North Atlantic Treaty Organization
Overview

Defense Health Board
RADM Bruce Doll USN
27 Nov 2012

Who does NATO represent?

The following countries are members of the Alliance:
Albania, Belgium, Bulgaria, Canada, Croatia, the Czech
Republic, Denmark, Estonia, France, Germany, Greece,
Hungary, Iceland, Italy, Latvia, Lithuania, Luxembourg,
the Netherlands, Norway, Poland, Portugal, Romania,
Slovakia, Slovenia, Spain, Turkey, the United Kingdom,
and the United States.
ACT Vision

“NATO’s leading agent for change, identifying, facilitating and advocating the continuous improvement of Alliance capabilities to maintain and enhance its military relevance and effectiveness”

SACT Strategic Plan (April 2010)

ACT Mission

To translate political and military guidance into capability requirements to uphold NATO’s global security interests.
ACT Structure

- Political Advisor
- SACT
- DSACT
- SACTREP EUR
- COS
- DCOS IRM
- DCOS SPP
- DCOS CAP DEV
- DCOS JFT
- DCOS MCD

Financial Controller
(Medical Advisor)
Senior NCO

Command Legal
Command Auditor
Director of Staff Tasking
Strategic Communications

Medical

* Bi-Strategic Command Division.

ACT Components & Linkages

- SACT Representative to the Pentagon
- Allied Command Transformation (ACT)
- Staff Element Europe (SEE)
- Joint Analysis and Lessons Learned Centre (JALLC)
- Joint Warfare Centre (JWC)
- Joint Force Training Centre (JFTC)
- SACT Representative in Europe (STRE)
SACT’s Principal Tasks

Support Operations

Engage, Interact & Co-operate

Lead Military Transformation

THE ACT TRIDENT Outputs

Interoperability

Lessons Learned

Partners + Outreach

Lessons Identified

Coherence

Strategic Thinking

Transformation

Capability Development

Education & Training

CURRENT OPERATIONS & FUTURE

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THE ACT TRIDENT Outputs

- Interoperability
- Lessons Learned
- Partners + Outreach
- Lessons Identified
- Transformation
- Coherence

Strategic Thinking

Comprehensive Approach
- Counter-IED
- Counter Hybrid Threats
- Smart Defence

Education & Training

NATO UNCLASSIFIED
THE ACT TRIDENT
Outputs

Interoperability

Strategic
Thinking

Transformation

Capability
Development

Coherence

Afghanistan post-2014
Connected Forces Initiative

Established ACT
Academic Relationships

Harvard University

Tufts University

RUSI

Institute for Strategic
Studies

National Defense
University (NDU)

University of Bologna

ACUS

Istituto Affari
Internazionali (IAI)

Old Dominion
University (ODU)

Naval Postgraduate
School (NPS)

CSIS

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NATO Centres of Excellence (COE)

- Nationally or Multi-nationally sponsored entities
- 17 accredited COEs
- 3 COEs in development

MilMed COE

Director
- Aide de Camp
- Deputy Director COE
- Financial Controller
- Assistant
  - Legal Adviser
  - IM
  - PR
- Registry

Lessons Learned
- Interoperability
- Training
- DHSC/MUNICH
- Support

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Smart Defence:
Medical Contribution
Cooperate Prioritize Specialize
I know that in an age of austerity, we cannot spend more. But neither should we spend less. So the answer is to spend better. And to get better value for money. To help nations to preserve capabilities and to deliver new ones. This means we must prioritise, we must specialise, and we must seek multinational solutions. Taken together, this is what I call Smart Defence.

NATO Secretary General, Anders Fogh Rasmussen, 30 Sep 11
Multinational Approach to Military Healthcare: enabling integration between medical services

1st Principle: Flexibility

2nd Principle: Reversibility

Coexistence

Cooperation

Coordination

Integration

NATO's Responsibility

Practical collaboration

Exchange of information

Situational awareness

Assistance

Medical Assistance & Collaboration Tool: facilitates civil-military interaction & cooperation
Recognized Health Picture:

Medical Assistance & Collaboration Tool:
facilitates civil-military interaction & cooperation

Needs & Support:

Cooperate

Data Collection

Execution

Planning

Data Analysis

Intelligence

Surveillance

Management

Plans

+NEDICS

Medical Information and Constructive System

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**Contracted Operational Medical Support:**
Enhances or compliments military capability

- **Outputs**
  - Collaboration with potential private partners
  - Write NATO concept for Contracted Operational Support
  - Develop with NAMSA a NATO contractual framework

**JALLC-Harvard Healthcare Study:**
Use of military capabilities in civilian health sector

- **Case Studies of Military Engagement in Civilian Health Sector**
  - Stabilization & Reconstruction:
    - Haiti = funded by ACT; started Oct 11;
    - Follow-on studies in: Kosovo, Afghanistan, Democratic Republic of Congo, Libya
  - External funding received towards follow-on case studies, but more contributions needed

- **Outputs**
  - Define the military's role
  - Develop policy tools
  - Guide civil-military involvement
Specialize

**Modular Approach:** Enables development of complementary specialisms

**LEAD NATION**

- Lead Nation
- Nation 1
- Nation 2
- Nation 3
- Nation 4
- Nation 5

**NATO Capability**

**Summary**

- Multinational Approach to Military Healthcare
- Medical Assistance & Collaboration Tool
- Contracted Operational Medical Support
- JALLC-Harvard Healthcare Study
- Modular Approach to Medical Support
- MEDICS
Questions?

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