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Casualty, Mortuary Affairs, and Military Funeral Honors
Military Community and Family Policy (MC&FP)

Update on Implementation of the Dover Port Mortuary Independent Review Subcommittee and the Mortuary Affairs Executive Steering Committee Reports

August 19, 2013
Agenda

• Mission
• Background
• Update
• Implementation Overview
Oversight of DoD and Service policies pertaining to casualty, mortuary, and military funeral honors programs to provide authorized and necessary assistance to eligible family members of deceased, missing, ill, or injured personnel. Assistance may include, but is not limited to: transportation assistance; applying for and receiving benefits and entitlements; obtaining copies of records, reports and investigations; legal assistance; receipt of personal effects; mortuary, burial, and funeral honors assistance; relocation assistance, including shipment of household goods; liaison with other Federal agencies; information and referral, including emotional and spiritual support, and other assistance as requested.

1st and 2nd Quarters of Fiscal Year 2013
Fatalities: 506
Wounded/Ill: 2347
Missing: 1
Military Funeral Honors Provided: 132,857
June 11 - Date Air Force IG conducts investigation

Dec 2011 – DHB Subcommittee established at direction of Secretary of Defense to provide independent assessment

Feb 2012 – DHB submitted final report to Secretary of Defense

Apr 2012 – Secretary of Defense ordered 180-day study of Mortuary Affairs Enterprise

Mar 2013 – Implementation Team formally established

May 2013 – Secretary of Defense submits report to Congress

Jun 2010 – Nov 2011

Dec 2011 – Feb 2012

Apr – Dec 2012

Mar 2013

May 2013
Supporting Objectives

A – Policy: Defined roles, responsibilities/authorities, & processes
#6 Update policy for EA & CJMAB
#8 Mortuary services authorized for non-military decedents under AFMES jurisdiction
#9 AFMAO/AFMES SOPs written and approved
#15 Standardize mortuary/casualty assistance forms
#16 PADD given all info regarding process (CA/MA, ME)
#18 Establish alternatives to Retirement at Sea (RAS)
#22 Establish or update DoD policy (OSD)
#23 Establish a standard casualty affairs and mortuary benefits program to better support families across DoD
#28 Resolve contaminated remains gap

B – Command & Oversight: C2 with standards & conditions
#1 AFMAO CC position established
#2 AFMAO C2 & Inspection Program established
#4 Service Liaison Teams under TACON of AFMAO
#5 AFMAO inspection & BOV established
#7 AFMAO/AFMES Transition completed without degradation
#19 Establish non-voting Department of Veterans Affairs membership position on CJMAB
#20 Whole body cremations at Dover stopped
#21 Establish a permanent CJMAB, clarify roles and responsibilities and establish additional authorities
#25 Clarified the executive agency roles and responsibilities for CFO to establish additional authorities
#26 Standardized mortuary ops procedures and terms across all DoD mortuaries to increase transparency to the families
#27 Establish tri-service inspection program

C – Training: Consolidated & standardized training
#9 AFMAO/AFMES SOPs written and approved
#11/12/13 Value oriented competent, licensed morticians utilized
#14 Standardized training for LNO's, case managers and CAOs across DoD implemented
#23 Establish a standard casualty affairs and mortuary benefits program to better support families across DoD

D – Manning: Standardized position descriptions & qualifications
#10 Surge capability plan for DPM
#11/12/13 Value oriented competent, licensed morticians utilized
#17 Standardized view ability classifications for embalmers established

E – Programming: Centralized contracting & logistical support
#24 Established a shared service center to consolidate service contracts and supplies and MA services across DoD

Items 1-20 DHB Independent Review Subcommittee
Items 21-28 Executive Steering Committee
• DHB Actions:
  – 41 of the 58 (71%) actions completed
  – 17 (29%) are on track for completion

• ESC Recommendations:
  – 75% are on track for completion
  – 12.5% - Require long range plan
    • Resolution of the contaminated remains gap across the Department is being worked by USD(P&R) and the J-4
  – 12.5%- on hold
    • Shared Service Center is on hold pending funding
<table>
<thead>
<tr>
<th>DPM Recommendation Task #</th>
<th>Action Description</th>
<th>Current Actions/Status</th>
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</thead>
<tbody>
<tr>
<td>#2c</td>
<td>Air Force implements permanent command/functional relationships</td>
<td>On 12 Mar 13, the AF/A1 met with the Secretary of the Air Force (SAF). The SAF directed that AFMAO be moved under HQ AF/A1. HQ AF/A1 is drafting the proposed legislation for Congressional approval required to establish HQ AF/A1 as a forward operating agency (FOA). Until a formal determination has been made the AF structure will remain status quo.</td>
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<td>#4e and #4f</td>
<td>Creation of a Joint Manning Document (JMD) and Manpower fill</td>
<td>AFMAO conducted a manpower analysis of AF personnel in 2012. Implementation team will review the study. AFMAO will keep the lead on the manpower fill and a JMD if necessary. AFMAO will coordinate with the Services and OSD(P&amp;R).</td>
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<td>#5d/27 USD(P&amp;R)</td>
<td>submits proposal on formation of Board of Visitors/ Establish Tri-Service Inspection Team program with participation of civilian industry experts</td>
<td>This report recommends a Tri-Service Inspection Team with experts from the civilian industry. Services have provided names of representatives for the Tri-Service Working Group. Due to Sequestration and budget constraints, the working group and the implementation of the Inspection Program once established may be delayed.</td>
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<td>#6a, 14d, 14e, 17b, 17d, 18b, 20d, 22, 25</td>
<td>Are all the same action-the publication of DoDI 1300.ii.</td>
<td>In progress; to be finalized when decisions are made by senior leadership based on the recommendations in this report. MC&amp;FP will develop a Code of Federal Regulations (CFR) in tandem per legal review recommendations. Publication may be effected by Sequestration and line-In/Line-out revisions for Same Sex Domestic Partners</td>
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<tr>
<td>#6c, 21, 22</td>
<td>These tasks require the publication of DoDD 1300.22</td>
<td>Sequestration and Line In/Line Out revisions for Same Sex Domestic Partners may delay the publication of DoDD 1300.22</td>
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<td>#8</td>
<td>Services for non-military decedents are authorized for AFMAO and AFMES cases</td>
<td>Feb 13- OMB approved CMAOC FY14 legislative proposal, on Authority to Provide Mortuary and Other Services for Organs and Tissue Retained for Forensic or Pathological Testing, for transmittal to Congress. Awaiting Congressional decision on the legislation</td>
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<td>#9d</td>
<td>Additional AFMETS accessioning and tracking modules integrated into the system. #9f AFMES SOPs for the Division of Operations</td>
<td>AFMES is conducting BETA testing of the system and working with AFMAO as they transition from MOMs to AFMETS. Beta Testing Completion has a target date of Jun 13. SOP updated but awaiting system changes prior to finalizing and implementing SOP</td>
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<td>#10</td>
<td>Surge capability plan for DPM</td>
<td>AFMES, AFMAO and AF A1S are working together to formalize the AFMES informal surge capability plan for DPM. AFMES informal plan is currently in place for AFMES surge.</td>
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<td>#15b</td>
<td>OSD completes staffing process and sends forms forward for publication</td>
<td>Staffing process being coordinated to meet statutory and legal requirements for issuance of the forms. Publishing of the forms must be tied to a directive requiring the form. Many of the forms will need to be added to a directive, as currently they are not required in any directive. Some of the forms are tied to the publication of a DTM or DoDI 1300.ii. Some forms will have to go through the CFR process.</td>
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<td>ESC Recommendation #</td>
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<td>#21</td>
<td>Establish permanent CJMAB, clarify roles and responsibilities, and establish additional authorities</td>
<td>New CJMAB completed. Update DoDD 1300.22E.</td>
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<td>#23</td>
<td>Establish standard casualty affairs and mortuary benefits program to better support families</td>
<td>This will require a long term study to determine where standardization of terms and programs can occur without interfering with Service specific traditions and structure</td>
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<td>#24</td>
<td>Establish Shared Service Center to consolidate service contracts and supplies and mortuary affairs services across DoD</td>
<td>Work on this task will be effected by Sequestration</td>
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<td>#26</td>
<td>Standardize mortuary operation procedures, statement of work, and terms across all DoD mortuaries to increase transparency to families</td>
<td>PWS at ASA-M&amp;RA for staffing. Tentative date for completion of Army staffing is Apr 13</td>
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<td>#28</td>
<td>Resolve contaminated remains gap across the DOTMLPF-p</td>
<td>21 Mar 13- Policy Focus Meeting at DPM. 27 Mar 13- Initial Interagency Meeting on Contaminated Human Remains- at Fort Belvoir. USD(P&amp;R) and the J-4 are jointly working additional funding for study.</td>
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