b>10.5</b>	<b>0.0</b>	<b>2.8</b>	<b>0.0</b>	<b>13.3</b>

<sup>1</sup> Source: M2 MEPRS Personnel Detail. Based on Child DMIS ID.

# ACH Ireland – Staffing (Available FTEs)<sup>1</sup>

## MEPRS B

0296 OHC-BLUE GRASS DEPOT											
Skill Type	Skill Type and Suffix Desc	2017					2018				
		CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
1P	PHYSICIAN	0.7				0.7	0.2				0.2
2N	NURSE PRACTITIONER	0.2				0.2	0.1			0.1	
3R	REGISTERED NURSE	1.2				1.2	1.5			1.5	
4A	NURSING ASSISTANT	1.6				1.6	0.3			0.3	
4Z	ALL OTHERS IN SKILL TYPE 4	0.0		0.8		0.8	0.5		1.4	1.9	
5A	ADMINISTRATORS	0.7				0.7	0.9			0.9	
5Z	ALL OTHERS IN SKILL TYPE 5	1.1				1.1	1.7			1.7	
<b>Grand Total</b>		<b>5.6</b>	<b>0.0</b>	<b>0.8</b>	<b>0.0</b>	<b>6.4</b>	<b>5.2</b>	<b>0.0</b>	<b>1.4</b>	<b>6.6</b>	

1545 OHC-TACOM											
Skill Type	Skill Type and Suffix Desc	2017					2018				
		CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
2H	OCC HEALTH NURSE (CRED)	0.6				0.6	0.6				0.6
3R	REGISTERED NURSE	0.0				0.0				0.0	
4A	NURSING ASSISTANT	0.0				0.0				0.0	
4L	LPN/LVN	0.0				0.0	0.1	0.1		0.2	
4Z	ALL OTHERS IN SKILL TYPE 4	0.4				0.4	0.3			0.3	
5A	ADMINISTRATORS	0.0				0.0	0.0			0.0	
5Z	ALL OTHERS IN SKILL TYPE 5					0.0				0.0	
<b>Grand Total</b>		<b>1.1</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>1.1</b>	<b>1.0</b>	<b>0.1</b>	<b>0.0</b>	<b>0.0</b>	<b>1.1</b>

1544 OHC-MCCOY											
Skill Type	Skill Type and Suffix Desc	2017					2018				
		CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
2N	NURSE PRACTITIONER	0.5				0.5	0.8				0.8
3R	REGISTERED NURSE	0.8				0.8	0.4			0.4	
4A	NURSING ASSISTANT	0.8				0.8	0.6			0.6	
<b>Grand Total</b>		<b>2.2</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>2.2</b>	<b>1.7</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>1.7</b>

7198 NELSON MEDICAL CLINIC-KNOX											
Skill Type	Skill Type and Suffix Desc	2017					2018				
		CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
1P	PHYSICIAN			3.6		3.6	0.0		1.2		1.2
2N	NURSE PRACTITIONER			2.4		2.4			0.8		0.8
2P	PHYSICIAN ASSISTANT			0.1		0.1	0.0		0.6		0.7
2W	STUDENT-NON GME/GDE			0.0		0.0					0.0
2Z	ALL OTHERS IN SKILL TYPE 2			0.4		0.4			0.6		0.6
3R	REGISTERED NURSE			3.2		3.2	0.1	0.1	0.9		1.0
4A	NURSING ASSISTANT			0.8		0.8	0.2				0.2
4L	LPN/LVN			4.4		4.4	0.1		1.0		1.1
4W	STUDENT-NON GME/GDE			0.6		0.6			0.2		0.2
4Z	ALL OTHERS IN SKILL TYPE 4			12.8		12.8			5.0		5.0
5A	ADMINISTRATORS			0.9		0.9					0.0
5C	CLERICAL			1.6		1.6			1.3		1.3
<b>Grand Total</b>		<b>0.0</b>	<b>0.0</b>	<b>30.7</b>	<b>0.0</b>	<b>30.7</b>	<b>0.4</b>	<b>0.1</b>	<b>11.6</b>	<b>0.0</b>	<b>12.1</b>

<sup>1</sup> Source: M2 MEPRS Personnel Detail. Based on Child DMIS ID.

# ACH Ireland – Staffing (Available FTEs)<sup>1</sup>

## All MEPRS

0061 AHC IRELAND-KNOX											
Skill Type	Skill Type and Suffix Desc	2017					2018				
		CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
1D	DENTIST	0.0		1.5		1.5			0.9		0.9
1F	FELLOW-MEDICAL			0.1		0.1					0.0
1P	PHYSICIAN	23.7	0.7	11.9		36.3	15.5	0.6	11.1		27.2
2A	NURSE ANESTHETIST	1.3		2.3		3.6	0.7		0.5		1.3
2C	COMMUNITY HEALTH NURSE (CRED)	0.9		3.1		3.9	0.9		2.3		3.1
2H	OCC HEALTH NURSE (CRED)	0.9				0.9	1.1				1.1
2M	NURSE MIDWIFE	1.3				1.3	0.8				0.8
2N	NURSE PRACTITIONER	9.5	0.5	5.6		15.6	7.8	1.3	4.2		13.3
2P	PHYSICIAN ASSISTANT	6.4	0.2	3.1		9.6	6.1		1.7		7.8
2W	STUDENT-NON GME/GDE			0.1		0.1			0.0		0.0
2Z	ALL OTHERS IN SKILL TYPE 2	59.0	1.3	16.0	0.7	77.0	52.7	1.0	14.1	0.7	68.5
3C	COMMUNITY HLTH NURSE(NON-CRE)					0.0			0.3		0.3
3E	NURSE CASE MANAGER	4.8	0.1			4.9	2.6				2.6
3R	REGISTERED NURSE	41.3	0.2	11.9		53.4	25.1	1.5	5.6		32.2
3W	STUDENT-NON GME/GDE			0.4		0.4					0.0
3Z	ALL OTHERS IN SKILL TYPE 3			0.0		0.0					0.0
4A	NURSING ASSISTANT	35.8	0.9	0.3		37.0	28.1	0.4			28.5
4L	LPN/LVN	42.7	2.6	3.6		48.9	37.6	3.8	1.3		42.7
4W	STUDENT-NON GME/GDE			4.8		4.8			0.6		0.6
4Z	ALL OTHERS IN SKILL TYPE 4	63.1	0.2	112.1		175.3	52.4	1.8	95.4		149.6
5A	ADMINISTRATORS	45.0		22.0		67.0	42.1	0.1	15.3		57.5
5C	CLERICAL	36.1		8.8		44.9	29.9		6.0		35.9
5L	LOGISTICS	15.1	0.1	15.0		30.2	12.2		13.9		26.1
5M	MEDICAL RECORD AUDITOR/CODER	20.0	9.0			29.0	18.0	8.0			26.1
5Z	ALL OTHERS IN SKILL TYPE 5	108.0	47.8	8.5		164.3	98.7	44.9	4.1		147.7
<b>Grand Total</b>		<b>514.7</b>	<b>63.6</b>	<b>230.9</b>	<b>0.7</b>	<b>809.9</b>	<b>432.2</b>	<b>63.4</b>	<b>177.4</b>	<b>0.7</b>	<b>673.7</b>

0290 AHC ROCK ISLAND ARSENAL											
Skill Type	Skill Type and Suffix Desc	2017					2018				
		CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
1P	PHYSICIAN	1.8		0.0		1.8	2.3		0.0		2.3
2H	OCC HEALTH NURSE (CRED)	0.0				0.0	0.0				0.0
2N	NURSE PRACTITIONER	1.4		0.2		1.6	1.4		0.2		1.6
2P	PHYSICIAN ASSISTANT					0.0					0.0
2Z	ALL OTHERS IN SKILL TYPE 2	2.5		0.0		2.5	2.6		0.0		2.7
3R	REGISTERED NURSE	1.5		0.7		2.2	1.7		0.7		2.4
4A	NURSING ASSISTANT	1.5				1.5	0.8				0.8
4L	LPN/LVN	2.4				2.4	1.9				1.9
4Z	ALL OTHERS IN SKILL TYPE 4	1.9		2.2		4.1	3.0		2.8		5.8
5C	CLERICAL	0.9				0.9	0.9				0.9
5M	MEDICAL RECORD AUDITOR/CODER	0.5				0.5					0.0
5Z	ALL OTHERS IN SKILL TYPE 5	4.8				4.8	4.9				4.9
<b>Grand Total</b>		<b>19.2</b>	<b>0.0</b>	<b>3.2</b>	<b>0.0</b>	<b>22.4</b>	<b>19.4</b>	<b>0.0</b>	<b>3.7</b>	<b>0.0</b>	<b>23.1</b>

<sup>1</sup> Source: M2 MEPRS Personnel Detail. Based on Child DMIS ID.

# ACH Ireland – Staffing (Available FTEs)<sup>1</sup>

## All MEPRS

0296 OHC-BLUE GRASS DEPOT											
Skill Type	Skill Type and Suffix Desc	2017					2018				
		CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
1P	PHYSICIAN	0.7				0.7	0.2				0.2
2N	NURSE PRACTITIONER	0.3				0.3	0.3			0.3	
3R	REGISTERED NURSE	1.3				1.3	1.7			1.7	
4A	NURSING ASSISTANT	3.1				3.1	0.6			0.6	
4Z	ALL OTHERS IN SKILL TYPE 4	1.6		0.8		2.4	2.8	1.4		4.1	
5A	ADMINISTRATORS	0.7				0.7	0.9			0.9	
5Z	ALL OTHERS IN SKILL TYPE 5	2.2				2.2	3.2			3.2	
<b>Grand Total</b>		<b>10.0</b>	<b>0.0</b>	<b>0.8</b>	<b>0.0</b>	<b>10.8</b>	<b>9.6</b>	<b>0.0</b>	<b>1.4</b>	<b>0.0</b>	<b>11.0</b>

1545 OHC-TACOM											
Skill Type	Skill Type and Suffix Desc	2017					2018				
		CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
2H	OCC HEALTH NURSE (CRED)	0.6				0.6	0.6				0.6
3R	REGISTERED NURSE	0.0				0.0				0.0	
4A	NURSING ASSISTANT	0.0				0.0				0.0	
4L	LPN/LVN	0.0				0.0	0.1	0.1		0.2	
4Z	ALL OTHERS IN SKILL TYPE 4	0.4				0.4	0.3			0.3	
5A	ADMINISTRATORS	0.0				0.0	0.0			0.0	
5Z	ALL OTHERS IN SKILL TYPE 5	0.7				0.7	0.0			0.0	
<b>Grand Total</b>		<b>1.8</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>1.8</b>	<b>1.0</b>	<b>0.1</b>	<b>0.0</b>	<b>0.0</b>	<b>1.1</b>

1544 OHC-MCCOY											
Skill Type	Skill Type and Suffix Desc	2017					2018				
		CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
2N	NURSE PRACTITIONER	0.5				0.5	0.8				0.8
3R	REGISTERED NURSE	0.8				0.8	0.4			0.4	
4A	NURSING ASSISTANT	0.8				0.8	0.6			0.6	
<b>Grand Total</b>		<b>2.2</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>2.2</b>	<b>1.7</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>1.7</b>

1951 USADC JORDAN-KNOX											
Skill Type	Skill Type and Suffix Desc	2017					2018				
		CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
1D	DENTIST	0.6		8.2		8.8	0.9		5.9		6.8
1P	PHYSICIAN					0.0			0.0		0.0
1U	RESIDENT-DENTAL					0.0					0.0
2P	PHYSICIAN ASSISTANT	0.0				0.0					0.0
2Z	ALL OTHERS IN SKILL TYPE 2					0.0	0.0		0.2		0.2
3R	REGISTERED NURSE			0.0		0.0					0.0
4A	NURSING ASSISTANT					0.0	0.0				0.0
4Z	ALL OTHERS IN SKILL TYPE 4	12.7	3.1	7.2		23.0	13.6	3.9	8.9		26.4
5A	ADMINISTRATORS	0.8				0.8	0.8		0.0		0.8
5C	CLERICAL	3.8	0.0			3.9	3.9				3.9
5L	LOGISTICS			0.8		0.8	0.6		0.6		1.2
5Z	ALL OTHERS IN SKILL TYPE 5	1.5				1.5	2.9				2.9
<b>Grand Total</b>		<b>19.5</b>	<b>3.1</b>	<b>16.2</b>	<b>0.0</b>	<b>38.7</b>	<b>22.6</b>	<b>3.9</b>	<b>15.6</b>	<b>0.0</b>	<b>42.1</b>

<sup>1</sup> Source: M2 MEPRS Personnel Detail. Based on Child DMIS ID.

# ACH Ireland – Staffing (Available FTEs)<sup>1</sup>

## All MEPRS

7198 NELSON MEDICAL CLINIC-KNOX											
Skill Type	Skill Type and Suffix Desc	2017					2018				
		CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
1P	PHYSICIAN			3.6		3.6	0.0		1.2		1.2
2N	NURSE PRACTITIONER			2.4		2.4			0.8		0.8
2P	PHYSICIAN ASSISTANT			0.1		0.1	0.0		0.6		0.7
2W	STUDENT-NON GME/GDE			0.0		0.0					0.0
2Z	ALL OTHERS IN SKILL TYPE 2			0.4		0.4			0.6		0.6
3R	REGISTERED NURSE			3.2		3.2	0.1	0.1	0.9		1.0
4A	NURSING ASSISTANT			0.8		0.8	0.2				0.2
4L	LPN/LVN			4.4		4.4	0.1		1.0		1.1
4W	STUDENT-NON GME/GDE			0.6		0.6			0.2		0.2
4Z	ALL OTHERS IN SKILL TYPE 4			12.8		12.8			5.0		5.0
5A	ADMINISTRATORS			0.9		0.9					0.0
5C	CLERICAL			1.6		1.6			1.3		1.3
<b>Grand Total</b>		<b>0.0</b>	<b>0.0</b>	<b>30.7</b>	<b>0.0</b>	<b>30.7</b>	<b>0.4</b>	<b>0.1</b>	<b>11.6</b>	<b>0.0</b>	<b>12.1</b>

7318 USADC IRELAND ACH-KNOX											
Skill Type	Skill Type and Suffix Desc	2017					2018				
		CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
1D	DENTIST			1.2		1.2			1.0		1.0
4Z	ALL OTHERS IN SKILL TYPE 4	1.9	0.6	1.6		4.1	1.4	0.8	0.9		3.1
5Z	ALL OTHERS IN SKILL TYPE 5	0.7				0.7	0.7				0.7
<b>Grand Total</b>		<b>2.6</b>	<b>0.6</b>	<b>2.9</b>	<b>0.0</b>	<b>6.0</b>	<b>2.1</b>	<b>0.8</b>	<b>1.9</b>	<b>0.0</b>	<b>4.9</b>

<sup>1</sup> Source: M2 MEPRS Personnel Detail. Based on Child DMIS ID.

# ACH Ireland – Skill Type 1P (Physician) by DoD Occupation Code<sup>1</sup> (Available FTEs)

0061 AHC IRELAND-KNOX											
DoD Occ Code		2017					2018				
		CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
260101	AVIATION/AEROSPACE MEDICINE, RESIDENCY TRAINED AER			0.0		0.0			0.2		0.2
260102	ALLERGY/IMMUNOLOGY			0.5		0.5			0.5		0.5
260103	EMERGENCY MEDICINE	1.8		0.0		1.8	0.3		0.2		0.5
260105	EXECUTIVE MEDICINE					0.0			0.0		0.0
260107	DERMATOLOGY			0.7		0.7			0.6		0.6
260109	GENERAL MEDICINE	1.3		0.0		1.3					0.0
260111	FAMILY PRACTICE	3.2		2.1		5.3	2.9		1.9		4.8
260113	NEUROLOGY		0.6			0.6		0.4			0.4
260115	OBSTETRICS/GYNECOLOGY	0.8		0.1		0.9	0.2				0.2
260116	OCCUPATIONAL MEDICINE			0.1		0.1	0.2				0.2
260118	PEDIATRICS, SUBSPECIALTIES			0.1		0.1			0.3		0.3
260121	PEDIATRICS, GENERAL	1.8		0.4		2.2	0.9		0.9		1.7
260125	PSYCHIATRY	1.9		0.2		2.1	1.9				1.9
260127	RADIOLOGY, DIAGNOSTIC			0.0		0.0					0.0
260132	ORTHOPEDIC SURGERY	0.6				0.6	0.1				0.1
260140	PULMONARY DISEASE			0.0		0.0					0.0
260141	GASTROENTEROLOGY					0.0			0.2		0.2
260142	CARDIOLOGY			0.0		0.0			0.0		0.0
260143	NEPHROLOGY			0.0		0.0					0.0
260145	ENDOCRINOLOGY			0.1		0.1					0.0
260147	CRITICAL CARE/TRAUMA, MEDICINE	0.6				0.6	0.1				0.1
260148	INTERNAL MEDICINE	0.6		1.0		1.7	0.7		1.5		2.2
260149	INFECTIOUS DISEASE					0.0			0.1		0.1
<b>TOTAL</b>		<b>12.6</b>	<b>0.6</b>	<b>5.5</b>	<b>0.0</b>	<b>18.6</b>	<b>7.2</b>	<b>0.4</b>	<b>6.3</b>	<b>0.0</b>	<b>13.9</b>

MEPRS B  
Only

<sup>1</sup> Source: M2 MEPRS Personnel Detail. Based on Child DMIS ID.

# ACH Ireland – Skill Type 1P (Physician) by DoD Occupation Code<sup>1</sup> (Available FTEs)

0290 AHC ROCK ISLAND ARSENAL											
DoD Occ Code		2017					2018				
		CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
260101	AVIATION/AEROSPACE MEDICINE, RESIDENCY TRAINED AER			0.0		0.0			0.0		0.0
260109	GENERAL MEDICINE	0.8				0.8	1.4				1.4
260111	FAMILY PRACTICE			0.0		0.0					0.0
260116	OCCUPATIONAL MEDICINE	0.9				0.9	0.9				0.9
260121	PEDIATRICS, GENERAL					0.0					0.0
260123	PREVENTIVE MEDICINE			0.0		0.0			0.0		0.0
260147	CRITICAL CARE/TRAUMA, MEDICINE					0.0					0.0
<b>TOTAL</b>		<b>1.8</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>1.8</b>	<b>2.3</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>2.3</b>

0296 OHC-BLUE GRASS DEPOT											
DoD Occ Code		2017					2018				
		CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
260109	GENERAL MEDICINE	0.3				0.3	0.1				0.1
260116	OCCUPATIONAL MEDICINE	0.4				0.4	0.0				0.0
260147	CRITICAL CARE/TRAUMA, MEDICINE					0.0	0.0				0.0
260148	INTERNAL MEDICINE	0.0				0.0					0.0
<b>TOTAL</b>		<b>0.7</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.7</b>	<b>0.2</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.2</b>

MEPRS B  
Only

7198 NELSON MEDICAL CLINIC-KNOX											
DoD Occ Code		2017					2018				
		CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
260101	AVIATION/AEROSPACE MEDICINE, RESIDENCY TRAINED AER					0.0			0.0		0.0
260103	EMERGENCY MEDICINE				0.4	0.4			0.2		0.2
260107	DERMATOLOGY				0.3	0.3					0.0
260111	FAMILY PRACTICE			1.0		1.0	0.0		0.0		0.1
260115	OBSTETRICS/GYNECOLOGY					0.0			0.3		0.3
260118	PEDIATRICS, SUBSPECIALTIES				0.6	0.6			0.1		0.1
260121	PEDIATRICS, GENERAL				0.1	0.1					0.0
260127	RADIOLOGY, DIAGNOSTIC					0.0			0.1		0.1
260140	PULMONARY DISEASE				0.3	0.3					0.0
260142	CARDIOLOGY				0.3	0.3			0.2		0.2
260144	HEMATOLOGY AND ONCOLOGY				0.3	0.3					0.0
260148	INTERNAL MEDICINE				0.3	0.3			0.2		0.2
260149	INFECTIOUS DISEASE				0.0	0.0					0.0
<b>TOTAL</b>		<b>0.0</b>	<b>0.0</b>	<b>3.6</b>	<b>0.0</b>	<b>3.6</b>	<b>0.0</b>	<b>0.0</b>	<b>1.2</b>	<b>0.0</b>	<b>1.2</b>

<sup>1</sup> Source: M2 MEPRS Personnel Detail. Based on Child DMIS ID.

# Eligible Population and Enrollment

# ACH Ireland – Eligibles and Enrollees<sup>1</sup> by PRISM and Enrollment Site (Child)

PRISM (for Elig) / Enrollment Site (for Enr)		FY	Eligibles					Prime and Plus Enrolled				
			ADFM	RET	OTHER <sup>2</sup>	AD	TOTAL	ADFM	RET	OTHER <sup>2</sup>	AD	TOTAL
0061	AHC IRELAND-KNOX	2014	11,663	7,693	13,674	9,824	42,854	9,931	4,352	6,704	5,886	26,873
0061	AHC IRELAND-KNOX	2015	8,673	7,815	13,729	6,554	36,770	7,284	4,491	6,885	4,848	23,507
0061	AHC IRELAND-KNOX	2016	7,727	7,820	13,606	5,875	35,028	6,529	4,562	6,832	4,216	22,140
0061	AHC IRELAND-KNOX	2017	7,559	7,818	13,511	5,652	34,539	6,271	4,417	6,550	4,034	21,272
0061	AHC IRELAND-KNOX	2018	7,903	7,755	14,129	6,440	36,227	6,550	3,860	5,629	4,285	20,324
0290	AHC ROCK ISLAND ARSENAL	2014	1,427	1,717	2,856	664	6,664	814	198	257	621	1,890
0290	AHC ROCK ISLAND ARSENAL	2015	1,335	1,749	3,026	605	6,715	893	278	412	598	2,180
0290	AHC ROCK ISLAND ARSENAL	2016	1,295	1,794	2,989	590	6,668	843	341	525	592	2,301
0290	AHC ROCK ISLAND ARSENAL	2017	1,265	1,822	3,095	585	6,767	735	349	527	559	2,170
0290	AHC ROCK ISLAND ARSENAL	2018	1,221	1,836	3,026	647	6,730	762	383	604	537	2,286
7198	NELSON MEDICAL CLINIC-KNOX	2014						0	0	0	4,075	4,076

<sup>1</sup> Source: Eligibles = M2 DEERS Person Detail; Enrollees = M2 TRICARE Relationship Detail. Eligibles based on PRISM Area ID. Enrollees based on Enrollment Site and ACV Group = Prime or Plus.

<sup>2</sup> Includes FM of Retired, Survivors, Other, Unknown, Inactive Guard/Reserve, FM of Inactive Guard/Reserve

# ACH Ireland – Eligibles<sup>1</sup> by PRISM Area ID

0061 AHC IRELAND-KNOX										
Gender by Age Group										
Gender	FY	0-4	5-14	15-17	18-24	25-34	35-44	45-64	65+	Total
Female	2014	1,352	2,767	862	2,341	2,368	2,328	4,839	2,993	19,850
	2015	966	2,429	828	1,801	1,744	2,128	4,807	3,035	17,737
	2016	862	2,246	770	1,679	1,589	2,001	4,759	3,064	16,969
	2017	835	2,224	756	1,620	1,512	1,968	4,710	3,120	16,745
	2018	855	2,300	739	1,771	1,673	2,059	4,714	3,217	17,327
Male	2014	1,478	2,881	940	3,626	3,350	2,931	5,416	2,380	23,004
	2015	1,031	2,481	880	2,527	2,186	2,326	5,132	2,470	19,033
	2016	896	2,348	847	2,427	1,954	2,090	4,977	2,519	18,059
	2017	894	2,309	822	2,369	1,776	2,071	4,960	2,592	17,794
	2018	926	2,384	818	2,696	2,091	2,262	5,065	2,659	18,900
Total	2014	2,831	5,648	1,803	5,967	5,718	5,260	10,255	5,373	42,854
	2015	1,996	4,909	1,709	4,329	3,930	4,454	9,939	5,504	36,770
	2016	1,757	4,594	1,617	4,107	3,543	4,091	9,736	5,582	35,028
	2017	1,730	4,533	1,578	3,989	3,288	4,039	9,670	5,711	34,539
	2018	1,781	4,684	1,557	4,467	3,764	4,320	9,779	5,875	36,227

0061 AHC IRELAND-KNOX						
Gender by Ben Cat Common						
Gender	FY	ADFM	RET	OTHER	AD	Total
Female	2014	7,421	517	10,405	1,507	19,850
	2015	5,454	561	10,466	1,256	17,737
	2016	4,803	577	10,349	1,241	16,969
	2017	4,695	606	10,216	1,229	16,745
	2018	4,906	592	10,348	1,481	17,327
Male	2014	4,242	7,176	3,269	8,317	23,004
	2015	3,219	7,253	3,263	5,298	19,033
	2016	2,924	7,243	3,258	4,634	18,059
	2017	2,864	7,212	3,295	4,423	17,794
	2018	2,998	7,163	3,781	4,958	18,900
Total	2014	11,663	7,693	13,674	9,824	42,854
	2015	8,673	7,815	13,729	6,554	36,770
	2016	7,727	7,820	13,606	5,875	35,028
	2017	7,559	7,818	13,511	5,652	34,539
	2018	7,903	7,755	14,129	6,440	36,226

<sup>1</sup> Source: M2 DEERS Person Detail

# ACH Ireland – Eligibles<sup>1</sup> by PRISM Area ID

0290 AHC ROCK ISLAND ARSENAL										
Gender by Age Group										
Gender	FY	0-4	5-14	15-17	18-24	25-34	35-44	45-64	65+	Total
Female	2014	179	402	137	270	320	369	909	680	3,266
	2015	180	415	123	258	327	380	918	697	3,298
	2016	179	432	133	222	324	373	931	708	3,302
	2017	157	456	146	231	303	352	943	728	3,314
	2018	158	451	155	236	278	358	932	743	3,311
Male	2014	200	452	179	297	268	322	1,015	665	3,398
	2015	211	423	186	291	300	312	999	694	3,417
	2016	188	426	176	251	285	324	1,006	712	3,367
	2017	173	453	160	290	301	337	1,001	738	3,453
	2018	164	444	151	293	281	345	986	754	3,420
Total	2014	380	854	316	567	588	690	1,924	1,345	6,664
	2015	390	838	309	549	628	692	1,918	1,391	6,715
	2016	367	857	309	473	609	697	1,937	1,420	6,668
	2017	330	908	306	520	604	688	1,945	1,465	6,767
	2018	322	895	307	529	559	704	1,918	1,497	6,730

0290 AHC ROCK ISLAND ARSENAL						
Gender by Ben Cat Common						
Gender	FY	ADFM	RET	OTHER	AD	Total
Female	2014	870	101	2,178	117	3,266
	2015	829	111	2,242	116	3,298
	2016	815	120	2,249	118	3,302
	2017	789	133	2,285	108	3,314
	2018	774	139	2,282	116	3,311
Male	2014	556	1,616	678	547	3,398
	2015	506	1,638	783	489	3,417
	2016	480	1,675	741	472	3,367
	2017	476	1,689	810	477	3,453
	2018	447	1,697	744	531	3,420
Total	2014	1,427	1,717	2,856	664	6,664
	2015	1,335	1,749	3,026	605	6,715
	2016	1,295	1,794	2,989	590	6,668
	2017	1,265	1,822	3,095	585	6,767
	2018	1,221	1,836	3,026	647	6,730

<sup>1</sup> Source: M2 DEERS Person Detail

# Update History

- ❑ Version 1: New portfolio ACH Ireland. Direct Care costs for FY13 are based on FY13 MEPRS expenses; FY14 is based on FY13 MEPRS with inflation factors applied. May 2015.
- ❑ Version 2: Updated FY14 data; added FY15 data; added Pharmacy, Radiology, and Laboratory data; added additional views of eligible data; added Ambulatory Surgery Top 20 Procedures. FY14 Direct Care Costs are based on FY14 MEPRS expenses; FY15 Direct Care Costs are based on FY14 MEPRS with inflation factors applied. March 2016.
- ❑ Version 3: Updated FY15 data; added FY16 data; added Appointment Data. FY15 Direct Care Costs are based on FY15 MEPRS expenses; FY16 Direct Care Costs are based on FY15 MEPRS with inflation factors applied. March 2017.
- ❑ Version 4: Updated FY16 data; added FY17 data. FY16 Direct Care Costs are based on FY16 MEPRS expenses; FY17 Direct Care Costs are based on FY16 MEPRS with inflation factors applied. March 2018.
- ❑ Version 5: Updated FY17 data; added FY18 data. FY17 Direct Care Costs are based on FY17 MEPRS expenses; FY18 Direct Care Costs are based on FY17 MEPRS with inflation factors applied. March 2019.